

Country	Unit	Value	Country	Unit	Value
Austria	Schilling	13.76	Portugal	Escudo	200.48
Belgium	Franc	36.36	Spain	Peseta	166.64
Denmark	Krone	4.83	Sweden	Krona	4.66
France	Franc	6.55	Switzerland	Franc	2.20
Germany	Mark	1.36	Taiwan	New Taiwan Dollar	36.46
Greece	Drachma	200.48	Thailand	Baht	50.00
Ireland	Pound	7.88	Turkey	Lira	1.80
Italy	Lira	1.36	USA	Dollar	1.00
Japan	Yen	166.64			
Netherlands	Guilder	2.20			
Norway	Krone	4.83			
Poland	Zloty	4.83			
South Africa	Rand	1.80			
South Korea	Won	100.00			
Spain	Peseta	166.64			
Sweden	Krona	4.66			
Switzerland	Franc	2.20			
Taiwan	New Taiwan Dollar	36.46			
Thailand	Baht	50.00			
Turkey	Lira	1.80			
USA	Dollar	1.00			

## World News Business Summary

### Iraqi Gulf attacks break lull of four days

Iraq broke a four-day lull in attacks on Gulf shipping with an air strike yesterday on two oil tankers, its first in four days. An Iraqi military spokesman said the aircraft attacked the vessels at the tanker waiting area east of Iran's main oil terminal at Kharg Island.

**Schlueter in trouble**  
Danish Prime Minister Poul Schlueter's four-party coalition looked set to lose its working majority after yesterday's general election but the opposition Social Democrats did not appear to be in a position to form a government, Page 26.

**Luanda talks resume**  
Washington's top Africa specialist, Assistant Secretary of State Chester Crocker, arrived in Luanda for a surprise resumption of talks on Namibia and the withdrawal of Cuban troops from Angola.

**Australian pit strike**  
Australian coal miners were to begin a national strike, likely to last at least a week, in protest at job losses, Page 26.

**East-West accord**  
East and West Germany appeared likely to agree to regular summit meetings in the future after two days of talks in Bonn between East German leader Erich Honecker and West German Chancellor Helmut Kohl, Page 2.

**Mozambique strike**  
Rightwing Mozambican rebels said they had cut the oil pipeline between Beira in Mozambique and Mutema, Zimbabwe.

**Four die in Sri Lanka**  
Masked gunmen killed a Christian pastor and three companions in fighting between rival Tamil groups in northern Sri Lanka.

**Fiji warning**  
Fiji Governor-General Ratu Sir Penia Ganiola threatened to appoint a caretaker government if the administration deposed in last May's coup refused to return to political power.

**Vietnam jails general**  
Vietnam sentenced Major-General Nguyen Truong Xuan, the highest-ranking commander, to 20 years in jail for corruption.

**Burundi frees 600**  
Burundi's new ruler, Major Pierre Buyoya, announced the release of more than 600 political prisoners jailed under the previous regime.

**Civil Guard killed**  
Two gunmen believed to be Basque separatists killed a Spanish Civil Guard officer in a daylight attack in Bilbao.

**Soviet satellite launch**  
The Soviet Union launched six exploratory satellites into orbit with a single booster rocket.

**Libyan casualties**  
Chad said its troops had killed more than 1,700 Libyan soldiers in the weekend raid on a Libyan air base.

**Venezuela floods toll**  
President Jaime Lusinchi flew to the central Venezuelan city of Maracay to assess the impact of floods that killed more than 100 people and left thousands homeless.

**Agrokormer man held**  
Fikret Abdic, former head of Agrokormer, the company at the centre of a Yugoslavian financial scandal, was arrested on charges of crimes against the self-management system.

**Moscow books seized**  
American and Israeli publishers said Soviet officials had confiscated several dozen books intended for display at the Moscow International Book Fair.

## US blocks Brazil's plan to convert bank debt to bonds

BY STEWART FLEMING IN WASHINGTON AND ALEXANDER NICOLL IN LONDON

BRAZIL yesterday dropped a radical plan to convert half the country's \$80bn debt to banks into bonds after failing to win the support of the US.

Despite the setback, Mr Luiz Carlos Bresser Pereira, the Brazilian Finance Minister, insisted that he would press ahead with efforts to secure agreement of the banks for a more conventional financing package, including a new loan.

After meeting in Washington yesterday with Mr James Baker, the US Treasury Secretary, and top Federal Reserve Board officials, Mr Bresser Pereira said that Mr Baker had objected to the Brazilian proposal.

In a statement later, the US Treasury described the securitization plan as a non-starter. "There was a general agreement that Brazil's problems should be addressed in a conventional way and both parties agreed to continue to consult closely toward that end."

Mr Bresser Pereira unveiled the plan only last week. Officials had said the bonds would have a 35-year maturity and low fixed interest rates taking into account the fact that Brazilian debt trades at a deep discount in the secondary loan market. The debt trades at about 55 per cent of face value.

The latest decision will be greeted with relief by banks, which had objected to the proposed compulsory conversion because it would have forced them to take substantial write-offs. Many have already taken big loan loss provisions on their Third World exposure since Brazil suspended interest payments to them in February.

Mr Bresser Pereira said Mr Baker had accepted the idea that a Brazilian refinancing could involve an effort to issue so-called "exit bonds".

These would be modelled after the securities which Argentina offered bank lenders as part of its recent debt restructuring. Mr Bresser Pereira indicated that the US is insisting, however, that participation in any such scheme should be voluntary, and that the bonds would be issued with the same value as the loans they replace without forcing a write-down.

Bankers in London said the amended plan appeared more akin to the "menu of options" approach, providing borrowers and lenders with a range of financing options, of which the Argentine package was the prototype.

But they noted that the Argentine exit bonds were scarcely taken up by banks because the

25-year bonds with 4 per cent interest coupons were not attractive.

Brazil is also expected to seek some \$7bn in new bank loans which will help it to pay interest on its debt for this year and next.

US officials were clearly delighted at the Brazilian Finance Minister's change of position. "I hope we have taken care of that problem," said one top Treasury official who characterised the Brazilian proposal as "a gigantic scheme—a dressed-up form of default."

The official pointed out, however, that the US was receptive to moves by Brazil to exploit the existing flexibility within what the Treasury described yesterday as the "conventional" approach to tackle Third World debtors' problems.

He pointed out, for example, that in considering new commercial bank lending to Brazil the Treasury was making a distinction between new money to meet Brazil's interest arrears for 1987 and additional funds for next year. New money to cover 1987 arrears, he suggested, should not necessarily be linked to a formal standby

## Hill Samuel dismisses two directors over secret talks

BY DAVID LASCELLES, BANKING EDITOR, IN LONDON

HILL SAMUEL, the City of London merchant banking group, yesterday dismissed the head of its corporate finance department and his deputy for holding secret talks with the Bank of Switzerland and the Bank of England about the possible transfer of their department to another company.

Mr David Davies, Hill Samuel's chief executive, said that their conduct was "reprehensible" and "totally inconsistent with their responsibilities as directors". The two men, Mr Trevor Swete and Mr Christopher Roshier, declined to comment publicly last night.

The two are believed to have been negotiating with groups which included Barclays de Zoete Wedd (BZW), the newly formed investment banking arm of Barclays Bank. BZW's corporate finance department is

headed by Mr Richard Healey, a former director of Hill Samuel. The dismissals come only three weeks after merger talks between Hill Samuel and Union Bank of Switzerland collapsed unexpectedly, leaving a big question mark over Hill Samuel's future. There was considerable speculation that the group would subsequently suffer defections.

According to sources in Hill Samuel, the corporate finance department was deeply disappointed by the failure of the merger talks, which they hoped would raise the group into the big international league. After the collapse, Mr Swete and Mr Roshier contacted a number of banking groups to negotiate a new alliance which would have included a large number of their colleagues.

## Alfonsin faces crisis as cabinet members offer resignations

BY TIM COONE IN BUENOS AIRES

THE ARGENTINE Government is in crisis after members of President Raul Alfonsin's cabinet offered their resignations late on Monday night, after the heavy defeat of the ruling Radical Party (UCR) at Sunday's mid-term elections.

The proposed resignations include Mr Juan Sourdis, the Economy Minister, whose austere economic policy has been widely blamed for the party's defeat.

A senior party official told the Financial Times yesterday "It is up to the President now to decide who stays and who goes," but added that "there will be a period of reflection for three or four days" before any announcements are made.

President Alfonsin has declined to make any public statement or comment on the outcome of the elections, adding to the confusion and uncertainty over the future course of the Government, especially on economic policy.

The Peronist opposition, rooted in the trade union movement, staged a major comeback in the polls, taking control of most of the country's provincial governments and shattering the Government's slim majority in the national congress. No party

now holds an absolute majority and the Government faces the prospect of paralysis if the opposition, led by the Peronists, unite against the UCR in the congress.

President Alfonsin must decide whether to build alliances with the various conservative parties represented in the congress, which also made advances in the polls, or to extend a hand to the Peronists, clearly the principal election victors, offering cabinet posts and the possibility of a coalition government.

The first option, implying a shift further to the right and an even more orthodox and austere economic policy, risks a head-on confrontation with the trade unions and the Peronists.

Italy: Gold industry loses shine ..... 4  
Pern: To govern must be to change ..... 6  
Management: ICI Paints puts high value on synergy in US ..... 8  
Technology: March of the modular ... 14  
Editorial comment: Next steps for the EMS; trade unions and their members ..... 24  
EC's single market: Many pitfalls on road to 1992 ..... 24  
New tech at the FT: Keeping pace with the revolution ..... 25  
Lex: British Aerospace; Hambro Countrywide; Bowater, Booker, Hill Samuel ..... 26

**BULGARIA STEPS OUT ON ROAD TO ECONOMIC REFORM**

Todor Zhivkov, the party leader, redefines state role and attacks "feudal barons", Page 26

## Italo-Swiss arms dealer surrenders to Italian authorities

By Alan Friedman in Milan

MR ALDO ANGHESSA, the shadowy Italo-Swiss arms trafficker thought to hold the key to Italy's international arms and drugs scandal, yesterday surrendered to the authorities.

An official of the carabinieri at the Italian Ligurian port of La Spezia said Mr Anghessa, 43, turned himself in early yesterday afternoon and would face his first formal interrogation last night.

Mr Anghessa escaped arrest last Friday in the Adriatic port of Bari, where he left behind in a hotel room a case stuffed with documents that magistrates say implicate Valsella, a Brescia arms company, in the clandestine shipment of sea and land mines to Iran.

According to magistrates, who, with the help of the Italian secret services wiretapped telephone conversations between Mr Anghessa and the Brescia company, the documents provided evidence that Valsella was aware its mines were destined for Syria and Iran, even though they were dispatched officially to Nigeria, Spain and Turkey.

Mr Ferdinando Borletti, the Valsella chairman, who with his son and other Valsella directors is under arrest and charged with the export of mines and other war material to Iran, has denied the accusations.

Mr Anghessa is also thought by magistrates to have collaborated with the Sicilian Mafia and Islamic terrorists to import weapons for use by terrorists operating in Europe and drugs for the Mafia.

The case with which Mr Anghessa escaped capture last week and the manner in which he left the documents behind has raised many questions.

Swiss officials last night denied persistent rumours that Mr Anghessa worked in the past as a police informer. It has also been alleged that Mr Anghessa, acting as a double agent, may have helped Italian police last Thursday to seize a Beirut-registered ship at Bari, found to contain missiles, bazookas, grenade launchers, two kilos of pure heroin and 15 kilos of hashish.

Mr Anghessa's arrest represents a major development in the complex affair. For Italians the discovery of Mr Anghessa's case stirs memories of the last time a major scandal erupted in this manner. In 1981 police found a case full of documents listing 1982 alleged members of the Propaganda Due Freemasons' lodge at the Arezzo villa of Mr Licio Gelli, the still-fugitive grandmaster of the outlawed lodge.

## EMS changes agreed by central banks

BY ANDREW FISHER IN BASLE

EUROPEAN central bankers yesterday agreed on measures to improve the working of the European Monetary System, but postponed consideration of some of the more far-reaching changes for which France has argued.

The measures, understood to be mainly technical and involving currency intervention procedures, are contained in a 16-page report which will be presented to EC finance ministers at next weekend's meeting in Denmark.

"It is a genuine agreement, not a kind of compromise," said Mr Carlo Ciampi, Governor of the Bank of Italy and chairman of the group of EC central bank governors, which met in Basle. "It represents, I think, important progress in the functioning of the EMS."

He declined to give details of the unanimous agreement, saying the issues were well known. Other European monetary sources said the package allowed for more so-called intra-marginal intervention before currencies reached their maximum limits under the eight-currency EMS.

Also, greater use of the European currency unit (Ecu) for repayments within the short-term credit mechanisms of central banks would be allowed. These are now restricted to 50 per cent of the initial credit.

The monetary sources said a key reason for the agreement was to avoid a repetition of the embarrassing row which took place between France and Germany before last January's EMS realignment. Then, Paris and Bonn argued about who should move to stop funds from flowing

heavily out of the franc into the strong D-Mark.

Although the measures agreed in Basle seemed to fall some way short of the ambitious improvements sought by France, Mr Jacques de Larosiere, Governor of the Bank of France, tersely replied "of course," when asked later if he was pleased with the agreement.

France has sought new rules to allow the use of unlimited credit facilities to support intramarginal intervention. It has also said such intervention should be carried out in more EMS currencies, instead of mainly the D-Mark.

Editorial comment, Page 24; Britain and the EMS, Page 25; Continued on Page 26

## Dollar support fails to dispel pessimism

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

EUROPEAN central banks intervened jointly yesterday to prop up the dollar, but the action did little to dispel the pessimism on foreign exchange markets over the outlook for the US currency.

The intervention, involving dollar purchases by the Bundesbank, the Bank of England, the Bank of Italy and several smaller central banks, was aimed at underlining their public commitment in Basle on Monday to exchange rate stability.

The purchases, however, were

Continued on Page 26

## HOW DOES A 300% RATE INCREASE STRIKE YOU?

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CONTENTS	
Europe	2
Companies	28
America	6
Companies	27
Overseas	3
Companies	31
World Trade	4
Britain	10-13
Companies	32-35
Agriculture	36
Arts - Berlin	37
World Guide	38
Commodities	39
Crossword	39
Currencies	37
Editorial comment	24
Europe	31
Europe	28
Financial Futures	36
Gold	31
Gold Capital Markets	31
Letters	25
Lex	26
Management	8
Markets	24
Money Markets	27
Raw Materials	28
Stock markets - Bourses	46-48
Stock markets - London	41-45-48
Technology	14
Unit Trusts	38-41
Weather	36
World Index	38



## Jail riots leave Belgian minister in the firing line

BY QUENTIN PEEL IN BRUSSELS

BELGIAN POLICE and prison services were on full alert last night for any renewed outbreak of violence in the country's ageing jails, after two nights of rioting in protest at allegedly better conditions being offered to Liverpool football fans facing trial for manslaughter.

Once again the tragedy at the Heysel football stadium in Brussels in 1985, when Liverpool supporters caused a stampede resulting in 39 deaths in the crowd at the European Cup final, threatens to cause a major row in Belgian politics.

Mr Jean Gol, the Minister of Justice and leader of the French-speaking Liberal Party in the governing coalition, was yesterday on the defensive over the state of the nation and the overcrowded state of national prisons, and about his decision to show journalists around the modernised cells available for the 26 Liverpool fans being extradited from Britain.

The riots on Sunday and Monday night occurred in the oldest jails in the country—Forest and St Gilles in central Brussels—which the most ardent Government spokesmen admit to be in a sorry state.

Thanks to the slow-moving Belgian legal process, slightly more than half the 4,000 prisoners in Belgian jails are on remand, awaiting the end of their trials. Moreover, the average annual number of prisoners has increased from about 4,000 to the present figure over the past 15 years.

Mr Gol insisted yesterday that a comprehensive modernisation plan was in progress for the state prisons, but at the same time sought to deny suggestions that the modernised cells for the Liverpool fans would in any way amount to

"three-star hotels." He blamed the press for publishing exaggerated reports on the comforts available—including colour television and table football—after Socialist politicians attacked him for showing them off. He appears to have been caught by his own desire to reassure British public opinion that extradition was not unfair, by arousing the fury of Belgian remand prisoners kept in far worse conditions elsewhere.

Mr Gol himself forced the resignation of Mr Charles Ferdinand Nethomb, the rival Social Christian Party leader, in 1985, when the latter was Interior Minister and responsible for the policing of the Heysel stadium at the time of the disaster. The resulting row caused the last Belgian general election.

The present furore has yet to produce any public conflict within the governing coalition, but failure to control the prison disturbances, and dampen the prisoners' grievances, will inevitably be used against the Justice Minister himself.

Meanwhile, an information blackout was imposed last night on the likely arrival of the Liverpool fans, expected to be sometime in the course of today. There was a threat of further protests yesterday in Louvain prison itself, where the Liverpool fans are to be held on remand—and Belgian prisoners went "on strike" to demand a review of the procedures over the parole.

When the Liverpool fans arrive they will go first to the jails de Justice, the Law Courts—in Brussels, for questioning by an examining magistrate, before being held at Louvain pending trial.

## Labour corps plan sparks political row in Malta

BY GODFREY GRIMA IN VALLETTA

MALTA'S GOVERNMENT of Dr Eddie Fenech Adams yesterday appeared to be heading swiftly towards its first political showdown with Dr Carmelo Mifsud Bonnici's opposition Labour over a controversial employment policy rushed through parliament.

The dispute hinges mostly on opposing interpretations of a proposed workers' auxiliary corps.

At a meeting with trade union leaders and heads of government organisations the Prime Minister on Monday denied opposition charges that the Government planned to sack thousands of workers hired by the previous administration shortly before last May's general election.

The proposed workers' auxiliary scheme aims to absorb the excess manpower at parastatal and state controlled commercial organisations.

Mr Fenech said: "Changes made in the island's employment laws do not empower the Government to fire employees, he insisted."

However, Dr Mifsud Bonnici later said his party and its allies, the 30,000-strong General Workers Union, were not convinced and demanded concrete proof that those employed by the previous government would not be fired or offered inferior wage and working conditions.

A joint opposition and GWU committee has been set up to plan a series of protests which might include calling on supporters not to pay water, electricity and telephone bills.

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● Honecker underlines political differences

## EUROPEAN NEWS

# East and West Germany to improve links

BY DAVID MARSH IN BONN

EAST AND WEST Germany look likely to agree regular future summit meetings after agreeing yesterday to a variety of measures to improve links, including important accords on technology and the environment.

Mr Erich Honecker, the East German leader, who ended yesterday two days of political talks in Bonn, brusquely underlined fundamental political disagreement between the two states, rejecting Bonn's claim that the two countries form one nation. He now starts a packed three-day tour of a country he last saw nearly four decades ago.

The East Germans also dismissed, in public at least, calls

by Mr Helmut Kohl, the West German Chancellor, for a permanent end to the shoot-on-sight policy of East German soldiers guarding the border.

Mr Kohl's inability to win any immediate concessions on human rights—to which only scant reference was made in a lengthy final communiqué yesterday—looks certain to turn into criticism in West Germany from politicians on both left and right.

However, underlining the tone of cautious optimism about the outcome of the talks, Mr Wolfgang Schäuble, the Bonn Chancellor Minister, said: "The important thing is that we have the intention, step by step,

to develop co-operation further."

The two sides agreed to conclude soon an accord on reciprocal electricity deliveries and to improve the Hanover-Berlin rail link, as well as to examine East German border claims along the river Elbe.

As part of the gradual process of normalisation, the following steps were also decided: ● Scientific co-operation is to be stepped up following conclusion of an agreement—under discussion for 14 years—for joint projects between East and West German researchers. An initial batch of 27 projects ranging from physics and production technology to research

on AIDS has been agreed.

East Germany is likely to become an associate member of the European Eureka technology programme. East German researchers and technicians will have improved access to West German universities, with companies also co-operating on projects.

● Joint efforts will be made to reduce environmental damage along the East-West border, where West Germany has long been worried about river pollution and noxious emissions from East German industrial plants and power stations.

● The two countries will exchange information on reactor

safety designed to reduce the danger of nuclear accidents and improve radioactive waste disposal.

● The two sides plan further steps to improve travel, communication and other personal contacts. Bonn now expects 1m younger East Germans to visit West Germany this year, not counting pensioners who have relatively liberal access to the West. Sporting, cultural and tourism links will be intensified. Inter-German rail fares will be cut and East Germany agreed to ease some restrictions on postal deliveries from West Germany of cassettes and electronic goods, specialist magazines and pharmaceuticals.

## Kohl's Berlin Wall attack is read across border

BY LESLIE COLTIT IN BERLIN

EAST GERMANS are being treated to an exhilarating dose of freedom of the German press which is providing detailed coverage of the visit to West Germany by the East German leader Mr Erich Honecker.

The main Communist newspaper, Neues Deutschland, yesterday carried remarks by West Germany's Chancellor Helmut Kohl in which he con-

demned the Berlin Wall and reaffirmed Bonn's goal of German reunification in his welcome speech to Mr Honecker.

East Germans yesterday queued to buy the party newspaper which normally filters out Western political opinions and is read mainly by East German officials. Neues Deutschland carried a verbatim account of Chancellor

Kohl's speech including his call for an end to the shoot-on-sight policy at the East-West border.

The newspaper also ran the speech by West Germany's president, Mr Richard von Weizsäcker, in which he criticised Mr Honecker of the "painful division" of Germany and Berlin.

The unusual openness was ushered in by East German television's live coverage of

the first day of Mr Honecker's visit, including all the speeches. Viewers in both East and West Germany and in both parts of divided Berlin could watch virtually the same coverage of the visit on both East and West German TV channels.

"Seeing the two German flags next to each other at the official welcoming ceremony was extremely emotional for

us," one East Berliner noted. The unusual burst of objectivity in the otherwise highly selective East German media is, however, unlikely to survive much longer than Mr Honecker's visit to West Germany. On similar occasions, the visit in 1970 of then Chancellor Willy Brandt to Erfurt East Germany and the return visit to Kassel by East Germany's Prime Minister, Willi Stoph, East Germany also departed briefly from its strict media censorship.

Then, as now, the East German authorities endeavoured to show that they scrupulously adhere to "international practice" by fully reporting speeches at official East-West meetings no matter how critical the Western remarks may be.

## Italian economic package falls short of OECD hopes

BY IAN DAVIDSON IN PARIS

THE EMERGENCY package of economic measures, introduced by the new Italian Government at the end of last month, goes some way to meet the general sense of the latest report on Italy by the Organisation for Economic Co-operation and Development, that corrective action is required. But the precise measures adopted fall significantly short of the urging of the OECD most notably in their failure to cut back on the spending side of the government deficit.

The OECD commends the performance of the Italian economy in a number of respects: its growth rate has been among the highest in the OECD area, the rate of inflation (from 14 per cent three years ago to 4.25 per cent at the end of last year), the current balance of payments was in surplus in 1986, and the general government borrowing requirement was reduced slightly at the end of last year to 11.3 per cent of GDP.

These favourable indices are qualified by the OECD in a num-

Italian Economic Outlook			
Percentage change from previous period at annual rate			
	1986	1987	1988
Demand and output (volume)			
Private consumption	3.2	3.1	3.3
Public consumption	3.0	3.1	3.1
Gross fixed investment	1.2	2.1	3.1
Machinery and equipment	3.7	4.1	4.4
Construction	-0.7	1.1	2.1
Final domestic demand	2.7	2.8	3.1
Change in stockbuilding	0.4	1.1	1.1
Total domestic demand	3.1	3.9	4.2
Exports of goods and services	3.1	2.1	3.1
Imports of goods and services	5.1	4.1	5.1
Foreign balance	-2.0	-2.0	-2.0
GDP at market prices	2.7	3.1	3.1
Industrial production	2.7	3.1	3.1
Prices			
GDP price deflator	8.0	6.1	4.1
Consumer prices	6.2	4.1	4.1

As percentage of GDP from the previous period

Source: OECD Secretariat estimates and forecasts

ber of important respects, however. The upturn in growth has led to increased employment but not enough to stem the rise in unemployment, which reached 11 per cent of the labour force, with much higher rates in some categories: 36 per cent among the under 30s in the Mezzogiorno, for example.

Second, the reduction in the rate of inflation still leaves Italy with a higher inflation rate than those of its main trading partners, which over time could be an important factor of pressure on the lira. Moreover, the strengthening of the balance of payments remains fragile, because it was mainly attributable to terms of trade improvements, rather than lower oil and commodity prices and a depreciation in the dollar.

Finally, the report underlines that the reduction in the government deficit/GDP ratio was mainly attributable to the fall in oil prices, and that despite that fall in this ratio, the volume of public debt is more than 88 per cent of GDP and is continuing to grow faster than GDP.

The OECD report was drafted well before the latest Italian government economic package, but it specifically warns against the two main ingredients of that package: an increase in taxation and an increase in interest rates.

"The fears expressed in last year's report, that the increase

in oil tax receipts might delay the process of reducing government expenditure have partly materialised. . . . There is a danger that efforts to restore budget equilibrium may again involve increasing receipts rather than reducing expenditure. . . .

"The objective of the Government's medium-term fiscal policy is to eliminate the deficit by 1990. This would require that the deficit/GDP ratio continue to fall by an average of 1.5 points a year. But even if this objective were achieved, it would not stop the debt/GDP ratio from rising as long as nominal effective interest rates remain higher than the rate of nominal GDP growth. Unless (the authorities) are successful in stabilising or even reducing this ratio, the medium-term objectives of stable money supply growth, reduced tax pressure and lower investment growth will be difficult to achieve."

Moreover, the OECD forecasts that Italy's economic problems may be made worse by the liberalisation of the foreign exchange markets.

"The prospect of European financial integration in 1992, and the increased mobility of capital that will ensue, make it more than ever necessary for Italy to narrow its inflation differential with its partners in the EMS, and also its public deficit."

"Falling this, the only way for Italy to limit the risks of exchange market speculation against the lira would be either to persist with high real interest rates, or to relax its exchange rate policy. Because of the public debt size, there would be a high cost attaching to the first solution, while the second would certainly rekindle inflationary expectations and could well have the effect of slowing the restructuring of the economy."

"Solving these difficulties will involve implementing a medium-term economic policy strategy. This latter must be based on the political determination to control public spending with the object of stabilising or even reducing the debt/GDP ratio."

## Yugoslav PM breaks silence

BY ALEKSANDAR LEBEL IN BELGRADE

THE AGROKOMERC scandal cannot be defended, Mr Branko Mikulic, the Yugoslav Prime Minister, said in an interview with the Tanjug news agency released yesterday.

Agrokompromer, under the leadership of Mr Fikret Abdic, had financed its many agricultural and industrial projects by issuing promissory notes to a value of 220bn Dinars (£181m) which it has no possibility of repaying.

Yugoslavs have been waiting for some weeks for Mr Mikulic to speak up about the case. A number of politicians, particularly from Bosnia, have been found to be involved in the case.

What had happened, he added, should show Yugoslavs

that in the future breaking the law, appropriating other people's income and failures in development and investment policy would not be tolerated.

"We are passing a big test and finishing a big school in the case of Agrokompromer. Unfortunately, the tuition and examination fee is very high in every respect," he said. He promised to change and tighten legislation where necessary and impose strict legal and financial discipline.

Mr Mikulic was uncommittal about the future Agrokompromer and its 18,000 employees, saying only that any solution must be within the law and existing policies.

## Romanian export drive

BY JUDY DEMPSEY IN VIENNA

ROMANIA must give priority to exports and export production, and any shortfalls in these areas must be overcome, President Nicolae Ceausescu said at a meeting of the Communist Party's executive political committee last week.

The drive to increase exports is part of the Romanian authorities' economic strategy to reduce its hard currency debt, estimated at \$8.5bn at the end of last year, half the level of 1981.

Mr Ceausescu's speech was made a day after he had held a working meeting with officials in the agricultural sector in which he said the cereal crop was below the 1987 plan, but was 25 per cent higher than last year's harvest, which

totaled over 30m tonnes.

He told officials that "the people's fine supply of food would be secured," in spite of his subsequent calls for higher exports. Romanians have faced severe food shortages over the past few years.

Meanwhile, during a session of the state council Mr Mihail Moraru, the Minister of Heavy Equipment, and Mr Richard Winter, the Minister for Wood, Industry and Construction Materials, were replaced "on health grounds."

The council also merged the ministries for chemical industry and petrochemicals, "for improved co-ordination and set up new ministries for mines, oil and a central department for geology."

## Demirel takes over party

By David Barclay in Ankara

MR HUSAMETTIN CINDORUK, the chairman of the True Path Party, Turkey's third largest, resigned yesterday to make way for Mr Süleyman Demirel, the former prime minister, to become party leader.

Mr Demirel led the Justice Party from 1965 until 1981 when it was closed down by the military.

Leaders of Turkey's two social democratic parties yesterday each appealed to the other to unite under its own banner. Mr Bulent Ecevit, the former prime minister, and Prof Erdal Inonu, the opposition leader, issued simultaneous but apparently incoherent calls to each other.

## Pravda accuses US on attitude to glasnost

THE SOVIET newspaper Pravda yesterday accused the US of seeking to hide developments in the Soviet Union from the American public behind an "iron curtain" of silence, Reuters reports from Moscow.

In a strongly-worded commentary, Pravda said US efforts to distort the Soviet stand on issues including arms control and human rights were increasing on the eve of high-level US Soviet talks in Washington.

Giving a new context to former UK Prime Minister Winston Churchill's use of the phrase "iron curtain" to describe the Soviet-imposed isolation of Eastern Europe at the beginning of the Cold War, Pravda said:

"The contemporary heralds of an anti-Soviet crusade are now pulling down such a curtain over the United States."

It said Western journalists had greater access to Soviet officials under the glasnost ("openness") cam-

paign of Mr Mikhail Gorbachev, the Soviet leader.

"But the more news about major steps in Soviet domestic and foreign policy coming through this channel, the less information reaches the US public," it said.

"Seeking to distort and discredit new, beneficial processes in Soviet society, American propaganda has begun a futile search for the limits of glasnost."

Pravda poured scorn on President Ronald Reagan's August 26 call on the Soviet Union to show glasnost in its military affairs, saying Moscow had made clear its position at an international conference in New York the previous day.

Referring to talks in Washington next week between Mr Eduard Shevardnadze, the Soviet Foreign Minister, and Mr George Shultz, US Secretary of State, it said anti-Soviet campaigning was increasing ahead of the meeting.

## Bonn policy seen as key to Schmidt release

THE RELEASE of Mr Alfred Schmidt, the West German hostage, after Syrian and Iranian intervention vindicates West Germany's policy of releasing hostages in return for the release of German citizens held in Iran and Lebanon.

As Mr Schmidt, 47, returned to West Germany eight months after he was abducted in Beirut, Bonn thanked Iran and Syria for their help and urged them to do all they could to free a second hostage, Mr Rudolf Cordes, 53.

West German officials are saying nothing for fear of jeopardising Mr Cordes' release. There has been no sign of him for several months although the group claiming to hold

him have said he could soon be free. Twenty-seven foreigners kidnapped in Beirut are still being held, among them nine Americans, seven French people, three Britons and three Iranians.

Mr Schmidt, a technician for the electronics firm Siemens, and Mr Cordes, Lebanon manager for the Hoechst chemical company, were seized days after police in Frankfurt arrested a Lebanese terrorist suspect, Mr Mohamed Ali Hamadei.

Mr Hamadei was accused of complicity in the 1985 hijacking of Beirut of a US airliner, in which an American was shot in the head and his body thrown out to the airport tarmac.

Most experts believe the group, the Freedom Strugglers, are linked to the Iranian-backed Hizbollah (Party of God) and led by one of Hamadei's brothers, Mr Abdel Hadid.

The kidnapers have demanded Mr Hamadei's release. Bonn refused to extradite him to stand trial in the US, charging him with murder and air piracy.

West Germany is holding another Hamadei brother, Mr Ali Abbas, arrested in Frankfurt in January and charged with involvement in the abductions of Mr Schmidt and Mr Cordes. Ali Abbas is a naturalised West German.

Both the government and Siemens denied reports yesterday that a ransom was paid to secure Mr Schmidt's release. Bonn insists that it was unconditional.

Many diplomats and commentators, however, doubt this.

"They must have given something," one Western diplomat said. "If they really didn't budge, then German policy will really have been vindicated. If it promised further improvement in relations with Syria, then that's understandable."

"But if a ransom has been paid by Schmidt's firm with the connivance of the Government, or, worse still, by the Government itself, then it's a policy of capitulation," he added.

One diplomat suggested Bonn might have promised to resume development aid for Syria, allowing the sale of new technology and granting of new credits.

The aid freeze was one of several steps taken as a gesture of solidarity with Britain which alleged that Syria's embassy in London was organising terrorist acts.

Earlier this year, West Germany sent a new ambassador to Damascus and unblocked other trade deals as relations between the countries improved.

West Germany also has good relations with Iran at a time when the US and France have severed links and Britain has cut its ties to the minimum.

But diplomats and commentators doubt whether Bonn could yield concessions on the Hamadeis—even if it wanted to.

"The Americans would be furious if the Germans pardoned Hamadei or gave him a lenient sentence," one diplomat said.

## Iceland agrees to talks with US over bitter whaling dispute

ICELAND yesterday said it would agree to a request from President Ronald Reagan of the US for a high-level meeting to try to defuse a bitter whaling dispute threatening to damage relations between the two NATO allies, Reuters reports from Reykjavik.

"The row has reached a very serious stage," Mr Steingrímur Hermannsson, the Foreign Minister, said. The Government had agreed to a suggestion from Mr Reagan that senior US and Icelandic officials meet quickly to solve the problem.

"A nation that compels us to do what we don't want to do can hardly

be a friendly nation," Mr Hermannsson said on television on Monday, referring to the US.

The dispute concerns Iceland's September 1 decision to resume whaling-hunting for scientific purposes in defiance of official US warnings that the move could lead to trade sanctions.

The sanctions threat has soured relations with Washington and encouraged anti-Americanism in this island of 240,000 people that plays a key role in Western defence.

Iceland, the only unarmed member of Nato, relies solely on 3,000

US servicemen stationed at the Keflavik base to provide its defence. The base is located at the heart of Nato's system for monitoring Soviet submarine movements in the North Atlantic.

Mr Hermannsson recently said he favoured limiting building work at the Keflavik base, as had been the case under leftist governments in the 1970s and early 1980s. New work began only when a centre-right coalition took power in 1983.

The Foreign Minister said Iceland had received a letter from Mr Reagan suggesting a meeting, but declined to give details. Iceland had

replied that it wanted to meet the Americans in an unnamed third country—a highly unusual move.

Mr Hermannsson said he expected to meet Mr George Shultz, the US Secretary of State, or a senior aide today or Thursday.

US officials warned Iceland earlier this summer that it faced being certified by the US Department of Commerce as a nation violating international whale conservation efforts if the islanders went ahead with their whaling programme.

If this happened, Mr Reagan would be forced to impose trade

sanctions against Iceland. Diplomatic sources said both the US State Department and the Pentagon were lobbying to avoid Iceland being certified by the Commerce Department.

Iceland says its whaling programme is purely scientific and aims to prove that whales are not in danger of extinction—contrary to what conservationists say.

When Iceland announced the resumption of whale hunting on September 1 the Government set the catch at 20 whales—half the original quota—in an apparent bid to appease US opposition.

**FINANCIAL TIMES**  
Published by The Financial Times  
(Europe) Ltd., Frankfurt, Bruch,  
represented by E. Hugo, Frankfurt/  
Main, and, as members of the  
Board of Directors, P. Barlow,  
R.A.F. McKenna, G.T.S. Damer, M.C.  
Gorman, D.E.P. Palmer, London.  
Printer: Frankfurter-Verlag  
Druckerei-GmbH, Frankfurt/Main.  
Responsible editor: D. Albano,  
Frankfurt/Main. Gulliesstrasse  
34, 6000 Frankfurt am Main 1, Tel.  
75990; Telex 410192; FAX 12267. ©  
The Financial Times Ltd. 1987.  
FINANCIAL TIMES, USPS No.  
180846, published daily except Sun-  
days and holidays. U.S. subscription  
rate \$36.00 per annum. Second  
class postage paid at New York,  
N.Y. and at additional mailing offices.  
POSTMASTER: send address  
changes to FINANCIAL TIMES,  
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## OVERSEAS NEWS

# Botha says all sides felt gain from swap deal

By ANTHONY ROBINSON IN JOHANNESBURG

MR PIK BOTHA, the South African Foreign Minister, and Gen Magnus Malan, the Defence Minister, bathed in the reflected glory from Monday night's successful four-way prisoner swap at Maputo Airport as the Cape Town parliament yesterday debated the foreign affairs budget.

President P.W. Botha, credited by the Foreign Minister as the man who authorised the no-holds-barred attempt to secure the release from Angola of the captured South African commando officer, Major Wynand Du Toit, also assured recognition of his role by meeting the returned Du Toit family before the state-run television cameras.

In the parliamentary debate, the Foreign Minister said the swap succeeded because all parties had felt they gained by the arrangement. Major Du Toit was freed in return for the release of 133 Angolan soldiers captured by the rebel Unita movement. Mr. Kias de Jonge, a Dutchman alleged to have supplied guns to the outlawed African National Congress (ANC), and Mr. Pieter Andre Albertini, a French national jailed by Claret for refusing to testify in a "terrorist" trial.

He said the swap had wider domestic and regional significance because it showed that agreements

could be reached provided there was "a balance of interests".

South Africa was "big enough to work out a package from which everyone involved feels they gain. But we can't negotiate with those who are not interested in sharing power and only want to take over power."

He rejected the suggestion by Mr. Colin Eglin, leader of the Liberal Progressive Federal Party (PFF) of a linkage between the freeing of the prisoners and a possible release within South Africa of security prisoners, such as Mr. Nelson Mandela, the jailed ANC leader.

Despite President Botha's earlier linkage between their release and that of Major Du Toit and two Soviet dissidents Pretoria now insists that the release of ANC and other security prisoners will be dictated by security and general political considerations as well as humanitarian grounds.

Ger Malen welcomed the release of Major Du Toit and the successful outcome to the negotiations, which involved five governments and United Nations and general political considerations as well as humanitarian grounds.

These included "the massive Soviet build-up of arms in our region which far exceeds the need to fight civil wars".

## Kwangju welcomes favourite son Kim

By Maggie Ford in Kwangju

MR KIM DAE JUNG, the South Korean opposition politician, was yesterday left in no doubt by the people of his home province that he was their favourite son and their preferred candidate for president.

More than 250,000 people jammed the city of Kwangju to welcome Mr Kim on his first visit for 15 years. His motorcade was almost physically submerged by the emotional crowd, singing, dancing and cheering for their leader.

In front of the provincial government headquarters, symbol of the suppression of Kwangju citizens, who rose in rebellion against the military government of President Chun Doo Hwan in 1980, Mr Kim said that the spirit of that suffering was behind the drive for democracy in South Korea.

Observers believe that should Mr Kim stand as a presidential candidate in the election due in December and win, the result could be overturned by military intervention. But Mr Kim pledged that dictatorship cannot be forgiven, but dictators can.

He said that when he was sentenced to death by the Chun government for alleged sedition related to the uprising he had felt that no retaliation should take place.

Mr Kim was last night seeking the opinion of provincial community leaders about his future. Church and political activists are understood to be divided about whether he or Mr Kim Young Sam, his rival, should be the opposition presidential candidate.

Underlining attempts to show unity in the opposition Mr Kim was accompanied on his trip by the vice president of the opposition party who is a supporter of Mr Kim Young Sam.

In a sign of ruling party efforts to push towards democratic change, few police were deployed in Kwangju yesterday, in startling contrast to last May when public commemorations of the anniversary of the uprising were blanketed in tears. After a day of triumph Mr Kim is to continue his tour to an offshore island where he was born where the welcome from villagers is expected to be even more fervent.

## Singapore ban on Economist correspondent

By Roger Matthews in Singapore

THE Economist newspaper has become the latest foreign publication to fall foul of the Singapore government. Mr John Andrews, the newspaper's South East Asia correspondent who is based in Singapore, has been told that he has been banned from access to any government official.

Mr Andrews was informed that the decision, apparently by the Cabinet, was in reaction to an article published in the Economist's confidential newsletter, Foreign Report.

The article discussed government thinking behind recent arrests of alleged Marxists in Singapore.

Mr Andrews said yesterday: "I think the government has misread the article."

## Joan Wucher King reports on recent successes for President Habre in Chad conflict

### Satisfying view of the war from N'Djamena

COLONEL Muammar Gaddafi of Libya has watched his troops suffer a series of military setbacks in Chad since January and last weekend suffered the indignity of an invasion by the poorly-equipped and smaller Chadian army.

These Libyan reverses have brought Tripoli into conflict with France, which on Monday shot down a Libyan Tupolev 22 bomber on a raid over Chad's capital, N'Djamena.

The view from N'Djamena must be satisfying. Chad's President Hissene Habre has succeeded in ridding his country of Libyan troops and challenging their control of the Aozou Strip which borders Libya on the north. In addition his domestic political opposition has fallen away and he is slowly gaining US support to replace what has increasingly been seen as an ambivalent French attitude towards his military adventuring against Libya.

France remains committed to President Habre's defence but has repeatedly made clear both internationally and to the president that it will not back his attempt to retake Aozou, which Chad held for a short while last month.

It is also equivocal about military involvement north of the 16th parallel, the de facto no-go area established by France and Libya in 1984. That agreement left Libyan forces in northern Chad until their

The Chad government has claimed that its forces killed over 1,700 Libyan troops and captured another 312 soldiers, including 3 East European advisers when its troops launched the weekend attack on the Libyan airbase at Maatan al-Sarra.

Twenty-two Libyan aircraft were also destroyed during the attack on the base, including 3 Soviet MiG 23s, 1 MiG 24 combat helicopter, and 4

expulsion earlier this year.

Washington has been sending conflicting signals about its attitudes towards the Chad conflict. Over the weekend, a State Department spokesman said the US viewed Chad as France's responsibility. However, President Habre was

accorded a warm welcome during his trip to Washington last June. President Ronald Reagan promised to secure a \$50m arms package for N'Djamena, and his administration last week sent two plane-loads of weapons to Chad.

There were reports this week that the US was considering sending Stinger anti-aircraft missiles to Chad. Chad's main military weakness with regard to the Libyans has been its lack of air cover and the absence of an independent air defence system. The French-operated Sparrowhawk system was responsible for the downing of

French Mirages, it claimed. Destruction of these aircraft was one of the prime objectives of the Chadian strike on the base, which aimed to hamper Libya's capacity to mount deep penetration bombing raids into Chad.

If the figures given by the Chad government are correct, the base at Maatan al-Sarra has been completely disabled. Chadian troops have now withdrawn south of the border.

Chad has no attack aircraft of its own, and has fought the war so far with a mix of adapted Toyota land cruisers and a well-trained, highly flexible land force.

The air shipment last week from the US to Chad was a big one. The C-5 and three C-141 cargo aircraft used could, according to Mr Donald Kerr of the Institute of Strategic Studies, move a lot of small arms and ammunition and possibly some substantial items as well.

When President Habre visited Paris three weeks before his forces invaded Aozou in August, he was told the French would prefer that the status of the strip be placed before international arbitration rather than settled by force of arms. The fact that he chose the latter course suggests the Chadian president thinks he might at

least enjoy US support in his military efforts against Libya.

The arms supplies which reached N'Djamena from the US last week suggest this is the case. The involvement of the US, even in a supporting role, has greatly complicated France's defensive posture in Chad. Committed to the defence of the capital and the government, France finds itself in the firing line between a Libya determined to regain, at the least, its position in northern Chad and Chad's determination to hold all territory up to the Libyan border.

Vital to President Habre's success is the relatively quiescent state of the opposition in Chad. His main opponent, Chad's former President Goukouni Oueddei, broke with Libya last autumn and is in exile in Algiers. Mr Oueddei has criticised President Habre's actions in the Aozou Strip, arguing that he should concentrate on the vital task of rebuilding Chad's national consensus.

There have been reports that Mr Oueddei has been in contact with Libya, and if this breach is repaired, both Chad and France might face a radically different military situation in the north of the country.

France has already moved some of its aircraft closer to the 16th parallel so that it can better intercept Libyan jets headed for the Chadian capital. This will also enable France to respond more promptly to Libyan air attacks on Chadian military positions further north. In spite of its ambivalence about President Habre's recent military actions, France's hand is being to some extent forced by his unilateral actions.

There is no doubt Washington is delighted with the turn of events in the region. Colonel Gaddafi is high on its list of unpopular rulers. An embarrassing poor military performance which keeps him tied to his own borders aids Washington's efforts to keep the Colonel isolated and on the defensive.

Washington was never entirely satisfied with the 1984 agreement between France and Libya, mainly because it failed to get Libyan troops out of a country which shares a common border with Sudan. It tended to see the Libyans as responsible for the internal disturbances in Sudan which preceded the coup there in April.

With northern Chad cleared of Libyan troops, and President Habre's forces challenging their position in the border regions, Washington has achieved a policy of containment.

France, however, will face a new challenge to its military position in Libya should the colonel elect to press back into Chad in the same way that nearly brought him victory in 1983.

## Japanese growth 'set to reach 3% this year'

By PHILIP STEPHENS, ECONOMICS CORRESPONDENT

JAPAN'S ECONOMY has at last begun to move in a positive and sustainable direction but "relentless efforts" would be needed over the medium term to cut the huge trade surplus, one of the country's leading economists said.

Mr Isamu Miyazaki, chairman of Daiwa Securities Research Institute, said the immediate prospects for the economy appeared relatively bright. The

pace of growth had picked up and was likely to reach 3 per cent in the current year, while the country's trade surplus was expected to fall by \$10bn.

But in a speech at a Daiwa conference in London he said that this improved performance did not hold out automatically the prospect of a sustained reduction in the trade imbalances between Japan and the US.

Mr Miyazaki, a former senior Finance Ministry official and a co-author of the Mayekawa report on structural reform of the Japanese economy, said the economy was not yet on a path of "autonomous" growth. "A solution to the (trade) problem has just begun to emerge but sustained efforts will be crucial," he said.

To ensure the process continued, the Tokyo government

needed to adopt two clear strategies: to maintain support for domestic demand in the economy through an expansionary fiscal stance and to ensure a much greater proportion of the benefits flowing from the Yen's appreciation were passed on to consumers.

Such a transfer of resources from the external to the domestic sector of the economy would help correct the "visibly in-

terior" standards of living in Japan relative to that of its Western allies.

The focus of a more expansionary fiscal policy should be on improving the country's infrastructure and housing, while rationalisation of the distribution system and less government intervention in commodity markets would ensure that consumers benefited more from a higher Yen.

## Moscow tells Iran war should end quickly

THE SOVIET Foreign Minister, Mr Eduard Shevardnadze, yesterday told a senior visiting Iranian official that Moscow believed the Gulf war should end as soon as possible, Renter reports from Moscow.

Mr Gennady Gerasimov, the Soviet spokesman on foreign affairs, said Mr Shevardnadze had made the point to Mr Mohammad Larjani, Iran's Deputy Foreign Minister, who arrived in Moscow on Monday to discuss the Gulf war.

The Soviet side stressed the urgent need for the speeding up of the Iran-Iraq war. Mr Gerasimov said, "We are for a just settlement of the Iran-Iraq conflict by political means on the basis of United Nations Security Council resolution 598." The resolution, passed in July, calls for an immediate ceasefire in the seven-year-old war.

Mr Gerasimov said Moscow believed much would depend on a visit that Iran has proposed Mr Javier Perez de Cuellar, the UN Secretary-

General, should make to Tehran.

The Soviet Union is officially neutral in the Gulf war but supplies arms to Iraq. The Kremlin has sought, however, to make contacts with Iran in the past year and Mr Larjani's visit to Moscow is his second in two months.

Mr Gerasimov said an Arab League delegation including its Secretary-General, Mr Cheddi Kibbi, was due to arrive in Moscow.

Yesterday Sheikh Sabah al-Ahmed al-Sabah, the Kuwaiti Foreign Minister, left for Moscow after holding talks with King Hussein of Jordan on the Iran-Iraq war. The King is understood to have reaffirmed Jordan's support for Kuwait against threats from Iran.

Iran said yesterday a sixth Iranian diplomat and his family had been ordered to leave Kuwait amid rising tensions between the Arab state and the Islamic republic.

## Hong Kong court renews ban on Spycatcher

By DAVID DODWELL IN HONG KONG

HONG KONG'S appeal court yesterday restored an injunction banning the Sunday Morning Post, the Territory's leading English language Sunday newspaper, from publishing extracts from Mr Peter Wright's controversial book Spycatcher.

However, Mr John Dux, the Sunday Post's editor, said after consultation with lawyers that the newspaper would be seeking leave to appeal to the Privy Council in London. The Court of Appeal will decide in about a week whether this will be allowed.

The appeal judges' two-to-one majority in favour of restoring the injunction comes two weeks after Mr Justice Barnett ruled in the Hong Kong High Court that a British Law Lords decision that newspapers could not publish extracts from the book "could not be applied to Hong Kong."

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But perhaps the ultimate answer to the question posed at the start is this: It is not only possible, but with today's level of worldwide competition, it is also imperative.

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# The dynamo that moves turbines

**T**wenty years ago a young British engineer took a small company, sales only half a million or so, and grew the business, not the ten or dozen times he had in mind, but 200-fold. Here in an interview with **Robert Heller** he looks forward to the next ten years. It reads like a classic success story of a new entrepreneurial era.



Kelvin Bray O.B.E. Managing Director of Ruston Gas Turbines Limited.

Photography by Terry O'Neill.

**T**HE facts and figures fit the entrepreneurial mythology, but not the ownership: Kelvin Bray and his team have built Ruston Gas Turbines inside the General Electric Company.

It wasn't originally GEC's idea. A Cambridge graduate, Bray chose to work for the then independent Ruston and Hornsby. His first important job was on the commercial side of the gas turbine division, a business which got the young Bray "quite excited" in the late sixties.

What Bray, an energetic enthusiast, still finds "very exciting" includes variety, speed of movement, the fascinating lands where gas turbines sell, the "very tough time-scale" of orders for off-shore platforms and on-shore pipelines, the fact (above all) that the technology is "doing things that haven't been done many times before."

They were not, however, being done on much of a scale when English Electric bought Ruston and Hornsby in 1966: "at the edge of this rather fatty chop was a small kidney."

Two years later though, the acquirer was acquired in turn, and Bray and his "small kidney" found

themselves working for GEC. By chance, he had recently won a prize, a management course, which proved "good preparation" for the new environment.

Bray took cheerfully to the Weinstock regime of using ratios to describe the financial performance of the business. He was even more enthusiastic over GEC's response to his ambitious plan for the business: setting up an entirely new company, Ruston Gas Turbines Limited.

## "Ruston exports to 66 countries."

Bray arrived at the GEC headquarters armed with a presumptuous letterhead for his proposed company to find that he was "pushing at an open door." Separating independent businesses proved to be "the way they did it" at Stanhope Gate. Only one alteration was made to Bray's plans: the letterhead was changed from orange to blue, and blue it is today.

Little else is the same at Ruston Gas Turbines. The half-a-million pounds a year sales with which Bray started passed £100 million in the last financial year - although, when Bray originally talked about a possible £5 or £6 million turnover, there was disbelief.

What changed that to applause was the discovery of a "really ideal application." That ideal market sprang from the characteristics of gas turbines: they run for ever, need little maintenance, no cooling water, and run well on oilfield gas - then almost a waste product.

## "Every second gallon of petrol was pumped by a Ruston turbine somewhere."

To Bray and his colleagues at Ruston, that spelt oilfields, where fuel was as abundant as water was scarce. Customers like the Kuwait and Iraq Oil Companies agreed with him, and the business "just mushroomed from there."

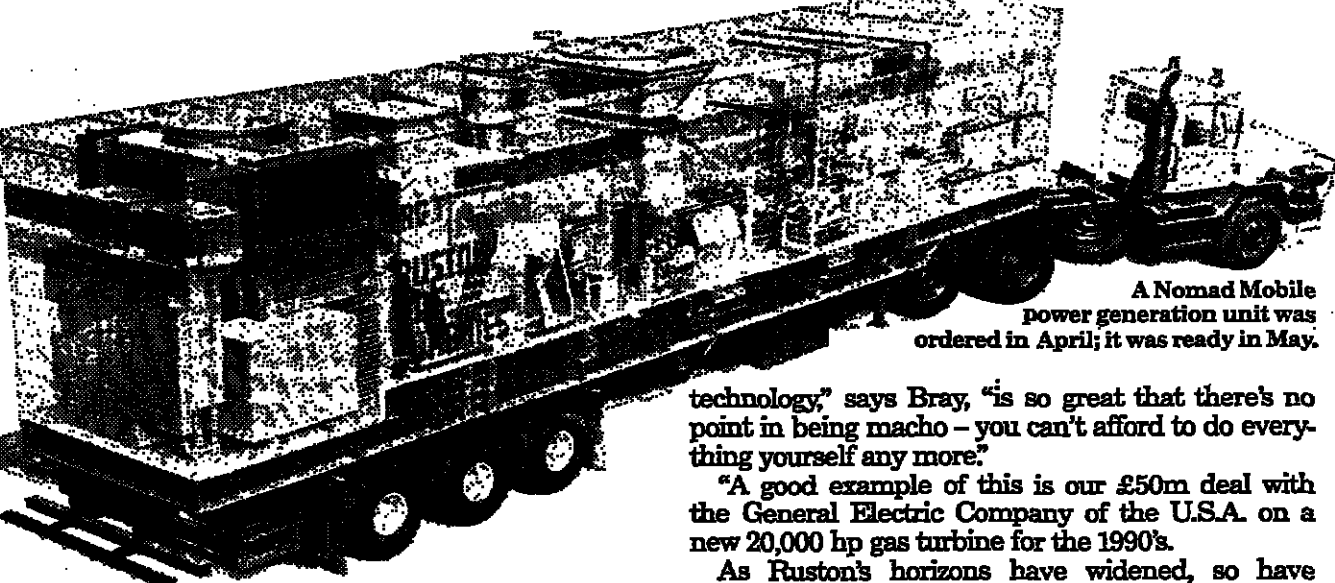
It grew to the extent that, so Bray can claim, "every second gallon of petrol you put in your car was pumped by a Ruston turbine somewhere." That isn't

One of four platforms in BP's Forties Field where Ruston gas turbines recently achieved two million running hours. Ruston is the largest single supplier of gas turbine power to the North Sea.

the same as saying that Ruston has half the market; but it does export 90% of its production to 66 countries, and has a good market position in almost every one of them.

**S**UCCESS was not just a question of technology, although that is very exacting: let a turbine run 10 centigrade degrees hotter, and you halve the life of a blade.

The excellent technology also has to be placed in rugged industrial packages that meet the customer's needs - recognising, for example, the obvious fact that Kuwait will pose sand and heat problems, and that at the other end of the scale Alaska has icy permafrost and a unique remoteness.



A Nomad Mobile power generation unit was ordered in April; it was ready in May.

technology," says Bray, "is so great that there's no point in being macho - you can't afford to do everything yourself any more."

"A good example of this is our £50m deal with the General Electric Company of the U.S.A. on a new 20,000 hp gas turbine for the 1990s."

As Ruston's horizons have widened, so have Bray's. As an "associate director" of GEC he is responsible, in a chairmanlike role, for nine other companies in the Engine Business Group, mostly making diesels.

But Ruston Gas Turbines plainly excites him as much as it did twenty years ago - and that includes its growth potential. "We intend doing more in the next ten years than we did in the last twenty years," he says.

Bray actually thinks it's quite dull of him to have stayed in one place so long. But successful entrepreneurs seldom stray far from their original enterprises, and there's good reason why they shouldn't: every business has its own trademark, and the business which combines the fruits of experience with the zest of change usually wins.

Robert Heller is Editorial Consultant to Management Today.

GEC is the registered trade mark of the General Electric Company plc of England.

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**"You can dial STD to the Sahara and ask an engine what it's doing."**



## AMERICAN NEWS

## Reagan avoids clash on Bork nomination

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan, facing the challenge of trying to rally political support in the wake of the debilitating controversy over the Iran-Contra arms deals, put the looming battle over his nomination of Judge Robert Bork to the Supreme Court at the top of his agenda in a speech to Administration officials yesterday.

But Mr Reagan, following the White House strategy of trying to prevent opponents of the conservative Judge Bork from successfully portraying him as a

political extremist, avoided a confrontational tone on this and other issues with which Congress must deal in what promises to be one of the busiest congressional sessions of the presidency.

Mr Martin Fitzwater, the White House spokesman, yesterday dismissed reports that disgruntled conservatives in the Administration were deeply disturbed about the thrust of Administration policy in Central America and the prospects for securing from Congress renewed aid for the Contra rebels.

He suggested that the reports did not reflect the views of the President and his top officials.

While reiterating the Administration view that "the real issue" so far as Nicaragua is concerned is peace and democracy in Central America and the national security of the US, Mr Fitzwater stressed that the President is committed to the peace process under way in Central America and is working with Mr Jim Wright, the Democratic Speaker of the House, on US policy there.

Congress reconvenes after the four-week summer holiday today. The Democrats, who are in control of both the Senate and the House, are determined to build on what they see as their success in keeping the President on the defensive so far in 1987.

They are aware that some of Mr Reagan's Republican supporters have been urging the weakened President to be more pragmatic in his dealings with the Democratic leadership and more conscious of the

importance of building support for Republican positions as next year's presidential and congressional elections approach.

One unresolved issue is the final shape of the federal budget for 1988. Even though the next fiscal year begins on October 1, the federal government's authority to borrow expires on September 23 and the budget deficit is widely expected to begin rising again towards \$200bn in 1989 after a sharp fall this year.

## US output shows faster growth

By Nancy Dume in Washington

THE US economy expanded in August with production growing at a higher rate than in the previous three months, according to a report released yesterday by the National Association of Purchasing Managers.

The report, based on a survey of 250 corporate managers, put its monthly indicator of future economic growth at 58.9 per cent, up from 58.2 per cent in July. The association, which considers that a reading above 50 per cent indicates that the economy is generally expanding, has issued an estimate of more than 50 per cent for the past 13 months.

Mr Robert Bretz, chairman of the group's business survey committee, said: "Production was exceptionally strong, considering the normal seasonal slowing, and appeared to be aided by some inventory build-up. The continued rise in new orders virtually assures an excellent third quarter."

## Ecuador plans talks with Paris Club

ECUADOR'S Finance Minister, Rodrigo Espinosa, said on Monday that he plans to meet Paris Club creditors on September 17 to discuss the country's external debt. Reuter reports from Quito.

Mr Espinosa said the meeting was to discuss with the Paris Club in an informal way the re-financing of Ecuador's external debt.

He also said Ecuador would meet commercial bank creditors in New York in October to discuss the refinancing of Ecuador's debt to the banks.

## Venezuelan floods kill at least 100

AT LEAST 100 people died and thousands were left homeless after floods swept away homes and villages in central Venezuela over the weekend, Reuter reports from Quito.

Heavy rain caused the Limon and Las Delicias rivers to overflow, creating a torrent of mud and water that enveloped outskirts of Maracay and the road north to Occumare de La Costa.

A civil defence leader said rescuers had concentrated on evacuating survivors and that the death toll could rise to several hundred.

## Moscow's about-turn relieves oil crisis for Sandinistas

BY PETER FORD IN MANAGUA

IN A dramatic about-turn, the Soviet Union has saved Nicaragua from a threatened oil crisis by providing the Sandinista government with 100,000 tonnes of fuel.

President Mikhail Gorbachev's special envoy, Vadim Zagladin, announced the emergency offer in Managua on Monday after meeting Nicaraguan President Daniel Ortega.

Sandinista leaders had warned the country would run out of fuel by the end of August after earlier Soviet refusals to provide extra supplies.

Managua sought relief from Mexico, Venezuela, Libya and Iran over the past three months, but reportedly came away almost empty-handed.

The new Soviet supply will see Nicaragua through to the end of this year. Neither Mr Ortega nor Mr Zagladin clarified the terms of the deal, but the Sandinistas have traditionally bought Soviet oil with extremely long-term soft loans.

The Soviet Union will be providing Nicaragua with just over 50 per cent of its oil needs this year, Mr Ortega said.

Nicaragua's total needs are for 750,000 tons of oil this year.

Mr Zagladin, who delivered a message from Mr Gorbachev to Mr Ortega, also said he had invited the Nicaraguan President to the celebration in Moscow of the 70th anniversary of the Russian Revolution in November. Mr Ortega indicated he would accept the invitation.

Reports that Moscow had turned down Managua's earlier request for more than 300,000 tonnes of oil surfaced in May. The Soviet decision was seen mainly as a sign of their displeasure at Sandinista economic policies, especially at Managua's alleged mismanagement of Soviet aid.

Diplomats had also seen the move as a Soviet signal that Mr Gorbachev would not let Moscow's tight diplomatic and economic links with Managua—a prime US complaint—stand in the way of a superpower deal on arms control and other issues.

Mr Zagladin's announcement makes it clear, however, that Moscow is not prepared to abandon the Sandinistas.

## Castillo leads in Mexican opposition primary

BY LUCY CONGER IN MEXICO CITY

IN MEXICO'S first primary election, a pragmatic left-winger is leading the poll to select the opposition Mexican Socialist Party's candidate for presidential elections next July.

Preliminary returns from 20 per cent of the voting booths gave a 2-1 margin to former Mexican Workers' Party leader Heberto Castillo, the least orthodox of the four candidates.

The PMS plebiscite, open to party members and non-members, is the most aggressive participatory method adopted by right and left opposition parties to select their presidential candidates. The Mexican Socialist Party, or PMS, was born of a fusion of the old Communist Party, the centre-left Mexican Workers' Party and

smaller left-wing groups.

In the ruling Institutional Revolutionary Party the departing president usually chooses the official candidate who is virtually assured of victory. But for the first time ever, the PRI announced last month the six finalists, and allowed each presidential contender to give a speech televised nationwide in what party officials hail as a "democratic opening."

Despite the modest turnout of nearly 300,000 in a nation with more than 31m registered voters, PMS officials and voters at balloting tables in middle-class neighbourhoods said the unprecedented primary election was important because it could pave the way for political reform.

## Barbara Durr interviews Peru's President on the politics of bank nationalisation

## To govern must be to change, says Garcia

PERU'S MERCURIAL President Alan Garcia believes his proposal for bank nationalisation has moved the country further along the road towards the democratic socialist revolution he wants to lead.

Mr Garcia described the political importance of the measure for Peru in an interview with five foreign journalists.

The foremost achievement of the proposal, he said, was that after 35 days of intense, often acrimonious public debate, "there is a national consensus that the concentration of credit and of economic groups is bad."

"The measure may be criticised," he went on, "but now the question is whether nationalisation is the most appropriate step, not whether something should have been done to change Peru's economy."

The debate, the president proudly said, had taken place "in the most absolute climate of freedom of expression." Peru's press is extraordinarily free, ranging from pro-guerrilla daily papers to extreme right-wing news weeklies.

Mr Garcia's opposition was able to fill pages of newspapers with advertisements against the nationalisation and to buy ample television time. Pro-business publications dedicated much of their coverage to criticism of the measure and news programmes tirelessly featured the debate.

The president gave two reasons why this was crucial to Peru's still fragile democracy-in-the-making. "I believe that democracy is consciousness and consciousness can only be built when people choose from vari-

ous options and they can only choose when they hear different points of view. That is the exercise of freedom. I do not think you can impart democracy from above with an economic measure."

In addition, he recalled that the military had made a revolution in Peru in 1968, "but it was an economic revolution without freedom, without a free press, without political parties, without the congress. That's worthless. There is no socialism without freedom. There is no revolution without democracy."

He is aware that the history of Latin America is littered with failed attempts at peaceful democratic revolution. However he said success depended on "not falling into the trap of extremism." Just because bankers and businessmen responded angrily to the nationalisation, it did not mean that the government should raise the ante and nationalise more, he said.

Mr Garcia claimed his main economic motive for the nationalisation was to corner businessmen and force them to invest. Until he announced the measure, investment had not been securing at the pace he needed. While the government had engineered high growth of 8.5 per cent in 1986, largely through salary increases, reduced taxes and interest rates and greater public spending, Mr Garcia was disappointed that not all the earnings from business were going to investment.

He said that many industrialists were putting their money into "narco-dollars" and that money was leaving the country. He estimated that capital flight using the pool of "narco-dollars" that flows into the country, ran to between



Alan Garcia: "No socialism without freedom"

\$600m and \$800m a year.

Mr Garcia said he hoped the businessmen who had become bankers would return to industry. "They are stupendous businessmen — bold, capable, intelligent — and private industry is an irreplaceable force for the development of a society," he said.

The president none the less stressed that the political importance of the measure lay beyond the economy. "Politics is not just to govern a country economically. Politics is to handle a country emotionally," he said.

On a large blackboard, the president drew a big circle at the bottom of what he said was the social pyramid. "There is a huge mass of people in this country who are extremely unsatisfied, and I could tell them that in 30 years Peru will have sufficient wealth to provide for all. Some will have faith and wait," he said, "but others will ask, 'Why do we have to take

the stairs when others (the wealthy) are taking the lift'?" "Peru is a powder-keg. I feel a social tension of enormous frustration that expresses itself in violence," Mr Garcia said. Obliquely explaining his own fiery populist rhetoric, he said it was politically important to reach psychologically the mass of angry and frustrated people.

It was from them that the Sendero Luminoso guerrillas recruited easily, he said. "How do you explain," he asked, using the case of one Sendero assassin, "why a woman of 18 years of age who needs a man develops a friendship with him for a month without knowing his name, is then introduced to another man who initiates her in the study of how to destroy the bourgeois state apparatus with Sendero Luminoso?"

"Some days later, this woman is taken to prove herself by killing someone. She doesn't know who gave the

order and she doesn't know who she is to kill."

The problem, according to President Garcia, was not Sendero Luminoso which gave the order, but the society that produced people who were willing to become terrorists.

He traced the history of the social division of Peru to the Spanish transfer in colonial times of the capital from Cusco, the Inca empire's central city in the highlands, to Lima on the coast.

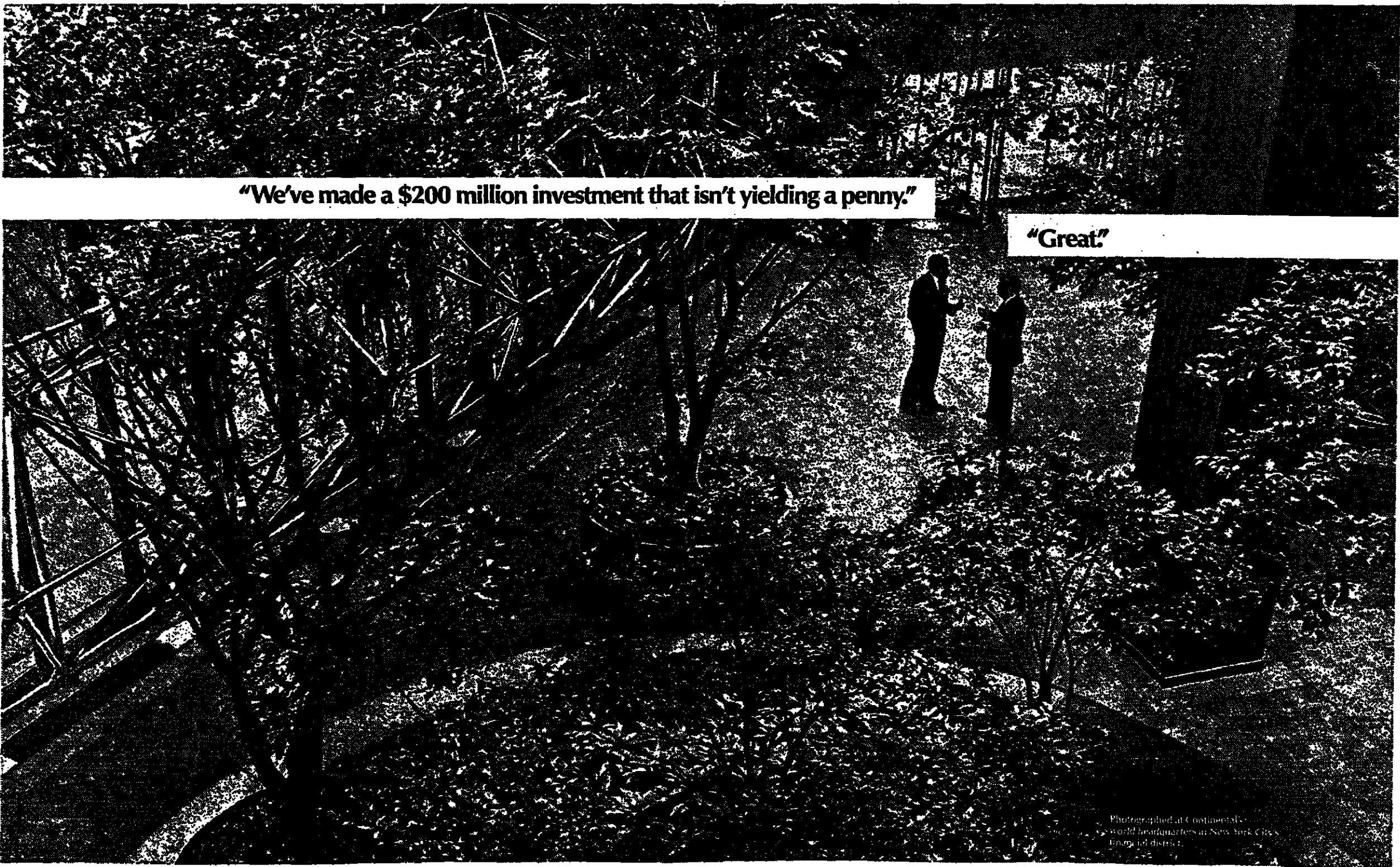
"The Andean values, the skin colour, the culture, all were trampled by Lima," he said. The result was depopulation of the highlands, and a massive migration towards Lima. In 1800, Lima had a population of 400,000. Now it is more than 20m.

Under the bank nationalisation plan he proposes that instead of a few powerful banks in Lima, the country should create a regional banking network. The regional banks would have 70 per cent private shareholding and 30 per cent state.

This dovetails with his proposal to divide the country into 12 regions, each of which would have its own government.

"The problem is that we have been growing with the same historical defects as always," Mr Garcia said. Lima had continued to over-centralise the country and "if the poor man could buy one shirt more per year, the dominating rich could count two industries more."

Leaning across the table, Mr Garcia throws his full 5ft 4in frame into the emphasis: "We don't believe that to govern and change a country is just to make it grow economically. We must change it, cutting down the social differences."



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It was perhaps a formidable automotive engineering challenge to create a mid-size range of cars that was true to the Marque yet could meet diverse demands, from high mileage businessman to fast moving executive.

The Mercedes-Benz 200-300E series met the challenge. A range of six models, four petrol and two diesel, with a choice of engine sizes from two litres to three litres. Yet not one car in the range is a compromise. The shape and dimensions are shared but in six variations that can be precisely matched to individual needs and personal tastes.

Model	Engine Size (cc)	Number of Cylinders	Bhp (DIN)	0-62mph (secs)	Max mph	Standard Transmission	Mpg (litres/100km)		
							Urban	56mph	75mph
Petrol 200	1997	4	109	12.6	116	5 speed Manual	25.1 (11.2)	46.1 (6.1)	36.7 (7.7)
230E	2299	4	136	10.4	126	5 speed Manual	25.4 (11.1)	45.6 (6.2)	36.7 (7.7)
260E	2599	6	166	9.5	133	4 speed Automatic	22.8 (12.4)	34.4 (8.2)	28.5 (9.9)
300E	2962	6	188	8.2	139	4 speed Automatic	22.1 (12.8)	34.0 (8.3)	28.2 (10.0)
Diesel 250D	2497	5	90	16.5	109	5 speed Manual	31.7 (8.9)	52.3 (5.4)	40.4 (7.0)
300D	2996	6	109	13.7	118	5 speed Manual	28.8 (8.8)	52.3 (5.4)	40.4 (7.0)

Source: Manufacturer's Figures/Official Government Fuel Consumption Figures.

Each car is first and foremost an exercise in engineering excellence, designed to compete not simply against competitive makes but against much tougher rivals: the Mercedes-Benz models they replaced. These cars are lighter yet stronger and safer than their predecessors. They combine higher engine power and improved acceleration with considerably reduced fuel consumption.

As with every new generation Mercedes-Benz, these saloons were designed and developed during a nine-year programme. They demonstrate how more room can be created without an increase in size and how improved ergonomics can produce a better driving environment. The uncluttered outer skin forms an aerodynamically efficient shape, yet still retains the unmistakable and timeless Mercedes-Benz identity.

The 200-300E series demonstrates incredibly tenacious road-holding ability. A long wheelbase and wide track help, but it's mostly due to a revolutionary suspension system: shock-absorber struts, independent front suspension and the unique Mercedes-Benz multi-link independent rear suspension.

There are dual-circuit servo assisted disc brakes on all four wheels and on the 260E and 300E there's the additional security of ABS anti-lock braking as standard. Safety innovations include electronic tensioners for the front seat belts and pedals that swing away to limit the danger of injury to the driver's feet in the event of an accident.

Performance, handling, comfort and reliability are all fundamental to the 200-300E series. Timeless Mercedes-Benz styling, quality of finish and retained value give the cars their enviable reputation. A reputation unique to the name Mercedes-Benz.



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## APPOINTMENTS

## NatWest senior post

Mr Bill Barron has been appointed deputy general manager of NATIONAL WESTMINSTER BANK'S domestic banking division. Since March he has been assistant general manager and was previously deputy regional director of the Manchester-based north region, and Birmingham area director.

NORBAIN ELECTRONICS has appointed Mr John Crouch as managing director of its systems engineering division. He was UK marketing manager of NCR's field engineering division.

Mr Roger Cooper, marketing director of IDEAL STANDARD, has been appointed sales and marketing director.

Mr Robin Hardy has been appointed creative director of ABBATT PHELPS TANOUS. He was senior designer at Broad Street Associates.

REED EXECUTIVE has appointed Mr Tony McDermott and Mr Brian Ward Lillie as non-executive directors.

Mr Robert Butler has joined MOUNT STREET (HOLDINGS) as joint chief executive, based in Al-Khobar, Saudi Arabia. He was head of corporate banking, eastern province, The National Commercial Bank of Saudi Arabia.

Mr Lars U. Trahaas has been appointed managing director of DEN NORSKE CREDITBANK. He succeeds Mr Stein Wessel-Aas, who is returning to Norway to a senior post at head office in Oslo.

Mr Simon Brown has been appointed financial director of

WINCANTON GROUP, part of Unigate. He was finance director of Arlington Motor Holdings.

TR INTERNATIONAL (CHEMICALS), a Simon Engineering company, has appointed Mr Andrew Jakeway as deputy to marketing director Mr Martin Hayman. He joins the company in mid-September from ICL.

Mr William Davis has been appointed chairman of BRITISH MAGAZINE PUBLISHING CORPORATION (part of BPCC). He remains chairman of recently acquired Headway. Mr Martin Vernon, former advertising director of the London Daily News, takes over managing director of Headway. Mr Bob Forrester, currently managing director, is leaving at his own request.



Mr Philip H. Swatman, director of corporate finance at Chase Property Holdings

CHASE PROPERTY HOLDINGS has appointed Mr Philip H. Swatman to a newly-created post on the board as director

of corporate finance. He is an executive director of corporate finance at N. M. Rothschild & Sons.

Mr Michael Freeman has been elected to the board of ADDITIONAL UNDERWRITING AGENCIES (No 4), a wholly-owned subsidiary of the Corporation of Lloyd's. He is a director of Newgrove (Underwriting Agencies) and Castle Underwriting Agents. AUA is the substitute agent established by Lloyd's to manage the affairs of members of the former PCW syndicates.

Dr Colin Dennis has been appointed director general designate of CAMDEN FOOD PRESERVATION RESEARCH ASSOCIATION. He will succeed the present director general Mr Kenneth Dudley on his retirement next April. Dr Dennis was head of the Association's food technology division.

At ASSOCIATED NEWS-PAPERS HOLDINGS, Mr R. M. P. Shields, managing director, becomes deputy chairman and Mr C. J. P. Sinclair deputy managing director.

Mr David Ryves has been appointed to the main board of ROBERT WALTERS ASSOCIATES.

## Marketing director at B &amp; Q

Mr Bill Whiting has been appointed marketing director on the main board of B & Q. He was director of marketing on the executive board.

CREDITANSTALT - BANKVEREIN has appointed Mr David H. Stewart as general manager and chief executive of its London branch, from September 25. Mr Stewart was an executive director at County Nat-West.

Mr Bernard P. Harty has been appointed a director of CHELSEA BUILDING SOCIETY. He is Chamberlain of the City of London and his duties include those of banker and director of finance. He is also responsible for the corporation's information technology and telecommunications strategy.

Mr Ronald Andrew Miller, chairman and chief executive of Dawson International, has been appointed a director of SCOTISH AMICABLE LIFE ASSURANCE SOCIETY. He is also on the boards of Christian Salvages and Securities Trust of Scotland.

## £16m orders for Senior

SENIOR ENGINEERING GROUP has won contracts with a total value of more than £16m.

The thermal division has orders worth over £4m for utility economisers, moisture separator reheaters, fired and waste heat boilers for delivery in the US, Italy, Russia, Korea and Holland. Over 50 per cent of these orders were obtained through a new subsidiary in the US, Southwestern Engineering and there are a further £1.5m of additional options to be taken up at a later date. These products will be used in power stations and desalination and marine applications.

On the air handling side, Senior's subsidiary Hargreaves & Sons, has major orders totalling over £11.5m including work for the Financial Times new printing works, Kellogg at Trafford Park in Manchester, the Ministry of Defence in Whitehall, BNFL at Sellafield and Glaxo, Penn Machine, a light engineering subsidiary in the US, has a firm order for wheels for the Los Angeles County Transportation Commission.

WASTECH has been awarded a contract worth over £2.5m by the Central Electricity Generating Board, to undertake the decommissioning and refurbishment of the PLE caves of Berkeley Nuclear Laboratories, converting them from Magnox to AGR fuel inspection facilities. The contract is expected to last

until 1990. The project is primarily beta/gamma work.

The transmission division of BAIFOUR BEATTY POWER CONSTRUCTION has been awarded a contract by the Yorkshire Electricity Board for the supply and erection of a new 132 kV overhead line from Bramholme Tce to Salt End, Hull. The contract, valued at £1.5m, involves the supply of all materials, except tower steelwork, together with the erection of a 13 km line to supply a new BP installation at Salt End on the outskirts of Hull. All conductors will be supplied by BICC. The contract is due for completion by August 1988.

The division in association with Balfour Kilpatrick's Birmingham office, has also been awarded a contract by the Manx Electricity Authority for modifications and extensions to its 33 kV transmission system between St John's and Puloose power station, near Douglas, Isle of Man. The contract value is £1.3m and involves transformers and switchgear, installation of cables, and installation of 20 kms of 33 kV overhead lines. The overhead conductors and the underground cables will be supplied by Manx Electricity Authority. The work is due for completion by the end of April 1988.

Balfour Beatty Power Construction and Balfour Kilpatrick are BICC companies.

## BOWATER

Earnings per share up 32.6%

## INTERIM RESULTS (unaudited)

	Six months to 30th June 1987	1986	Year 1986
	£m	£m	£m
Turnover:			
Continuing businesses	550	449	1021
Discontinued businesses	—	222	319
	550	671	1340
Trading profit:			
Packaging and associated products	10.6	8.8	22.1
Merchandising and services	6.6	4.7	17.7
Tissue and timber products	3.7	3.7	8.8
	20.9	17.2	48.6
Discontinued businesses	—	10.8	14.8
	20.9	28.0	63.4
Interest (net)	3.6	9.1	15.4
Profit before taxation	17.3	18.9	48.0
Taxation	5.4	6.2	14.4
Minority interests	0.2	4.2	7.0
Profit attributable to shareholders	11.7	8.5	26.6
Earnings per ordinary share	11.8p	8.9p	27.7p
Dividend per ordinary share	5.25p	4.0p	10.0p

Figures for the year 1986 have been abridged from full accounts for that year which received an unqualified audit report and have been filed with the Registrar of Companies.

## BOWATER INDUSTRIES PLC

Bowater House, Knightsbridge, London SW1X 7NN

## Interim Dividend increased to 5.25p.

Earnings per share for the six months to June 1987 at 11.8 pence are 32.6 per cent higher than in the comparable period in 1986. Trading profits of our continuing businesses are 21.5 per cent higher.

The dividend is an increase of 31.3 per cent on the comparable dividend last year, partly due to the improved results but also in order to pay a higher proportion of the total dividend at the interim stage.

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The UK Builders' Merchants division has made good progress and the Building Improvements division has moved from a break-even position in 1986 to a small profit in 1987.

The Freight division is widely spread and is earning profits, but presently at a lower level than in 1986, due to the weakness of the US dollar.

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N. C. Ireland Chairman  
8th September, 1987

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## UK NEWS

# Abbey National plans estate agency network

BY HUGO DIXON

Abbey National, Britain's second-largest building society, yesterday unveiled an ambitious plan to create an estate agency network with 1,000 branches within five years.

This would make it the largest estate agent in the country on the basis of the present size of competitors within the industry. However, other financial institutions that have moved into the business in the last couple of years are building up networks at such a pace that Abbey is unlikely to be the largest when it reaches its target.

Abbey is taking advantage of powers given under last year's Building Societies Act, which allow societies to enter the estate agency business. Its network will be called Cornerstone.

Unlike other societies, notably Halifax and Nationwide, it is planning to create its network mainly through franchising a strong branded image rather than by acquisition. This is the first time franchising has been used in estate agency in Britain.

Abbey has taken this route because it believes the price of estate agents has been bid up to excessive levels. Also, as a mutual institution, it is not able to pay for acquisitions by issuing shares but has to find money from its reserves.

Abbey has already bought 48 estate agency offices and plans to increase this through acquisition to 100 by the end of the year. A further 100 offices will be added to the network by acquiring green field sites.

The remaining 800 offices will be built up by selling the Cornerstone brand to independent estate agents in return for a proportion of turnover. Abbey expects agents who are worried about their ability to remain independent in the face of competition from large groups to be attracted.

Abbey's plan is to create a disciplined branded network. This will be reinforced by strict training standards, uniform branch design and a uniform product range. Abbey says it does not think this stress on uniformity will deter agents from joining.

In common with other financial institutions, Abbey sees great opportunities for selling people financial services at the same time that they buy or sell a house.

The most important product from Abbey's point of view are mortgages, and it hopes eventually to sell £1bn of mortgages each year for every 100 branches. Cornerstone branches will also be tied agents of Friends Provident, the mutual life company, with whom Abbey recently arranged a special marketing deal for life and unit trust products.

# Hambros re-enters assurance business with Guardian Royal

BY STEVEN BUTLER

HAMBRO COUNTRYWIDE, a UK estate agent chain, is linking with Guardian Royal Exchange to establish a life assurance company, initially capitalised at £50m, aimed at selling policies to Countrywide's house buying clients.

The deal will take Hambros, the merchant banking and financial services group which owns 60 per cent of Hambro Countrywide, back into the life assurance business after several years. It will also give Guardian Royal a foothold in the mortgage-related life assurance business without having to develop its own chain of estate agents.

"It will make Hambro Countrywide a unique financial services group in that an estate agency business owns its own life company," said Mr Christopher Spörborg, chairman, yesterday.

Countrywide also announced a 74 per cent increase in pre-tax profits to £10.7m in the six months to the

end of June and forecast profits of £25m for the full year.

Countrywide has reached a complex agreement with Guardian Royal for the new company to handle a high volume of policies from the start. Guardian Royal is to set up a life assurance company - as yet unnamed - and obtain approval to begin trading. The company will then be acquired by Hambro Countrywide, probably next summer.

Countrywide is issuing to Guardian Royal 30m new ordinary shares to pay for the acquisition, worth £49.3m at yesterday's closing prices, as well as 25m convertible deferred shares. These will become convertible in 1991 when a further payment of 165p a share would be due.

Guardian Royal will enter into a contract to manage the life assurance company and provide reinsurance services for five years. The

new company, however, would eventually become self-sufficient.

Both Hambros and Guardian Royal will further increase by 5m shares each their holdings in Hambro Countrywide through a purchase of shares at 150p each from directors and certain other shareholders. Hambros will then hold a 52 per cent stake, and Guardian Royal 20 per cent.

A partial offer to other shareholders is to be made, under which Hambros Bank, on behalf of a group of institutional and corporate investors, will acquire up to 50 per cent of outstanding shareholdings at 150p a share, with Guardian Royal and Hambros not taking up the offer. This will give shareholders the chance to cash in on investments in the shares, for which there is a thin market, and is aimed at creating a wider market for the shares.

Results, Page 32

# Defence contractors link in bid to design new warship for Nato

BY DAVID BUCHAN

NINE UK defence contractors have formed a consortium to bid for the British role in designing a new warship for eight Nato navies.

The UK is expected to join seven other governments in signing a memorandum of understanding next month on the defining stage of the Nato Frigate for the 1990s (NFR-90) project.

The new Supermarine Consortium (SCL) said yesterday it hoped to win the contract after the signing, the Ministry of Defence would designate SCL Britain's "national industrial representative" in the multi-billion pound project.

The nine shareholders companies in SCL represent a total frigate-building capability. British Aerospace, Ferranti, Plessey, Racal and Thorn EMI are able to provide weapons and electronics, Rolls

Royce the engines, and VSEL, Vespene Thorneycroft and Yarrow Shipbuilders the hulls.

However, MoD officials said yesterday that production contract for NFR-90 in the UK would be put out to tender, and that competition for the work would be tough, particularly from shipyards.

The NFR-90 would replace Type 42 air-defence destroyers by around the end of the century.

The eight participants in NFR-90 - the UK, the US, Canada, France, West Germany, Italy, the Netherlands, and Spain - are expected to order about 50 ships, of which the UK might take about a dozen.

However, the course of the project is unlikely to be smooth in view of the failure of past efforts to build common Nato warships.

For instance, the US has been

pushing for a fairly large frigate of more than 6,000 tonnes, while the UK and some other European governments want to keep NFR-90's size to less than 5,000 tonnes to save money and manpower.

This argument will have to be resolved during the forthcoming project definition. However, should the US lose its side of the argument, there is a fear that it might not buy any of the ships. A smaller production run would reduce cost savings to the remaining buyers.

Marconi Underwater Systems Ltd (MUSL) has taken a key step towards a potentially lucrative US contract by getting its practice torpedo chosen for testing by the US Navy.

GEC Avionics has been chosen to supply prototype air-data computers for Canadian F-5 fighters.

# Maxwell is seeking Japanese partners

By Raymond Snoddy

AFTER LAST month's attempts to find partners in the Netherlands, Mr Robert Maxwell, the British newspaper publisher, has launched his pursuit of the Japanese.

Mr Maxwell, chairman of the British Printing and Communication Corporation and publisher of Mirror Group Newspapers, announced in Tokyo that he was looking for Japanese partners to help him build one of the world's top 10 media groups.

"You cannot build a global media company without having a Japanese partner, and I believe it will be possible for us to find such a partner," Mr Maxwell said.

Mr Maxwell will be meeting officials of the Tokyo Stock Exchange today to discuss an application for a listing for BPCC. The British publisher said he wanted to have BPCC shares listed in Tokyo in the near future although he declined to say when this was likely to happen.

The Mirror publisher, who has said he plans to launch three new newspapers in the UK following the failure of the London Daily News, will also discuss both newspaper and television ventures while in Japan.

Mr Maxwell says he wants to set up a daily newspaper to be published simultaneously in London and Tokyo which would provide Japanese news for Europe.

During his stay in Japan Mr Maxwell plans to talk to Fuji and NHK about possible television ventures.

For good measure before leaving for Tokyo he told the London correspondents of the Japanese press that he was planning to set up a European satellite television news channel.

He wanted to deliver to Japan to compete against Mr Ted Turner's Cable News Network. Mr Maxwell even said he might translate the channel, which does not exist yet, into Japanese.

# Ratners could face damages claim by Weinstein family

BY CLAY HARRIS

RATNERS GROUP, Britain's largest jewellery retailer, may face another claim for large "golden handshakes" in the wake of the resignations yesterday of five members of the Weinstein family, former controlling shareholders of the rival Ernest Jones chain which Ratners bought for £25m in July.

The Weinsteins resigned suddenly yesterday morning only a month after the takeover was declared unconditional.

Mr Ernest Weinstein, co-founder of the Jones chain in 1948, said the ability of his sons, Philip and Michael, joint managing directors of Jones, "properly to perform their duties has been seriously undermined by interference and severe restrictions placed upon them by Ratners."

Mr Gerald Ratner, chairman, described the resignation as a "bolt from the blue" and attributed them to differences over the future commercial direction of Jones, which Ratners plans to retain as a separate trading name.

"I didn't want them to walk out," Mr Ratner said. "I wanted them to do what I said."

After a similar dispute last year, Ratners agreed to pay £535,000 to Mr Anthony Edgar to buy out the remaining four years of his service contract. Mr Edgar had become group chairman only four months

previously when Ratners bought his H. Samuel chain to take first place in the UK jewellery market.

In theory, the Weinstein brothers could seek payments of at least £500,000 each under their Ratners contracts, which carry an annual salary of £100,000 and can be cancelled only with five years' notice by either side.

Mr Philip Weinstein said yesterday that the family was consulting its lawyers. Mr Ratner said that any action would be defended.

In a statement yesterday, Mr Ernest Weinstein also said: "Despite the clear understanding that I would remain chairman of Ernest Jones until my retirement at the end of the year, I was replaced by Mr Gerald Ratner immediately upon the offer becoming unconditional."

Mr Ratner said: "It was of meaningless importance as he was leaving the company anyway."

Mr Ratner has spearheaded a revolution in jewellery retailing in Britain, through a shake-up of his family's own business and the takeover of H. Samuel and Terry's. Ratners has concentrated on inexpensive fashion products rather than the luxury market.

Mr Ernest Weinstein's wife and daughter also resigned from the Jones board yesterday.

# TSB to establish bank for wealthy in Luxembourg

BY HUGO DIXON

TSB, the banking group, plans to set up a private bank catering for wealthy individuals in Luxembourg. It claims to be the first British bank to establish such an operation in the country.

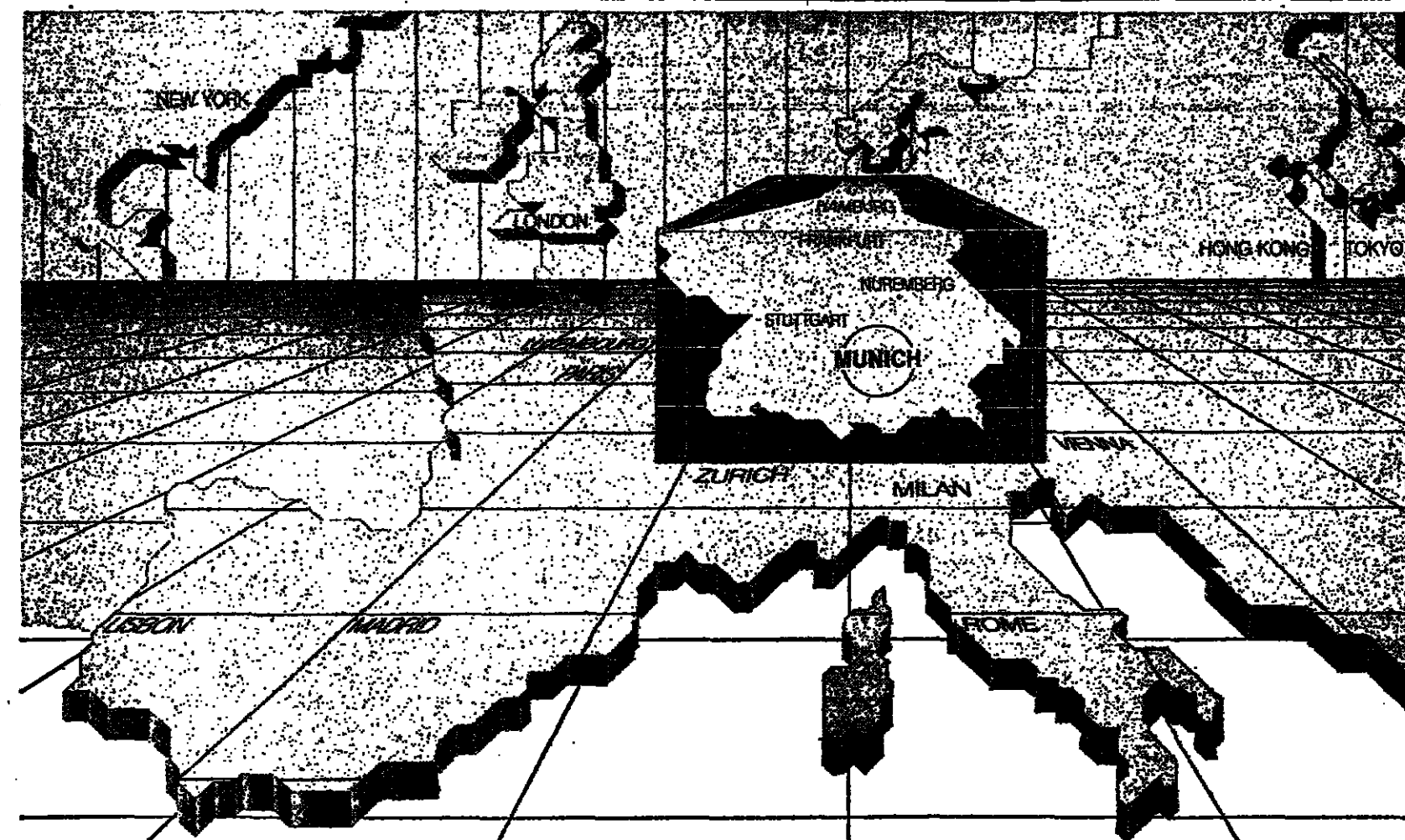
The new bank, TSB Private Bank International, is due to open in January 1988. It will have authorised share capital of £20m and start-up capital of £10m.

TSB England & Wales, the largest bank in the TSB group, will have more than half the shares in TSB Private Bank. Other shareholders will be held by TSB Channel Islands, which caters mainly for expatriate Britons, and two unnamed continental European banks.

TSB Private Bank will be aimed at people with free assets of between £500,000 and £5m - described by TSB as the "middle rich".

Luxembourg was chosen rather than Switzerland, TSB said, because it was cheaper. There will also be a representative office in London.

The group expects non-Britons living in London and elsewhere in Europe, especially Scandinavia, to be attracted by the services on offer. It does not think that TSB's down-market image will be a drawback.



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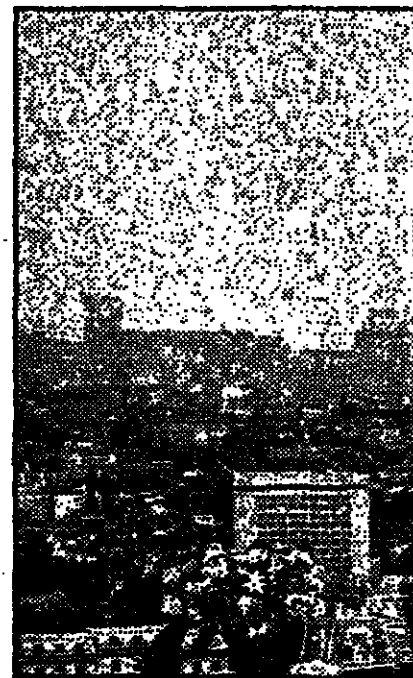
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## UK NEWS

Isle of Wight  
in compulsory  
water meter test

BY RICHARD EVANS

WATER METERS are to be installed compulsorily in all Isle of Wight households next year in a large-scale exercise to assess consumption patterns and costs before the probable introduction of water meters nationally.

The Isle of Wight, with about 50,000 households, is by far the largest of 11 areas in England and Wales that will have meters installed under the terms of the Water Charges Bill now before Parliament. The others will all have about 1,000 households.

The assumption in the water industry is that once the necessary data has been collected and assessed, water metering could be introduced throughout the country over the next decade. It would be a much bigger exercise than the conversion to North Sea gas and it is not yet clear who will pay. Each meter would cost about £100 to install.

There might be big political protests over the Government's proposals, which will be announced next week, since many Conservative peers and MPs will object strongly to the compulsory element in the plans. Opposition MPs argue that metering would mean large, poorer families paying much more for their water than they do at present.

Charges in the experiment areas will vary to test the effect on demand. The water authorities want a tariff system that charges moderately for basic needs but discourages heavy use of hoses and sprinklers.

Metering is the favoured future method of charging for water once domestic rates have been phased out and replaced with a community charge. At present tariffs are based on rates, which means that the amount of water consumed bears no relation to the bill paid.

Ethical Trust launched by  
offshoot of Abbey Life

BY ERIC SHORT

ETHICAL INVESTMENT has taken a step forward in the UK with the launch of The Ethical Trust announced by Abbey Unit Trust Managers, the unit trust arm of Abbey Life Group.

Mr. Davies, head of group marketing, claims that increasingly many investors are showing concern that their investment should be used positively to benefit society.

He foresees the UK savings market following that of the US, where almost 10 per cent of all Wall Street investment was ethical and some 5 per cent of mutual funds, the US equivalent of unit trusts, were on an ethical basis.

However, Mr. Davies emphasised that the new fund would be adopting a positive approach towards the selection of suitable investments, instead of the usual "no-go" approach of excluding companies.

Thus the fund would be

looking for well-run companies with a history of good industrial relations, the activities of which offered long term benefits to the community and the environment.

Companies in the health care, pollution control, housing and home protection fields were seen by the fund as potential investments.

However, the fund did have certain exclusions. They included armaments, nuclear processing, tobacco, alcohol and gambling. Nor would the fund invest in companies with large interests in South Africa. However, companies with a small involvement in South Africa would not be excluded if other criteria were fulfilled.

Investments will be monitored by an advisory board, to which the investment managers would report every three months.

Channel  
Tunnel  
'likely to  
be on time'

By Andrew Taylor

THE RISK of the Channel Tunnel being jeopardised through construction delays or by running over budget are so minimal they can almost certainly be discounted, says Warburg Securities, lead broker to the project's forthcoming \$750m international share offer.

Warburg, in the second of three circulars it is issuing on the project, says the timetable proposed by Eurotunnel, the Anglo-French consortium that proposes to build the 31-mile (50km) rail tunnel, had allowed a substantial margin for error.

The 11 machines that will bore the two main rail tunnels and a service tunnel can achieve much higher driving rates than those required to complete the project on time and the tunnel will be driven mostly through chalk, an excellent medium for tunnelling, says Warburg.

"We believe the timetable for the drive has been assessed on a conservative basis and that there could be as much as six months slack in the allowed time."

The most difficult stretch would be the first 2.5 miles (4 km) on the French side where the tunnel passes through the upper chalk, much of it severely fissured, younger geologically and harder than the chalk marl. Developments in earth pressure-balanced tunnelling machines meant that although progress would be slower on that section, contractors can overcome the problems. Similar machines had been used by Hochtief, a West German contractor, in building the Lyons metro in France.

Warburg said incentives and penalties in contracts awarded to the Anglo-French consortium that will build the tunnel provided the contractors with every incentive to cut delays.

It said complaints that British contractors could neither build to time nor within budget were dated. A study recently completed by the National Economic Development Office had shown that of 25 big projects completed since 1981 only one was significantly late. That project, although five months late, was still completed within budget.

Channel Tunnel contractors using tried and tested equipment and techniques and operating to a timetable that is conservative both in costings and timings should be able to complete the project to time and on budget, says Warburg.

Unisys to  
launch mini  
computerBy Terry Dodsworth,  
Industrial Editor

A RANGE of computers aimed at the fast-expanding market for medium-powered machines is being launched by Unisys, the US data-processing group. The new family, called the A Series Smallframes, is designed to offer more effective competition for minicomputer products. Minicomputer sales have grown strongly in recent years, slowing growth of the conventional high-powered mainframe market.

The Smallframe series, like conventional minicomputers, is targeted for departmental rather than headquarters use. It does not need specially cooled rooms and can be sited in a normal office environment. The system can be housed in a cabinet the size of a two-drawer filing cabinet because of new memory-chip technology.

The Smallframe offers a standard operating system compatible with the rest of the Unisys A Series range. Users can employ the same software throughout computer systems, steadily upgrading from the Smallframe products without losing software investment, a feature widely seen as a strong point of minicomputer companies. Prices of the Smallframe series, which is being introduced across Europe and the US, are from \$35,000 to \$200,000.

John Griffiths examines the strains on some famous marques

## When classic cars have to be rescued

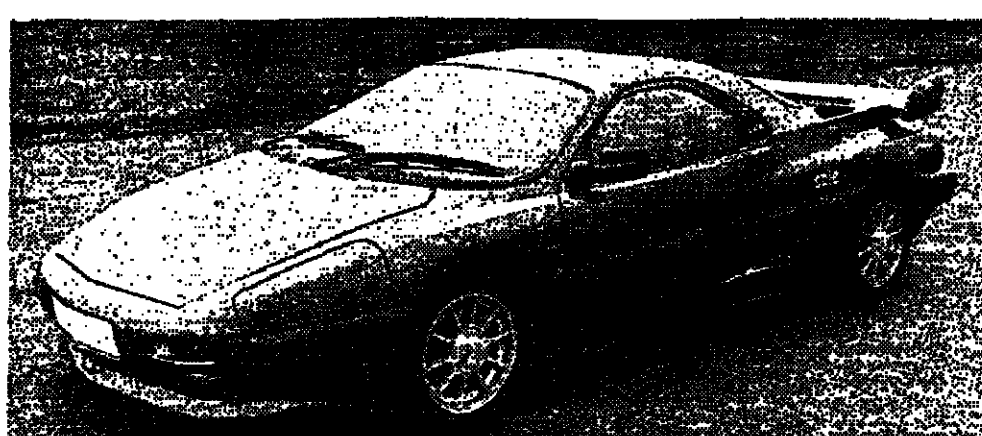
FORD'S TAKEOVER of Aston Martin Lagonda is likely to dispel a long-standing myth among ardent motoring enthusiasts. It is that specialist car makers, whose glamorous image far outstrips their annual output of a few hundred cars, can remain independent yet challenge the industry's giants.

Aston Martin is merely the last surviving specialist British carmaker with an internationally acknowledged pedigree to fall into the hands of either a multinational car producer or other large conglomerate.

Group Lotus, founded by the late racing car engineer Mr Colin Chapman, became a wholly owned subsidiary of General Motors at the beginning of last year. Rolls-Royce Motors is part of the Vickers industrial conglomerate.

Panther is the youngest specialist British car company and the only other one seriously seeking to challenge its modern international competition on level terms. In June, Ssangyong, South Korea's seventh largest industrial group, took an 80 per cent stake in it.

The death of motoring "legends" as independents is not just a British phenomenon. In the past two years, Italy has seen its stable of exotic "super-car" names come under the sway of American multinationals increasingly desperate to buy the prestige that has eluded their own engineering and manufacturing efforts.



The Panther: a British classic sustained by overseas cash

Thus in April Chrysler Motors bought Lamborghini, maker of the 200 mph Countach, from the Geneva-based Mimram family for a reputed \$22m (£14m).

Chrysler is likely to have majority control of another Italian "legend," Maserati, by the early 1990s. The American company bought 15.6 per cent from two-thirds owner De Tomaso Industries last year, and has options on up to 51 per cent.

A few other British independents do survive, notably Morgan and TR. But both appeal mainly to an idiosyncratic fringe of buyers nostalgic for relatively crude, open two-seaters.

The common thread running through all the acquisitions

is the companies' inability to generate anything like enough cash to replace models. The specialists also find it impossible to develop or even incorporate the proliferating new technology, particularly electronics, that the volume producers are applying to cars.

For a long time, Aston Martin Lagonda and its fellow specialists have effectively been living off their past. They recognise the lengthening odds against them as large producers, themselves now anxious to exploit every conceivable market niche, encroach on their traditional territory. That is the underlying explanation for the string of capitulations.

Mr Alan Curtis, chairman of Group Lotus, admits to heaving a quiet sigh of relief when

General Motors bought Lotus for what, in GM terms, was loose change: just over £20m.

As far back as 1981, Lotus announced its intention of launching an all-new £10,000 two-seater, the M90, to lift its production from only 300-400 cars a year to more than 3,000.

Instead, as Lotus continued to lurch from one financial crisis to another, the £7m project was repeatedly postponed. Lotus was profoundly rattled by the emergence from Toyota of the MR 2 mid-engined two-seater. That car not only performed as well as the intended M90, more cheaply than expected, but sent Lotus's design team scuttling back to their drawing boards.

Aston Martin Lagonda has been profitable for the past two

years, and Ford emphasised at the takeover announcement that its acquisition of a 75 per cent stake was not to save the company from collapse.

That, or near-collapse, has happened often enough in Aston Martin's 73-year history, and Ford will be its 11th owner.

Like Lotus, Aston Martin was saying in the early 1980s that it would launch a smaller new car, pitched at the Porsche 928/Mercedes market. That project, too, was in the £5m-£7m range and on the original schedule would have been in production last year. Now it is due for the end of next year. Ford says its involvement will make the project more secure.

The rising cost to £25m of the Panther Solo 2, the stunning 150 mph two-seater to be announced by the Byfleet, Surrey, company at Frankfurt today, was also behind the acquisition by Ssangyong of its 80 per cent, says South Korean-born chairman Mr Young Chul Kim.

However, Ssangyong, like General Motors with Lotus, Chrysler with its Italian acquisitions, and Ford with Aston, is insisting that Panther will retain its character and its independence.

Industry analysts have emphasised that they will need to "reduce them to the type of 'badge-engineering' prevalent in the 1970s would produce a backlash more counterproductive than if the companies had not been acquired at all.

## Massey-Ferguson denies it plans to close production site

MR JOHN SWORD, president of Massey-Ferguson, the agricultural machinery division of the Canadian Varsity Corporation, denied yesterday that the company had any plans to close one of its three main European production sites, writes Nick Garnett.

Union officials in the UK have said in the past two months

that they believe Massey will soon announce the closure of one of its tractor sites or the shutdown of Varsity's Massey construction machinery plant at Trafford near Manchester.

The three tractor plants are at Banner Lane, Coventry; Beauvais, France and the Landini plant in northern Italy. The company also has an axle

plant in Como, Italy.

Mr Jim Felker, Mr Sword's predecessor as president of Massey, indicated last year that the company had too much capacity in Europe and would be better off with one fewer production plant.

However, Mr Sword said that the three European tractor plants were all integral to the

company's manufacturing structure and there was no intention of changing that. He also said there was no plan to close or reduce the size of the Trafford operation. Some production was moved from Coventry to Manchester in the early 1980s and the Trafford site is actually increasing output.

However, he said that each of

the separate plants within Massey-Ferguson were required to perform properly and make profits.

Massey-Ferguson has been reducing its workforce worldwide from 6,850 in the middle of last year to an expected figure of 5,300 by the end of this year. Most of the job losses have been in the UK.

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"...product sales of £1,895 million, including £126 million for Royal Ordnance, were 31% higher than in the comparable period of 1986..."

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## Interim Results 1987

	1st half 1987 (£m)	1st half 1986 (£m)	Full year 1986 (£m)
Turnover	1,895	1,443	3,137
Trading Profit	91	96	217
Profit before Taxation	71	80	182
Profit after Taxation	46	56	128
Earnings per Share	18.4p	22.6p	51.4p

Copies of the full statement will be sent to all shareholders. Further copies are available from: The Secretary, British Aerospace Public Limited Company, 11 Strand, London WC2N 5JT

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## UK NEWS - THE TUC AT BLACKPOOL

## TUC chiefs censured over Wapping again

THE TUC General Council was censured by Congress for the second consecutive year for its handling of the News International dispute at Wapping.

Delegates voted overwhelmingly to "refer back" or reject—the general council's official account of the dispute.

The vote was carried after leaders of the two main union groups, the EETPU and the NGA, had strongly attacked the TUC leadership for its refusal in November to re-open disciplinary proceedings against the EETPU.

**Reports by**  
Philip Bassett,  
Charles Leadbeater,  
Jimmy Burns  
and John Gapper  
**Pictures: Alan Harper**



A moment of serious contemplation for Fred Jarvis, TUC president and Norman Willis, general secretary.

unprincipled, unscrupulous, and dishonest way."

He argued that the "very existence of the TUC" would be placed "in jeopardy" unless the leadership showed itself willing to "protect its members and uphold basic union rights."

Yesterday's vote on Wapping was a setback for Mr Willis, who had been anxious to avoid the issue of News International.

Mr Tony Dubbins, NGA general secretary, referred to the report as "a disgrace."

During the debate he again justified his policy on the principle of double jeopardy and warned that the print leaders' offensive was "a constitutional crisis."

Mr Willis said: "Sticking to the rules is sometimes unpopular. But we should always remember that the most important reason to have rules is when feelings run high."

Following yesterday's debate, print leaders indicated that Mr Willis would find it difficult to resist the pressure to act more forcefully towards the EETPU.

Mr Dubbins said that he did not believe the TUC leadership would go against a congress resolution for the second year running.

"The vote has opened the door for the investigation of further allegations that have come to light with respect to the conduct of TUC executives," Mr Dubbins said.

Mr Dubbins said that he felt partly reassured by Mr Willis's pledge to congress that "no union or individual should have any doubt" about his deter-

mination to take disciplinary action against those who had broken directives on Wapping.

After the vote, Mr Eric Hammond, EETPU general secretary, said that the union would report to the TUC the outcome of its own internal investigations into the issue.

In an interview last week, Mr Steve Seaman, the former chairman of the salaried staffs council at Wapping, alleged that the EETPU had secretly become involved in a series of organising moves at the plant.

That face looks familiar too. Why did not one twig before that congress, the fresh-faced deputy secretary John Monks is a dead ringer for Robin?

But why is he sitting next to the Joker? And why is the Joker pretending to be called Norman Willis?

It's been a peaceful morning here in Gotham City. The former mayor of the Canadian trade union leader has passed off successfully, after the General Council delegated Rodney Bickerstaffe to look interested on its behalf.

But wait! Holy Wapping! There's a fight brewing on the congress floor. Get on the Batsman, Commissioner Jarvis, the print unions are trying to refer back our report on the electricians. That man w/o looks like the Penguin's chief henchman is Tony Dubbins.

"Bam!... Whop!... Kerpow!" Tony is doing what he does best: laying into Eric Hammond. It's no good, there's no reply from Batman, we're going to have to rely on the Joker instead. Just tell him to stick to the script.

The Joker rises dejectedly. This is his chance to prove his serious credentials and get into the expanding employment area of part-time crimesters. He starts on a mournful resume of who did what to whom, and whose orders they were disobeying at the time.

There is some giggling from the floor. The Joker sighs deeply at the frivolous nature of his audience. Do not laugh at something that is vital! he pleads in an attempt to get them to abandon another much-loved old tradition.

But the floor is getting impatient at having to treat the Joker seriously. What's happened to him? He always used to be good for a laugh. A set of hands rejects his dirge-like appeal and he sits down wearily.

The fact is that the whole mood of the union is gradually changing. The Joker is a certain unique in Blackpool this week.

## The caped crusader bows in at seaside

A RADICAL new contender to lead Britain's trade unions into the 21st century emerged from the shadows yesterday—Batman.

With hindsight, the caped crusader's influence on the movement has been obvious for some time. His strategy of crisis management conducted from remote stately mansions holds increasing sway among the new union thinkers.

But his cover has finally been blown by this year's congress platform display. From the Gotham City school of graphic design, it features triumphant orange capital letters leaping across a background of so energetically that they burst out of the side.

Viewers will recall that this type of comic strip technique was last used by Batman and Robin's lengthy fights with masked villains. "Wham!... Pow!... Oof!" announced similarly garish caption bubbles as the Batsif connected with various chins.

But what's this? Holy Comics, can it really be true? Is the Penguin, that dastardly villain whose evil tricks do the citizens of this peaceful seaside metropolis, really sitting on the congress platform? Or is it just Clive Jenkins?

That face looks familiar too. Why did not one twig before that congress, the fresh-faced deputy secretary John Monks is a dead ringer for Robin?

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The fact is that the whole mood of the union is gradually changing. The Joker is a certain unique in Blackpool this week.

## Campaign urged to fight laws curbing union democracy

DELEGATES unanimously endorsed a motion calling on the TUC to mount a campaign against the Government's proposed legislation on trade union democracy, with the aim of winning wide support outside the union movement, as well as among union members.

Speakers concentrated their attacks on the provisions intended to prevent unions from disciplining members who flout a ballot for industrial action by continuing to work.

Mr Simon Petch, general secretary of the Society of Telecommunications, the middle managers' union at British Telecom, said the proposed legislation breached international Labour Organisation conventions.

He said the proposals would undermine the credibility of pre-strike general ballots, and sour relations on the shopfloor. He claimed the Government was more interested in promoting the rights of individuals than in encouraging democratic decision-making.

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## Slight gain for left in general council poll

LEFT-WINGERS slightly increased their representation on the TUC General Council on the basis of election results declared to the congress.

However, the centre and right still command a substantial majority on the council, which will lead support to Mr Norman Willis, TUC general secretary.

The principal left gain is the move on to the council of the EETPU, the 40-year-old deputy general secretary of the CPSA civil servants' union.

But some on the union left were also pointing with satisfaction to a change in the membership of the council, where a voting switch saw the shopworkers' union Unswag gain a seat held for long by the white-collar ASTMS.

The Council remains broadly unchanged, though this may not be the case next year if the TUC registers membership of the National Union of Mineworkers falls to below 100,000, which would put it into Section B of the council, which again yesterday returned all 11 right-wingers.

Newcomers to the General Council are Rita Donaghy, who chairs the executive of the local government union NALGO, and who will vote with the left, and John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Mr Macreadie, who is an electrician at North Tyneside Hospital, and Mrs Tina Love, the union's vice-president and employer at Stobhill General Hospital in Glasgow.

Mr Hilson, the final new face, is the first national women's officer of Unswag, 61 per cent of whose members are women, and an equal rights specialist.

Section A—unions with more than 100,000 members (automatically elected)—Transport and General Workers' Union (TGWU): Ron Todd (general secretary—GS); Brian Nicholson, with the local government union NALGO, and who will vote with the left.

Section B—unions with between 10,000 and 100,000 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section C—unions with between 1,000 and 10,000 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section D—unions with between 100 and 1,000 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section E—unions with between 10 and 100 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section F—unions with between 1 and 10 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section G—unions with between 100 and 1,000 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

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Section I—unions with between 1 and 10 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section J—unions with between 100 and 1,000 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section K—unions with between 10 and 100 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section L—unions with between 1 and 10 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section M—unions with between 100 and 1,000 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section N—unions with between 10 and 100 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section O—unions with between 1 and 10 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section P—unions with between 100 and 1,000 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section Q—unions with between 10 and 100 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section R—unions with between 1 and 10 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

Section S—unions with between 100 and 1,000 members (elected by ballot): John Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

## David Brindle on the views of outspoken Militant supporter Macreadie

## The man who won't pull punches in council

BARELY HAD congress begun this week when delegates were hearing the forthright views of Mr John Macreadie, the Militant Tendency supporter about the join the TUC General Council.

No-strike deals were collaboration with the employers, he declared. The issue should be thrust out openly on the floor of congress and not in smoke-filled rooms behind closed doors.

That delegates overwhelmingly backed the smoke-filled rooms option is unlikely to deter Mr Macreadie, the 40-year-old deputy general secretary of the CPSA civil servants' union.

He promises to speak "openly and honestly on the general council. By which he means, in part, pulling punches when it comes to those he believes guilty of flouting basic trade union principles."

"The leaders of the electricians' union (the EETPU) have in my mind scabbed and collaborated with the employers, selling not only their own members' rights but also the rights of other workers as well," he says.

"If that is the road they are going to carry, on going down, then as far as I am concerned there is no place for them in the TUC."

In Mr Macreadie's philosophy, the business unionism practised by the EETPU is nothing more than defeatism. So, too, is any brand of "new unionism" or "new realism." Their advocates are, he maintains, misguided pessimists.

Their view is that there is nothing you can do—the working class is no longer a class, therefore you have got to reach accommodations, got to compromise, got to collaborate, got to lay down and play dead.

"But the Tories and the employers have that potentially the trade union movement—the

working people of Britain—are the most powerful force in the country."

All that is lacking, he says, is strong leadership. Since the CPSA began its pay strike this year and the hard left took control of the union, there has been a net gain of members: ergo, if every union fought in the same way, the TUC would be prospering.

Suffice to say, Mr Macreadie is not a great fan of TUC bureaucracy or of congress itself.

"Our attitude," he says on behalf of the CPSA's Militant Tendency national executive committee, "is that it is a stage-managed charade with compromise which go on for ever and mean all things to all men, which fudge and dodge the issues and are never implemented."

Fudging and dodging is what he says the CPSA deliberately did not do earlier this summer when it asked its 140,000 mem-

bers to stage an indefinite pay strike—and was roundly rebuffed.

Mr Macreadie is now leading the CPSA's negotiations with the Treasury on a possible long-term pay deal. But he admits the chances of such a deal are slim given his and the union's refusal to countenance regional pay variation, merit pay or indeed "flexible pay" of any kind.

The alternative, he says, will be another attempt next year to deliver an all-out national strike—"the only way to stand any chance of persuading this Government to play fair and to meet our demands."

If the membership again rejects the idea, then so be it. There is always the year after that.

"The fact is that the whole mood of the union is gradually changing. The Joker is a certain unique in Blackpool this week."

LABOUR was unclear and uncertain on some key policy aspects in the general election, Mr Sid Tierney, chairman of the Labour Party national executive, told congress.

Praising the Labour Party's "tremendous effort" in the election, and the party's best-ever campaign, Mr Tierney said that, of course, the party made mistakes.

"We were unclear and uncertain on some aspects of policy, particularly on taxation and the economy," though he added that the Conservatives won primarily because they convinced a substantial proportion of the electorate that the economy was improving and prosperity increasing.

Mr Tierney, president of the shopworkers' union Unswag, acknowledged that Labour failed to mobilise the maximum trade union vote for the party, though he claimed that the party and the unions worked closer in the election than ever before.

Some speakers drew particular attention to the misuse of child labour in temporary work.

Mr Dave Buckley, for the could not afford to stand idly by. NAS/UWV, described as a scandal in our society the use of underpaid under-18 workers as a form of cheap and flexible labour.

Mr Buckley said that successive governments had failed to implement the provision of 1973 legislation which limits the hours worked by children and the nature of work undertaken.

The executive has also given Mr Ellis, who earns £20,000 a year, and two other top officials, a pay rise of only £2.55 a week, compared with £10.25 for all other CPSA employees.

Mr Ellis has been in conflict with the majority on the executive since the union's Broad Left faction, led by Militant Tendency supporters, took control in elections earlier this year.

He was told last week that the executive intended to end his car, a five-year-old Opel Senator. He was given a couple of weeks to buy himself a replacement.

Mrs Doreen Purvis, a leading executive member, yesterday described the decision as "prudent and sensible" in view of the costs of the car and the financial pressures on the union.

"We represent people taking home £80 a week and paying union dues of £1 a week," she said. "It is a bit of an insult for them to see the top brass getting so much money."

Mr John Bartell, president of the Prison Officers' Association, told congress that POA delegations to the US had found private prisons to be inadequately staffed, poorly paid and non-unionised.

"Many prisoners were kept in conditions resembling those of a cattle market," Mr Bartell said.

Any attempt to privatise prisons will be opposed.

CONGRESS VOTED unanimously to campaign against any form of privatisation of prisons and any attempt to bar prison staff from taking industrial action.

At the prompting of the Napo probation officers' union, delegates also voted to oppose introduction of "electronic tagging" of offenders as a means of keeping check on their whereabouts.

Mr John Randall, deputy general secretary of the Civil Service Union, representing prison instructors, said talk of a commercial "international prison market" raised prospects

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## UK NEWS

LBS joins  
FT to offer  
design  
award

Financial Times Reporter

THE FINANCIAL TIMES and London Business School have announced their first joint Design Management Award competition.

The award, which ranges from £1,000 to £5,000, is intended to recognise organisations that demonstrate a thorough commitment to design and successful management of it across their spectrum of activities, including products and/or services, communications, and environments.

The competition is open to all companies and organisations in the UK, whether in the private or public sector, provided they generate and carry out a broad range of design work in Britain. Organisations that provide design services or promote design are not eligible. The winner will be announced and presented with the award in mid-1988, and the closing date for entries is November 16.

The judging panel for the FT/LBS award comprises executives, design managers and others from a wide range of organisations in addition to the FT and LBS. They include AFV/Baker, engineering manufacturer; DEGW (architecture and space planning); 3i (corporate finance); Martin Lighting; Penhaligon (perfumery and retailing); Sals International Textiles (clothing).

Adjudication will be carried out under the guidance of a committee comprising James Pidditch (chairman), founder of AID, one of Britain's largest design consultancies and council member of the Royal Society of Arts; Frank Barlow, chief executive, Financial Times; Simon Hornby, chairman of the Design Council; David Maroni, a director of British Olivetti; and Sir Peter Parker, chairman of the LBS Design Management Unit Advisory Committee.

Application forms may be obtained from Peter Gorb at London Business School, Sussex Place, Regent's Park, London NW1 4SA.

## Why islands are facing job curbs

JERSEY and Guernsey are looking to employment controls to try to resolve their main difficulty: the effect on housing and social services of rapid economic growth.

Alarm was felt in both islands at the rate of immigration disclosed by the last census. It showed that over the previous five years, Jersey's population had risen by 4,162 and Guernsey's by 2,188. The indications are that immigration has continued high since the census in March 1986.

Jersey's main response has been to extend powers under the island's Regulation of Undertakings and Development Law, introduced in 1978 to limit creation of new businesses.

Until now, the law has allowed the statutory finance and economics committee to control the number of new staff employed only when a business is expanding premises or moving to new ones.

The States, the island's parliament, passed an amendment on August 18 requiring a licence for any business, including the self-employed, to take on extra staff. Dispensations are expected for sectors such as tourism and building, which need to import seasonal or other short-term labour. All employers except the self-employed will have to submit quarterly returns of staff on their payrolls.

Although the new controls were agreed in principle by local MPs in January, there was unprecedented opposition from the island's professional and business community when the

enabling legislation came before the States.

The Jersey Bankers' Association, Institute of Directors, Jersey Chamber of Commerce and Industry and clearing bank managers joined in giving warnings that the proposed measures would be unworkable and endanger economic growth.

But in spite of the strong lobbying, the legislation had a

Guernsey has nothing comparable to Jersey's Regulation of Undertakings and Development Law, and the island's advisory and finance committee appears reluctant to bring in such a sweeping control.

The committee plans instead to introduce a system of what are in effect work permits, described officially as employment licences. Anyone arriv-

ing on the island's social structure and environment.

Although there have been signs of impending strong opposition from the business community — mostly, so far, privately-voiced — the real public debate in Guernsey has yet to take place. The 527-strong chamber of commerce has been circulating members with the cases for and against the employment controls and inviting their views.

The case in favour is that the island's housing laws, the only existing brake on population growth, have not proved an adequate control. Of the alternatives "employment licences would put the least burden on the local population and are considered to be the least complex form of control," explains the chamber.

The chamber's more detailed case against the new measures, questions whether employment licences will check the growth of job opportunities. It warns that one result is likely to be a local wage explosion, reducing the competitiveness of Guernsey's industries and putting some firms out of business.

The proposed annual allocation of licences to different economic sectors is seen as requiring complicated and labour-intensive official investigation.

It is also argued that the employment controls would take away one of the main attractions of setting up a business in Guernsey, described as "freedom from bureaucratic control and petty restrictions," and threaten business confidence and future investment.

The Channel Islands  
are acting to restrict  
rapid population growth,  
reports Edward Owen

surprisingly easy passage through the States, and no member seriously challenged it.

Senator Reg Jeune, president of the finance and economics committee, has given assurances that the controls will not hamper worthwhile business expansion. His committee is to meet professional and business organisations for detailed discussions before the new law is implemented.

Meanwhile, Guernsey's proposed new employment controls are due to be debated by that island's parliament on September 30. There has been some lobbying to postpone the debate until November, when a report on the local economy by consultants Peak Marwick McLintock should have been published.

People living in Guernsey on July 24 would not be affected unless they changed their jobs. They would then have to produce either an exemption certificate showing they were in the island on the prescribed date or a "status declaration" proving they had residential qualifications.

The committee says a preliminary report by Peak Marwick McLintock has given a warning that continued economic growth at the present rate might put "unsustainable" pressures on the island's social structure and environment.

## BA-BCal 'should yield routes'

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

A MERGED British Airways and British Caledonian should relinquish some of its European routes to airlines such as British Midland and Dan-Air, the Scottish Council of Development and Industry recommends in a submission to the Monopolies and Mergers Commission on the proposed merger of the two airlines.

The council, which represents businessmen as well as other groups in Scotland, says it does not welcome the merger but accepts that it is "the best and possibly the only solution in current circumstances."

It says British Caledonian's

difficulties are largely the result of the Government refusal to grant it enough routes.

The council does not expect the merger to result in any loss of choice on routes between London and Scotland, provided British Midland and Dan-Air keep their existing services on those routes.

However, it fears that those airlines' services might be at risk in the long term because they do not have the same possibilities as British Airways and British Caledonian to cross-subsidise them from other routes.

It says both British Airways and British Caledonian have said for many years that their Anglo-Scottish routes are unprofitable and can only be justified as feeders for other services.

The council, therefore, suggests that if the merged group relinquishes some European services on which both British Airways and British Caledonian compete, the Government should give first consideration to applications for them from British Midland and Dan-Air, to strengthen those airlines' networks from Heathrow and Gatwick.

Consumption of  
alcohol rising  
brewers claim

Financial Times Reporter

BRITAIN IS now 20th in the world league table for alcohol consumption, having moved up from 22nd place the year before, according to annual figures published yesterday by the Brewers Society.

Total consumption is now 7.1 litres a head of pure alcohol a year, compared with 7.0 litres, well behind France, which is at the top of the league with 18.9 litres.

Britain is also 20th in the world spirit league, drinking 4.3 litres each a year, after having moved up from 21st.

London  
Merchant  
Securities

LMS plc

## Highlights of the year

	1987 £000	1986 £000
Profit before tax	16,842	17,211
Profit attributable to shareholders	8,289	7,719
Shareholders' funds	183,494	167,392
Earnings per Ordinary share	5.55p	4.83p
Dividends per Ordinary share	2.80p	2.55p

The combination of high quality property-based income and assets, excellent liquidity and low gearing which the group enjoys provides a firm foundation for further rewarding expansion.

Report and Accounts available from the Secretary, (after 15 Sept.)  
Carlton House, 33 Robert Adam Street, London W1M 5AH.

In Memoriam

ANDREW K. MARCKWALD

Former Director and President

of

Discount Corporation of New York

on

August 31, 1987

New issue  
September 9, 1987Deutsche Bank Finance N.V.  
Curaçao, Netherlands Antilles

DM 750,000,000

5% Deutsche Mark Bonds due 1993

unconditionally and irrevocably guaranteed by

Deutsche Bank Aktiengesellschaft  
Frankfurt am Main, Federal Republic of Germanywith Warrants attached to subscribe for bearer shares of  
Deutsche Bank Aktiengesellschaft

Offering Price:

125%

Interest:

5% p.a., payable in arrears on January 2 of each year; the first payment to be made on January 2, 1988 for the period from September 9, 1987 through January 1, 1988

Repayment:

January 2, 1993 at par

Subscription Right:

To each bond in the denomination of DM 5,000 two bearer warrants issued by Deutsche Bank AG are attached entitling the bearer to subscribe for one and eight, i.e. a total of nine bearer shares of Deutsche Bank AG in the nominal amount of DM 50.— each at a subscription price of DM 680.— per share. The warrants are detachable as from September 9, 1987 and may be exercised from September 9, 1987 through December 15, 1992. Frankfurt am Main (bonds), all German stock exchanges (warrants)

Listing:

Deutsche Bank  
AktiengesellschaftBayerische Vereinsbank  
AktiengesellschaftCommerzbank  
Aktiengesellschaft

CSFB-Effectenbank

Dresdner Bank  
AktiengesellschaftSchweizerische Bankgesellschaft  
(Deutschland) AGSchweizerischer Bankverein  
(Deutschland) AG

Algemene Bank Nederland N.V.

Banca Commerciale Italiana

Bank of Tokyo  
(Deutschland) Aktiengesellschaft

Bankers Trust GmbH

Banque Paribas  
Capital Markets GmbHBayerische Landesbank  
GirozentraleBerliner Handels-  
und Frankfurter BankBNP Capital Markets  
Limited

Creditanstalt-Bankverein

Daiwa Europe  
(Deutschland) GmbHDG Bank  
Deutsche GenossenschaftsbankEBC Amro Bank  
Limited

Generale Bank

Goldman Sachs  
International Corp.Industriebank von Japan  
(Deutschland) AktiengesellschaftMerrill Lynch  
International & Co.Mitsubishi Finance  
International LimitedMorgan Grenfell & Co.  
Limited

Morgan Guaranty GmbH

Morgan Stanley GmbH

The Nikko Securities Co.,  
(Deutschland) GmbH

Nomura Europe GmbH

Orion Royal Bank Limited

Salomon Brothers AG

Société Générale -  
Elsässische Bank & Co.

Swiss Volksbank

S. G. Warburg Securities

Westdeutsche Landesbank  
Girozentrale

Wood Gundy Inc.

Yamaichi International  
(Deutschland) GmbHNew issue  
September 9, 1987Deutsche Bank Finance N.V.  
Curaçao, Netherlands Antilles

SFr. 200,000,000

4¼% Swiss Franc Bonds 1987-1997

unconditionally and irrevocably guaranteed by

Deutsche Bank Aktiengesellschaft  
Frankfurt am Main, Federal Republic of Germanywith Warrants attached to subscribe for bearer shares of  
Deutsche Bank Aktiengesellschaft

Offering Price:

122% + 0.3% Swiss Federal stamp duty

Interest:

4¼% p.a., payable annually in arrears on September 9 of each year

Repayment:

September 9, 1997 at par. Callable any time for tax reasons at a premium beginning at 102%, declining by ½% p.a. thereafter to par.

Subscription Right:

To each bond in the denomination of SFr. 5,000 two bearer warrants issued by Deutsche Bank AG are attached entitling the bearer to subscribe for one and eight, i.e. a total of nine bearer shares of Deutsche Bank AG in the nominal amount of SFr. 50.— each at a subscription price of SFr. 680.— per share. The warrants are detachable as from September 9, 1987 and may be exercised from September 9, 1987 through December 15, 1992. Zurich, Basel, Geneva, Bern and Lausanne (bonds) Zurich, Basel, Geneva, Bern, Lausanne and all German stock exchanges (warrants)

Listing:

Deutsche Bank (Suisse) S.A.

Schweizerische Bankgesellschaft

Schweizerischer Bankverein

Schweizerische Kreditanstalt

Schweizerische Volksbank

Bank Leu AG

Vereinigung der Genfer  
Privatbankiers

Bank Sarasin &amp; Cie.

Privatbank und  
Verwaltungsgesellschaft

Gruppe Zürcher Privatbankiers

Schweizerische Kantonalbanken

Banca della Svizzera Italiana

Bank Hofmann AG

Bank Cantrade AG

Schweizerische Depositen-  
und KreditbankBank in Liechtenstein  
Aktiengesellschaft

Banque Paribas (Suisse) S.A.

Citicorp Investment Bank  
(Switzerland)

Daiwa (Switzerland) Ltd.

Handelsbank NatWest

The Industrial Bank of Japan  
(Switzerland) Ltd.Morgan Guaranty  
(Switzerland) Ltd

Morgan Stanley S.A.

Nomura (Switzerland) Ltd.

Salomon Brothers Finanz AG

Shearson-Lehman-Amex  
Finance S.A.



# March of the modular

Nick Garnett examines lift truck production methods at Jungheinrich

IT IS AN uncomfortable fact of life for the manufacturers of most types of machinery that the world labours under huge amounts of overcapacity in production plants.

Many equipment producers react to this by doing very little. They continue to employ the same manufacturing techniques they have used for years. Survival becomes a matter of faith and often the result of luck.

Other companies strive to snatch any and every competitive advantage, believing that many of the battles that will sort out the winners from the losers have yet to be fought.

Lift truck manufacturing is one example of the way some of the more forward-thinking producers are beginning to adopt a similar philosophy towards designing and assembling forklifts in order to lower production costs. At the heart of the techniques which they are introducing is what is often referred to as 'modular' building.

A number of companies, including Linde, the large West German manufacturer, have moved into this type of production. And Lansing Bagnall of the UK has adopted the same philosophy for order-pickers and hand-pallet trucks made at its West German plant.

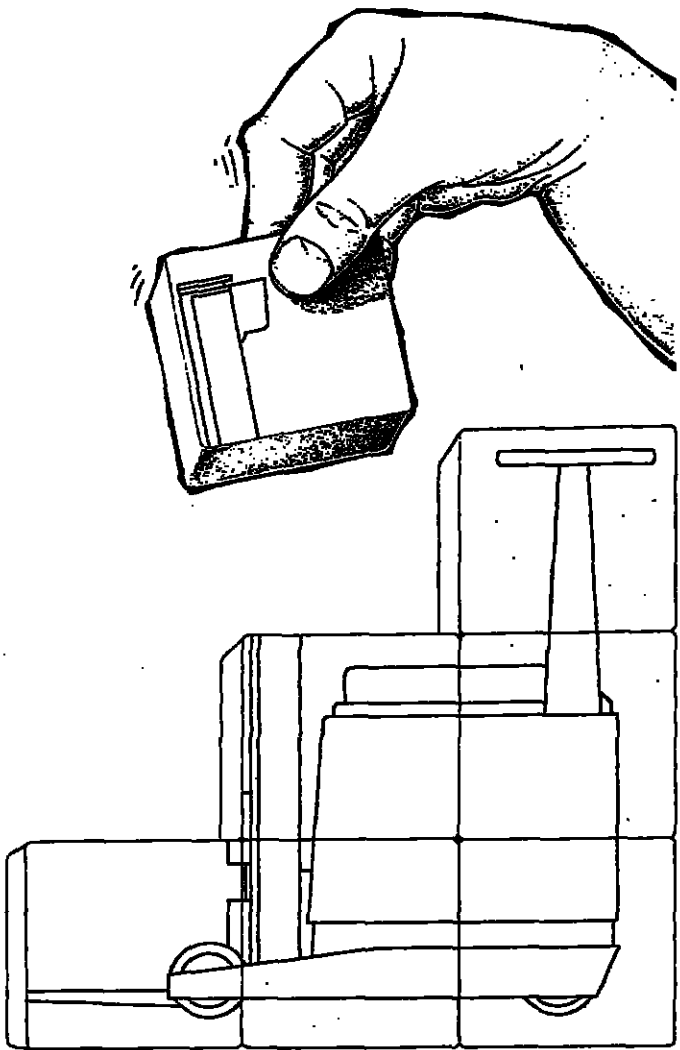
But it is Jungheinrich, the West German producer of specialist reach trucks, hand-pallet trucks and narrow-aisle vehicles used in warehousing and distribution, which claims to have taken this concept further than anyone else.

Eckhardt Kottkamp, Jungheinrich's technical director explains the philosophy: 'You have to aim for the lowest number of parts to get the highest number of variations offered to the customer. Everything is measured against that goal.'

'Those companies in the fiercely competitive lift truck industry which do not follow this route will have a hard time.'

Proving that in mature businesses heavy capital investment is still part of the game, the new manufacturing programme at Jungheinrich is linked to a relatively new plant built by the company at Norderstedt, Hamburg in the early 1980s. The cost of this plant and its steady conversion to modular assembly has been DM65m (£22m). Further expenditure, well into double figures, is likely to be made on new plant for component manufacturing.

Lift trucks are made up of several component groupings. These include the chassis, car-



rying mast, driver's compartment and drive unit.

With the help of computer aided design and engineering, Jungheinrich has now simplified its component range by obtaining what it says is the best mix between optimising performance of a truck and the need to reduce variations in componentry to the lowest possible cost level.

This is important because a typical reach truck - where the mast moves forward hydraulically from the body - is made up of about 1,000 components. Customers require a wide range of configurations based on mast height, driver cab specifications and battery sizes to power the motors. The size of the battery also governs the type of chassis necessary to meet the specification demanded by the

customer.

In most lift truck plants, assembly of each of the main elements that make up a lift truck is carried out in one factory area. All the masts for example for all the different types and sizes of trucks a company makes are assembled at one location in the plant while all the chassis are put together somewhere else.

At Jungheinrich the use of computer aided design and modular assembly methods is changing the face of the shop floor. Now, Norderstedt is being reorganised into product lines. For example, there is one line for reach trucks. On this line all assembly work for that model range will be carried out, and the vehicle put together rather like a Lego set. This line concept starts at the welding pro-

cess, further into metal manufacturing than at any other lift truck plant, the company says.

So far Jungheinrich's reach trucks are based on fully fledged 'modular systems engineering' and this will be followed soon by powered-pallet trucks and stacker vehicles.

Jungheinrich has encountered many difficulties in changing its production methods. Perhaps inevitably it ran into difficulties with some of its computer software and the whole system is taking considerably longer than expected to install. The programme will eventually stretch over three to four years.

But Kottkamp says total production costs using the company's new production methods can be reduced by about 10 per cent, and perhaps by more.

Another major benefit, he says, is that it should be easier to organise the flow of components around the factory and reduce inventories closer to just-in-time levels. 'Function' cells along the line, which will be responsible for building up sections of the truck, are beginning to control their own materials through computer terminals linked to a central computer.

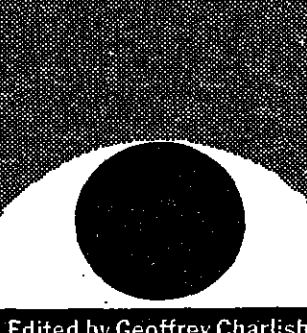
Jungheinrich's aim is to bring inventories down to four weeks' stock and to reduce its own delivery times to two weeks from the initial order.

Bystr, a large US lift truck company, has probably gone further down the road than anyone else on automating manufacturing. But Kottkamp says Jungheinrich's view is that it should try and automate only where it can. 'Automation has no purpose in its own right,' he explains.

Computer aided engineering is a big boon to the company. It has been crucial in mast design for new ranges of forklifts. Starting with 30 possible basic mast designs, engineers whittled these down to three and then to one design offering what the company says is the optimum balance between size, strength and flexibility. However, Kottkamp believes that it will not be necessary to link up computer aided design equipment direct to the shopfloor in order to drive production machine tools.

There is one irony about these new systems of assembly and component supply which has not been lost on lift-truck makers. As manufacturers, they will themselves require fewer forklifts in their own factories. 'That is for sure,' says Kottkamp.

## WORTH WATCHING



Edited by Geoffrey Charlton

### Massey reaps a better harvest

MASSEY-FERGUSON has developed a computer-based system for its M-F 35 combine harvester that allows farmers to get accurate information about their crop yields while harvesting is in progress.

While moving over the field, the operator can check on the cereal yield at any place and a clear picture can be built up about the 'good' and 'bad' locations. Accordingly, subsequent cultivation can then be planned to achieve the most cost-effective outputs from each field.

A lot of other information, some of it graphical, is provided on a nine-inch TV screen mounted at eye level in the cab. For example, the operator can call up data about machine supervision, harvesting and servicing. Any on-screen information can be printed out if desired.

### How industry can take a firmer grip

BOSTIK, THE UK adhesive manufacturer, has developed Supergrip 2000, a product which it believes will offer important advantages to industry.

Manufacturers customarily use either hot-melt adhesives, which have the advantage of rapid setting and easy application, or epoxy systems which may take time to cure but offer great strength and are not subject to re-melting if subject to high enough temperatures.

Supergrip imitates the action of hot-melt products initially, but then goes on to cure like an epoxy resin, giving strength and durability without loss of elasticity. An added advantage is that Supergrip 2000 can be used at relatively low temperatures and so can be used to join heat-sensitive materials.

Bostik foresees wide use, from car manufacture to furni-

ture making. It points out that there is no need for fume extraction, no unpleasant odours, no pre-mixing of adhesive components, no need to clamp joined parts for hours and no worries about the pot life of the adhesive.

### Ford mechanics get expert advice

IT IS ALL very well having clever new electronic features in your car, but what happens if they go wrong? The average automobile mechanic is not trained to deal with, for example, microprocessor speed control systems, writes Louise Kehoe in San Francisco.

To address this problem, Ford's Parts and Service Division has developed a computerised 'expert system' for use by its US dealerships. The computer system, which has the ability to make human-like judgments, can be hooked up to the vehicle's on-board computers to diagnose problems. Once the problem is identified, it will advise the technician of the correct repair procedures.

The Service Bay Diagnostic System is currently in pilot use in a number of US dealerships and is scheduled to be installed in all of Ford's US service stations next year.

According to Ford, the system will be regularly updated with repair record data from dealers and with service bulletins, shop manual procedures and other pertinent information.

Ford will enter repair procedure information, while the dealers will contribute the repair record of each customer's vehicle.

The Ford SBDS system will also contain a portable computer, designed by Hewlett-Packard. This can be hooked up to the car's computer while it is being driven, and should help to diagnose the intermittent problems that drivers experience on the road, but which vanish when the car is brought in for service or repair.

### GE does some straight talking

WHAT CAN a computer do if told to 'get to grips' with a problem and 'stop grasping at straws'? Very little, according to a research team at the General Electric Research and Development Center in New York.

This is simply because the computer is unable to 'make head or tail' of idiomatic English. But the GE team thinks it should be possible to address machines in this way and is trying to train them to cope.

We have learned to live with the basic stupidity of computers,' says Uri Zernik, a mem-

ber of the GE unit. 'They can't deal with natural English even at the level of a two-year-old child. As a result, we have to communicate with them in special languages that are difficult for people to learn and limited in flexibility.' Indeed, these computer languages are still the basic stumbling block for people encountering computers for the first time.

Eventually, humans learning a foreign language manage to puzzle out what the idioms mean. So the research team is trying to discover exactly how they do it and is attempting to program computers to simulate the language learning process.

GE says that the object of the research is not just to make life easier for computer programmers. The idea is to turn computers into 'smart machines', a development which would have a major impact, particularly on industry, medicine and transportation.

### Heat changes made crystal clear

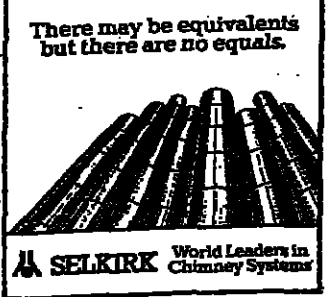
TEMPERATURE REMAINS the most frequently measured quantity in industries making anything from bread to petrochemicals. But according to Heraeus Silica and Metals of Weybridge in the UK, conventional methods of doing the job have reached the limits of their technical ability.

Present techniques usually involve either change of electrical resistance with temperature, or the thermocouple, a device producing similar results. Heraeus believes such processes cannot always meet present day requirements of precision, long-term stability or reliability. Its German parent company Heraeus GmbH has, therefore, developed a sensor based on the quartz crystal.

Such crystals can be cut to have a specific natural resonant frequency which is affected only by temperature. They are very precise and are used, for example, in a constant temperature enclosure, to determine the frequency of radio transmitters.

In the Heraeus system, temperature changes produce frequency changes which are converted to a pulse signal for transmission. The company can multiplex (send at the same time) up to 16 temperature measurements down the same cable. A microprocessor receiving unit linearises the readings (makes the output proportional to the temperature input) and generates signals that can be used for display systems or for process control purposes.

The system, called QuazT, is accurate to 0.1 deg C in the -20 to +130 deg C range, but can



cover -40 to +300 deg C at less accuracy.

### A step away from the paperwork

STEAD and Simpson of Leicester, one of Britain's big shoe retailers, is installing ICL electronic point-of-sale terminals in 100 of its 260 branches.

The system greatly reduces time spent on paperwork, since sales transactions are recorded electronically and the terminals produce credit vouchers automatically, reducing waiting time to a minimum. Software development was conducted with Piquet Computer Systems of Nottingham, which is soon to launch a product for general sale based on the Stead and Simpson system.

### Wheel turns towards no-hands dialling

WITH A system from ECT Cellular of London that obviates dialling, calls can be made safely on a car phone while driving. The driver speaks the wanted number into a hands-free microphone (mounted close to the sun visor).

This unit dials the number and makes the connections. It can also remember 40 names, so when it hears 'call office' the system, known as Call-maid, will dial the right number.

### Siemens launches offshore venture

SIEMENS, the West German electrical group, has entered the offshore equipment industry with a new UK company called Sheerway Technology Group (STG).

STG is offering a consultancy and design service for the development of subsea production systems, prototype components and marginal oil/gas field technology.

CONTACTS: Massey Ferguson: UK office, 1920 304000; Bostik: UK, 0632 510015; GE Schenectady laboratories: US, 518 537 6204; Heraeus Silica and Metals: UK, 0622 43211; Piquet Computer Services: 01773 82712; ECT Cellular: London, 445 8122; Siemens: UK office, 0632 785651.

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- ☐ October/November Airlines Electronic Engineering Committee Airlines International Electronics Meeting
- ☐ 20-25 November 38th International Organisation for Motor Trades and Repairs (IOMTR) Congress

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Organisations which provide design services or promote design are not eligible to apply.

The closing date for entries is the 16th November 1987

For full details of the award and a copy of the entry form please contact:  
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# How graduates fared

BY MICHAEL DIXON

TIMES have changed since the information in the accompanying table was dismissed by an indignant professor as "utterly irrelevant to the function of a university."

What the table attempts to assess is how well the United Kingdom universities' new graduates fared in the employment market. And the professor was one of many academics who in those days - only about a decade ago - resisted the idea that enabling students to obtain jobs was one of the objects of degree-level courses of study.

Today the UK higher educational institutions generally seem to accept that part, although of course not the whole, of their purpose is to equip their degree-winners to work in the economy. Moreover, as the result of a bit of prodding by the Government, there is much interest in universities and the like in the development of performance-indicators suitable for measuring the institutions' effectiveness by appropriate practical as well as academic criteria.

The "employability league table", which has been appearing in the FT annually for the past 17 years, sets out to provide one such indicator. The latest version alongside, compiled from figures just published by the Universities' Statistical Record, relates to students who gained bachelor's degrees at the various institutions last year.

Reading across the table from the left, we first have the uni-

versity's name and its total 1986 output of bachelor-level graduates classified as domiciled in the UK. The next column shows the percentage of the total who, by December 31 when each institution checked on its recent degree-winners' whereabouts, could no longer be traced.

Then comes the numbers whose whereabouts were known, followed by the percentages of the known who had gone respectively into jobs of a longer-term duration, or into further full-time study or training.

What determines each university's position in the ranking, however, is the next column: "Short-term work or not employed 1986". That column covers the graduates who were known to be in three particular categories. The first is those in a temporary job expected to last no more than about three months. The second is those who as at December 31 were still seeking employment. The third is people who were not available for employment, as distinct from being already on somebody's payroll at the time they graduated.

The Universities' Statistical Record does not explain why these people were not available for employment, which is a pity. For although they still constitute only a small proportion of the total, their numbers have increased markedly over the past few years. A decade ago the not-available constituted only about 12 of every 1,000 of the

men graduates whose whereabouts were known, and 24 per 1,000 of the women. The corresponding figures last year were just over 26 of every 1,000 men, and 40 of every 1,000 women.

One possible explanation is that some of the institutions have lately taken in increased numbers of older people to read for a degree after retirement. But another - which, although I am sad to mention it, is by no means unlikely - is that in certain cases universities are assigning people to the not-available category as a means of keeping down the numbers of their new graduates recorded as still seeking jobs.

For one of the deficiencies of the employability league table as a performance indicator is that it is based on statistics provided by the individual universities, which are not audited. As a result, even though deliberate "cheating" is probably rare, there are liable to be variances in the criteria different institutions use for deciding such things as whether or not a graduate on whose whereabouts they have only hearsay evidence should be designated untraced.

A further drawback is that the table makes no adjustment for the in-built job-market advantage enjoyed by universities with a higher-than-average proportion of their graduates in strongly employable subjects like electronic engineering. Even so, provided such deficiencies are borne in mind, the results make instructive reading.

University	Total of new UK graduates	% not traced as at 31/12/86	No. whose destination was known at 31/12/86	% of those of known destination who were in:	Short-term work or not employed 1986	(Short-term work or not employed 1985)
Brunel	469	4.9	446	15.5	7.4	(7.0)
City of London	516	5.4	488	5.3	9.0	(9.1)
Dundee	575	9.9	518	56.9	9.3	(8.3)
UMIST*	715	8.3	656	78.0	12.6	(13.4)
Durham	1,251	14.5	1,069	57.8	9.9	(9.1)
Bath	775	2.8	733	75.6	10.2	(7.6)
Strathclyde	1,343	6.6	1,255	68.1	10.4	(10.6)
Bradford	921	4.8	877	79.2	10.5	(14.1)
Newcastle	1,709	18.0	1,401	69.1	10.6	(11.7)
Aston	758	10.4	679	76.9	10.6	(8.5)
Surrey	569	11.6	503	74.8	11.5	(12.8)
Oxford	2,582	7.6	2,387	54.0	11.8	(10.8)
Warwick	1,342	11.2	1,192	63.9	11.8	(15.7)
Salford	719	8.6	657	72.9	12.0	(14.8)
Cambridge	2,641	10.2	2,368	51.4	12.2	(10.5)
Glasgow	2,115	3.0	2,052	55.8	12.6	(9.5)
Aberdeen	1,119	9.5	1,013	54.3	12.6	(12.9)
Birmingham	2,018	16.0	1,695	62.5	12.7	(13.1)
Queen's Belfast	1,422	3.4	1,373	50.6	12.8	(17.9)
St Andrews	702	7.7	648	44.9	12.8	(13.8)
Exeter	1,230	19.0	996	60.7	13.1	(12.3)
Nottingham	1,599	6.6	1,494	65.3	13.4	(15.5)
Heriot-Watt	581	4.1	557	69.8	13.5	(6.0)
Lancaster	1,168	10.5	1,045	63.4	13.7	(14.4)
Southampton	1,459	10.1	1,311	65.0	14.0	(9.9)
Manchester	2,528	8.6	2,311	61.0	14.2	(15.8)
Leicester	1,114	9.4	1,009	54.7	14.6	(14.4)
Loughborough	1,148	4.0	1,102	76.0	14.6	(12.4)
Reading	1,128	7.4	1,045	63.3	14.6	(17.5)
London	7,987	20.8	6,326	62.7	14.7	(16.5)
Sheffield	1,774	5.3	1,680	60.7	15.1	(17.9)
Warfield	4,058	7.0	3,772	54.9	15.2	(17.3)
Keele	540	9.1	491	52.5	15.3	(18.6)
Edinburgh	1,861	14.2	1,596	55.0	15.8	(13.9)
Hull	1,188	10.5	1,063	57.9	15.9	(16.9)
York	843	7.6	779	55.2	16.0	(16.3)
Bristol	1,645	8.9	1,499	58.2	16.7	(15.8)
Kent	910	7.6	841	60.8	17.7	(20.0)
Essex	549	11.5	486	50.6	18.1	(18.8)
Liverpool	1,751	9.1	1,592	58.4	18.2	(18.3)
Stirling	2,236	5.0	2,122	58.9	18.9	(18.3)
East Anglia	595	7.4	551	60.1	19.8	(15.7)
Sussex	972	12.0	855	49.7	21.5	(22.9)
Ulster	884	11.4	783	53.5	22.1	(17.8)
Overall	65,486	10.4	58,689	60.6	25.1	(14.3)

\*University of Manchester Institute of Science and Technology

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Please write in complete confidence with full career details to Peter Smolka or Yvonne Aitken of Cripps, Sears & Associates Ltd, Personnel Management Consultants, International Buildings, 71 Kingsway, London, WC2B 6ST. Tel: 01-404 5701.

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## WEST GERMAN BANKING

Haig Simonian on a German bank's management consultancy move

## Deutsche Bank turns headhunter

DOMESTIC CRITICS say Deutsche Bank already knows more about West German big business than is good for it. The swap it engineered last month between one chief executive for another at Daimler-Benz, the country's largest industrial concern, when Mr. Alfred Herrhausen, the bank's co-speaker, is chairman of the supervisory board, was just grist to the mill.

Now those who see Deutsche Bank's hand behind most of the twists and turns in German corporate life are warning of a stranglehold after its decision to take a stake in Roland Berger & Partner, the country's leading home-grown management consultant.

Germany's largest bank and the world's 14th biggest financial institution, Deutsche Bank is aware of criticisms of conflict of interest and monopoly power. Few industrial groups would want to wash their dirty linen in front of a bank-owned consultant, no matter how high the Chinese walls between them. Fewer still may be keen to do so if the consultant belongs to Deutsche Bank.

The bank realises its consultancy side is bound to suffer in the short term as certain clients shy away. But it hopes in time that losses will be more than made up by new business from its own small corporate clients at home and from big non-German groups abroad.

For Deutsche Bank is convinced that consultancy is the third branch of business it must develop after commercial and investment banking, in order to position itself competitively among the world's top banks.

Buying into a top management consultancy may be unusual, if not inimical, to US or UK bankers—let alone companies—accustomed to a much wider separation of powers. But Deutsche's Bank's example cannot be ignored. And if, in the course of time, it seems to be paying off, foreign bankers may have to reconsider.

After all, Deutsche Bank's track record is hardly bad. It is by far the leading bank in Germany, having consolidated its position after upsets caused by interest rate mismatches at both Dresdner Bank and Commerzbank, its two smaller rivals, in the early 1980s.

Since then, it has hardly looked back. Deutsche Bank now serves more of Germany's big companies than any of its competitors, and is unchanged when it comes to new bond issues or stock market flotations.

Its reputation is partly earned and partly self-fulfilling. The bank is well-managed, especially at home, while financially it is as solid as the massive granite sculpture that adorns the entrance to its Frankfurt headquarters. Capital ratios and asset quality are high, while native caution and prudent provisioning mean it has been less affected by third-world lending problems than most of its foreign rivals.

The bank wants to export its success abroad. Deutsche Bank is in the thick of an "investment phase," according to Mr. Herrhausen, that it hopes will in time make it the leading bank in Europe.

Deutsche Bank's recent record in international investment banking has been impressive, apart from the occasional hiccup which has again revealed an uncertainty in how to deal with difficulties once out in the open.

The decision to move its new issues business for non-Deutschebank Eurobonds from Frankfurt to London two years ago caused a stir in Germany that has not been forgotten and probably helped push the Bundesbank into reforming the domestic capital markets.

Since then, Deutsche Bank Capital Markets (DBCM), based in London, has developed into a major force in the Eurobond new issues business. Only the recent rise of Japanese securities houses has dislodged DBCM from its regular position virtually at the top of the league table for new Eurobond issues.

However, the reaction at Deutsche Bank's Frankfurt headquarters to the severe problems faced in placing the \$2.1bn international sale of shares in Fiat, the Italian motor group, in September last year revealed a surprising lack of self-assurance for a top-notch international bank. Senior management seemed unprepared for the widespread criticism which arose, and for the fact that some middle-ranking London-based executives were being quoted in the international press. If Deutsche Bank comments at all, it comments from the top.

Does aversion to publicity explain why the bank's other main London investment banking venture, its 4.9 per cent stake of Morgan Grenfell, the UK merchant bank, has been kept so low key?

The stake has sparked regular speculation as to whether

Deutsche Bank will one day launch a full bid. It might. But if it does, it will not be rushed and will almost certainly if any sign of a contested bid comes along.

Deutsche Bank intends to develop into "a wide-ranging multinational services concern." By buying a 24 per cent stake in Roland Berger, which it intends to raise to 75.1 per cent by the end of next year, it hopes to get a head start on most of its rivals. "We are



Mr Alfred Herrhausen—wants to export success abroad

developing an additional advisory potential which in the not too distant future is bound to be part of the product range of an internationally operating bank," reckons Mr Herrhausen.

Deutsche Bank is no slouch in advising on financial matters as it is. It has even touched on strategic consultancy through its subsidiary, DB Consult, which works on mergers and acquisitions. The bank itself provides an array of computer-supported data services and electronic cash-management, while it also has a 38 per cent stake in Vaubel & Partners, a Tokyo consulting firm.

But buying into Roland Berger is an altogether bigger step. The company, founded in 1967, has 21 partners and a total staff of 250, about 180 of whom are professional consultants. Apart from "classic" strategic consulting, it also covers a range of other activities including marketing, organisation and personnel policy.

Its client list neatly reflects Deutsche Bank's own blue chip

portfolio. Roland Berger advises 18 of Germany's top 20 industrial groups, as well as eight of the 10 leading banks. Among its industrial clients have been Arbed Saarstahl, the troubled steel group, and, more recently, Messerschmitt-Boelkow-Blohm, the country's leading aerospace company.

The bank is setting great store by the potential synergy of the deal. More than 95 per cent of its 150,000 corporate clients are small and middle-sized companies, says Mr Herbert Zapp, director responsible for corporate business. Moreover, about half of all corporate deposits and loans come from companies with sales of up to DM 50m (\$27.78m), or about 75 per cent if the figure is lifted to DM 250m in sales, he says.

Those customers have steadily been asking for more advice. With Roland Berger, the bank is planning to set up a company, Deutsche Gesellschaft fuer Mittelstandsberatung, based in Munich, specifically to cater for the consulting needs of such small and medium-sized businesses.

Abroad, Roland Berger & Partner and DB Consult will be brought together as a first step to provide a broader range of consultancy and M&A (mergers and acquisitions) advice. M&A is being heavily stressed, partly because German companies are increasingly investing abroad. Direct investments last year amounted to some DM 21bn, according to Mr Berger. Moreover, M&A is the most important gap to be plugged in the bank's present range of services.

German banks have traditionally been weak in M&A, and companies have had to turn to Wall Street investment banks or UK merchant banks instead.

Outside Germany, the bank will try to exploit the synergy of its consultancy link in Italy and Spain, where Roland Berger is already represented, first of all. The two countries also conveniently tie in with its known expansion plans. Later, the service will be extended to the UK and France, and then world-wide.

Mr Herrhausen has declined to say whether buying into Roland Berger is Deutsche Bank's last word in the consultancy business. It is probably not, though he denies it has any further acquisition plans up its sleeve at present. However, "if opportunities are offered in the market we will look at them carefully," he says.

This announcement appears as a matter of record only.

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Candidates will ideally be graduates, with an appropriate professional qualification, and have experience in a Corporate Treasury department.

An attractive remuneration package will be offered for the successful candidate and prospects for personal development in the Group are excellent.

Please write with full C.V., or telephone for an application form to: Richard Dubeck, Personnel Manager, B.A.T. Industries plc., Windsor House, 50 Victoria Street, London SW1H 0NL. Tel: 01-222 7979.

BAT INDUSTRIES

### SENIOR ANALYST Fixed Income Securities

Opportunity to make a major impact with an aggressive, fast-growing firm. Successful U.S. investment advisory firm seeks a London-based bond market professional to provide our clients with analysis of the international fixed-income markets. This position represents a significant opportunity to become a major influence with capital markets decision makers worldwide.

The ideal candidate will have strong written and verbal skills, as well as a solid technical chartist background. Expertise in U.K. Gilts, U.S. Treasuries and other major government bond cash and futures markets is highly desirable. An attractive compensation package will be negotiated.

### SALES SUPPORT EXECUTIVE

We also have an opportunity for a recent graduate, probably aged 23-27, to help support our firm's European sales and marketing efforts. Enthusiasm, initiative and willingness to learn are essential. An economics degree or a financial markets background would be a big plus. This position offers exposure to key players in the financial services industry, and has the potential to evolve into a full time sales role. An attractive salary will be offered.

All candidates should reply, with full C.V., in strict confidence to:

Mr. Cameron Lochhead,  
Technical Data International,  
50 Gresham Street, London, EC2V 7AY.

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ext 4177  
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ext 4676  
Elizabeth Rowan  
ext 3456

## ECONOMIST

### FX and Money Markets

Midland Bank Group Treasury is one of the most significant and influential participants in the foreign exchange market. It operates as part of Midland Montagu, the investment banking and securities arm of the Midland Bank Group.

A graduate Economist is sought who has at least one year's work experience, preferably gained in a foreign exchange environment.

As part of a small team, the work will predominantly involve the analysis and forecasting of trends in the foreign exchange and money markets. Through this role the

successful candidate can anticipate gaining valuable experience in this key area leading to a variety of career options.

Salary will fully reflect the level of experience and expertise that the successful candidate can bring and apply to the job. Benefits include mortgage subsidy, profit sharing, non-contributory pension scheme and family medical care.

Please write with full personal and career details to Carolyn J. Bland, Manager, Personnel Operations, Midland Montagu, 10 Lower Thames Street, London EC3R 6AE. Tel: 01-260 9800.



### Midland Bank Group Treasury

## TECHNICAL SUPPORT CONSULTANT IBM SYSTEM 38

Royal Trust Bank (Jersey) Limited provides international private banking services and is part of the Royal Trust Group. Royal Trust is the largest trust company in Canada and has an established and rapidly expanding international presence through 14 offices in key financial centres of Europe and the Pacific Rim.

Over the last three years our Jersey operations have made a major investment in the upgrading of computer hardware and the implementation of sophisticated computer software. This will enable us to cope with our continuous expansion.

In order to compliment and strengthen our Jersey systems development we now wish to recruit, on a permanent basis, a technical support consultant who is fully-experienced in all aspects of system 38 operations and who also has a knowledge of programming. The brief is:-

- To assist in the ongoing development of the Company's computer programming requirements.
- To identify areas of the Company's operations that can be made more efficient through the further use of computing power.
- To assist in the design of and implement a programme which will allow the company to achieve its currently stated objectives.
- To further train our existing computer personnel such that they are able to achieve a higher level of understanding and to increase their own level of expertise.

### Overall Requirements:-

- At least three years experience in system 38 operations or large IBM installations.
- Knowledge and experience to use all system 38 facilities and associated peripherals.
- Extensive programming knowledge in RPG 111 and Cobol.
- Co-ordination of project methodology with both users and technical staff.
- The ability to assist and advise on the implementation in other worldwide locations of Jersey developed systems.

### Other key job responsibilities will be:-

- Acceptance testing - technical aspects.
- Operability testing.
- First line support and problem analysis.
- Communication support.
- Performance monitoring.
- Local management of programming projects.

This is a key technical and systems management position which will report to the Deputy Associate Director - Administration in Jersey with a dotted line relationship for technical direction from the Vice President - International Systems Development, Royal Trust International in London.

### Applications in writing to:-

Mrs. S. J. Johnson, Manager - Personnel,  
Royal Trust Bank (Jersey) Limited,  
Royal Trust House, Colombarie,  
St. Helier, JERSEY  
or Telephone: (0534) 27441, Ext. 3520



## Assistant director, asset finance

### COUNTY NATWEST

& The NatWest Investment Bank Group

### Package circa. £30,000 LEEDS

You have outstanding client skills which enable you to establish a rapport with management and quickly understand their requirements. With your strong credit skills and well rounded knowledge of debt financing products you can present and negotiate financing arrangements which meet the client's needs.

We are County NatWest. Our Leeds office has an established reputation for innovation and expertise in the area. We are playing an increasing role in providing equity, debt and corporate advice to companies taking part in the continued growth of the strong local economies in Yorkshire and the North East.

We offer the opportunity to be responsible for asset based financing for companies operating in a wide range of industries. With the assistance of a small team and colleagues in development capital and corporate advice your objective is to add to the loan portfolio in the Leeds office whilst at the same time marketing the other services of County NatWest.

In addition to an attractive remuneration package, benefits include low interest mortgage facility, non-contributory pension, company car and relocation costs.

If you share our commitment to play a significant part in the industrial scene in Yorkshire and the North East send a c.v. and current remuneration details to:

Ian Carlton, Personnel Manager, County NatWest Limited, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES quoting ref: AD/AF/L/FT

### GRADUATES

22-25 years to join newly-formed Capital Markets team in prime American bank. Some work experience is essential and preferably in the financial sector. Thorough training will be given and the prospects are excellent.

### CHARTERED ACCOUNTANTS

Newly qualified chartered accountants are required for North American bank in their Capital Markets Audit team. Excellent prospects, salary and benefits. Telephone Shelagh Arnell on 01-583 1661 or send cv in confidence to her at:

Asb Recruitment  
50 Fleet Street, London EC4Y 1BE

### FUTURES/OPTIONS ACCOUNT EXECUTIVES

We are one of the leading commission houses on LIFFE and are keen to expand our institutional and private client base. We are seeking account executives who have a proven track record and well established client list. We offer a very lucrative incentive package to the right persons. All responses will be treated in strict confidence.

Please apply with full personal and business experience to:  
Box A0645, Financial Times  
10 Cannon Street, London EC4P 4BY



## U.S. Equity Sales Assistant

Required to assist busy U.S. equity institutional sales team at a major U.S. brokerage house. In addition to providing some administrative support, you would become directly responsible for the team's private client account coverage, with the possibility of institutional sales involvement on proven ability.

You should have experience of either the New York and/or the London stock markets. A registered representative would be preferred but not essential.

You should be confident, organised and able to work as part of a team. Fluency in a Scandinavian language would be an advantage.

We are offering a competitive package including bonus scheme, pension package and free BUPA.

Please write, enclosing your curriculum vitae to Miss Stephanie Patterson, Personnel Manager, Dean Witter Reynolds Inc., 56 Leadenhall Street, London EC3A 2BH. (Strictly No Agencies)

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AITKEN HUME INTERNATIONAL plc

### MBA

Aitken Hume International is a rapidly developing Financial Services Group comprising Life Insurance, Portfolio Management, Unit Trusts and Banking Services.

We have a unique opportunity for a young business school graduate to gain first hand experience in the role of P.A. to the Group Chief Executive. The responsibilities will include carrying out research projects into business opportunities, undertaking market appraisals and providing a younger person's view towards the development of the Group.

Applicants will have an MBA degree and preferably up to one year's experience in a financial services environment.

Salary and benefits will be commensurate with the level of responsibility of this appointment.

You are invited to write with your c.v. to Norman Perry, Aitken Hume International plc, 30 City Road, London EC1Y 2AY.

### Irving Trust Company

#### PRIVATE BANKING SALES OFFICER

Negotiable Compensation

The London Private Banking arm of the American based Irving Trust Company is currently seeking a Private Banking Sales Officer.

This newly created position carries responsibility for sales of investment services to high net worth individuals throughout Europe and the Middle East and will necessitate considerable travel within these areas.

The ideal candidate will be a graduate with at least three years' sales experience backed up by an impressive track record in soliciting new business. It is important that the candidate is able to travel to the Middle East with relative ease. A knowledge of Financial Markets is essential. Fluency in other European languages and/or Arabic would be useful.

For the right person we can offer excellent prospects and a competitive compensation package supplemented by a comprehensive range of benefits.

Interested candidates should write to:



Andrea Williams  
Personnel Manager  
Irving Trust  
36-38 Cornhill  
London EC3V 3NT

### INTERCAPITAL BROKERS LTD.

We are looking for a Bright Progressive Broker to market off-balance sheet products to Local Authorities and Corporate Bodies. Interested parties should have experience of these sectors of the market and be substantially self-motivated. This will be a senior position and an attractive package will be offered to the right candidate.

For further information please contact Ken Castle or Geoff Conway-Henderson on 01-588 7558

### INTERNATIONAL INVESTMENTS Fund Management & Research

A leading international fund manager handling global institutional accounts seeks a portfolio assistant. The role will be to assist managing multi-currency bond portfolios and to provide research back-up to the equities team.

The ideal applicant (aged 23-26) will be a graduate with at least one year's experience in a related bond or equities field. Full training will be given and career prospects are excellent for the enthusiastic and self-motivated individual.

Excellent package c.£18,000 including company car scheme. For further details please call Sara Bonsey.

18, Eddon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

### CAPITAL FUTURES RECRUITMENT CONSULTANTS

#### TRAINEE FINANCIAL ADVISER

Top London financial services group requires, for immediate start, 23-30 year old individuals to join a progressive team. Substantial remuneration available in return for a positive, professional approach. No experience necessary as full training given.

Call the Recruitment Officer on 01-499 9328

## Futures and Options

Our client is an established London Futures and Options broker, with clients throughout Europe. They are members of the AFB and are associate members of a number of markets. The company is seeking several outstanding professionals to play a major role in their planned programme of expansion, particularly Europe.

### SALES DIRECTOR (EUROPE)

A negotiable incentive-based remuneration package is offered.

This is a key appointment, carrying with it a board seat and responsibility for promoting the company's services throughout Europe. US commission house experience and languages would be a distinct advantage.

### OPERATIONS MANAGER c.£28,000

Reporting directly to the Group Finance Director, you will take overall responsibility for the day-to-day running of the operations department, including client margining, cash and foreign currency management and ensuring adherence to compliance procedures. Experience of the Rolle and Nolan computer system would be an advantage.

### HEAD OF RESEARCH AND ANALYSIS c.£25,000

To be responsible for conducting in-depth research covering all futures markets, with emphasis on fundamental factors. A proven track record and the ability to communicate information clearly and concisely to a variety of audiences is essential.

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You must have a working knowledge of all major US markets. The ability to service individual as well as corporate clients is essential.

Please write in strictest confidence, giving full personal and career details and mentioning any company to whom you do not wish your application to be forwarded, to: Melvyn Gadsdon,

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Hesketh House, Portman Square, London W1H 0JH

## Corporate Finance/ Venture Capital

We are a well-established firm of Commercial Finance Brokers. To continue with our successful expansion programme we are now looking for a highly motivated and ambitious professional—preferably Chartered Accountant or Stockbroker—who will head and develop our Corporate Finance Division. The successful applicant will be able to develop his professional career within a successfully and rapidly growing organisation.

Please contact:

Mr H. Ejdelszajn, Joint Managing Director  
A. S. CONSULTANTS (Brokers) LIMITED  
24 Red Lion Street, London WC1R 4SA

## Assistant Treasurer

Central London  
Circa. £27,500 + Car

Dixons, the world's largest specialist retailer of electrical consumer goods, wishes to recruit an Assistant Treasurer to join a small but highly professional team.

The Corporate Treasury is active in financial markets and plays an important role within the Group. This post, reporting to the Group Treasurer, provides an opportunity for an ambitious person to gain experience in a creative, high technology environment with significant scope for innovation.

The Assistant Treasurer's responsibilities will include formulating and implementing investment and borrowing strategies; managing the Group's cash balances and foreign exchange requirements on a day to day basis; and providing management information and forecasts.

The ideal candidate will already have relevant experience, be highly numerate and familiar with treasury-related computer software, and have an interest in new product development. An accounting qualification, MBA or membership of the ACT is desirable. The job requires someone who can work under pressure, will adopt a "shirtsleeves" approach as a team member and can communicate well at all levels.

If you are between 25 and 35 and have the necessary qualities for this demanding post, then apply enclosing details to: David Longbottom, Group Management Development Manager, Dixons Group plc, 18-24 High Street, Edgware, Middlesex HA8 7EG.

## Dixons Group plc

## Institutional Sales

### Scandinavia to UK

On behalf of our client, the London Securities arm of a leading Scandinavian banking group, we seek a talented, self-motivated individual to market Scandinavian stocks to UK institutions. This will involve working closely with research and trading teams in London and Scandinavia and also helping to service a number of major international brokers who deal through the firm's London-based traders.

The ability to win business and attract new clients is the prerequisite for success and every encouragement will be given to develop this role to its full potential.

First-class communication skills, drive, enthusiasm and numeracy are also vital

### Generous Package

qualities for this appointment. Whilst a background in institutional sales will be an obvious asset, we will be interested to hear from analysts, fund managers and bank product marketers seeking a stimulating new challenge. Likely age range 25-35.

Remuneration is competitive and includes excellent banking benefits.

Please telephone or write in complete confidence to:

Anna Hobson, Simpson Crowden Consultants Ltd., Specialists in Executive Search and Selection, 97-99 Park Street, London W1Y 3HA. Tel: (01) 629 5909.

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CONSULTANTS

## FINANCE

A chance to join a successful money broking team active in the capital markets. Two opportunities have arisen for an ambitious person with a flair for sales to market new and innovative financial products into the UK and Europe.

The first position would require a fluent French speaker with some experience of the financial markets. In the second position experience is not essential but a knowledge of marketing would be an advantage.

The successful applicants would ideally have a pleasant manner and be determined to succeed in a competitive environment.

An attractive salary package commensurate with progress is offered.

Please send a full CV in confidence to:

Cindy Buggins  
Euro Brokers Limited  
5th Floor, Adelaide House  
London Bridge  
London EC4R 9EQ

## MORGAN STANLEY INTERNATIONAL

### CAPITAL MARKETS LAWYER

Morgan Stanley, a leading US investment firm with a global presence, is seeking an international capital markets lawyer for a senior position in the varied and rapidly expanding practice of its London Legal Department.

This is a unique opportunity for a lawyer interested in the business as well as legal aspects of international finance to work in the challenging atmosphere created by a firm committed to the expanding international capital markets. Based in London but working closely with Morgan Stanley's offices in New York, Frankfurt, Zurich and Tokyo, the successful candidate will have substantial responsibilities involving the full range of investment banking activities in the international capital markets, including advising on the formulation and development of new products, international securities trading activities and policies, and mergers and acquisitions.

Candidates should have at least three years' post qualification experience in international capital markets practice preferably with a leading City firm and/or investment house.

Morgan Stanley offers excellent career prospects and a highly competitive salary, with potential to exceed equity partnership earnings in the City, together with usual banking benefits.

Please write, enclosing a C.V., to: Ronald S. Kent, Morgan Stanley International, Kingsley House, 1A Wimpole Street, London W1M 7AA.

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Opportunities exist, mainly in London, at Grade 7 (Principal) in a variety of Government Departments. The work which is varied and demanding includes:

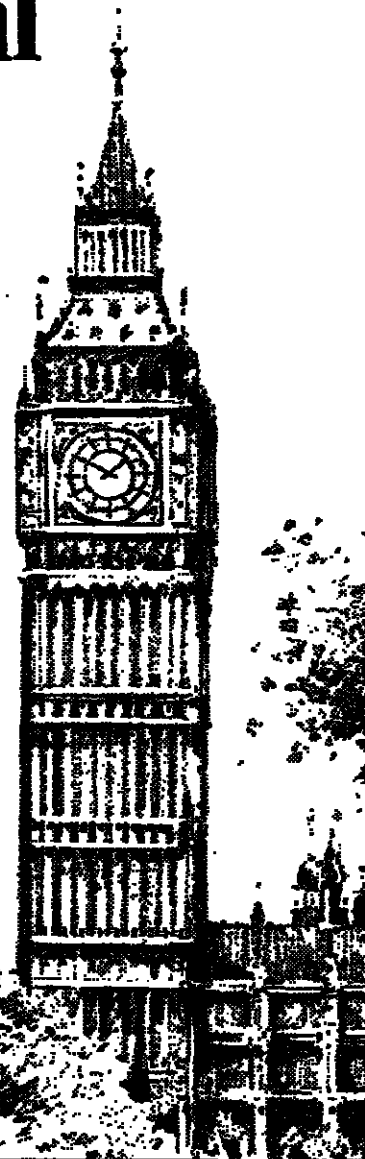
- Resource management
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- Forward planning
- The shaping of policy

If you have a successful track record of financial, commercial or resource management, or in administration, including local government, we offer accelerated career progression and salaries to match. To be eligible, you must be at least 28 and under 52, preferably with a degree supported by several years' appropriate experience.

For further details and an application form (to be returned by 28 September 1987) write to the Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 466551 (answering service operates outside office hours).

Please quote ref: A/551/108.

The Civil Service is an equal opportunity employer



## Sales Trainees

New Japan Securities Europe Limited, a fast expanding Japanese securities house, requires a number of bright, assertive young people to train as Salespeople on their Japanese Warrants and Convertible Bonds section. Candidates should be in the age range 21-26, possess excellent selling and interpersonal skills and be able to demonstrate success in their career to date. Relevant experience in the finance sector, whilst obviously helpful, is not as important as a strong desire to succeed in a highly competitive area where personal rewards are exceptional.

Full training will be given to allow successful applicants to progress rapidly to established sales positions. An extensive benefits package is offered including a highly competitive salary and other excellent benefits.

Closing date: Friday, 18th September, 1987.

Applications enclosing a full C.V. to: Geraldine Way, Riley Advertising (London) Limited, Rex Stewart House, 159 Hammersmith Road, London W6 8BS.

## Leading Japanese Securities House



New Japan Securities Europe Limited

## Senior Settlements Opportunity c£22,000 + Benefits

- ▣ **The Organisation:** A leading international securities house which has dramatically developed its presence in the London Markets over the past few years.
- ▣ **The Opportunity:** To join a young department in a growing new area where you will be responsible for the settlement of UK Equities and Gilts business. The role also offers the opportunity to develop your supervisory skills.
- ▣ **The Person:** Apart from offering good settlements experience within a relevant environment, you will be keen to develop your career within a rapidly expanding organisation where pay and prospects are directly related to achievement.

Please contact Susan Milford — Manager Financial Appointments in confidence, quoting reference CG0499

Telephone: 01-256 5041 (Out of hours 0483 37480)



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Recruitment Selection & Search  
10 Finsbury Square, LONDON EC2A 1AD.

## US \$ Fixed Income Dealer

CITY

Deutsche Bank Capital Markets Limited is continuing to expand its Market making activity in the U.S. Dollar Sector of the Eurobond Market and is seeking to appoint additional U.S. Dollar Fixed Income Dealers.

We are looking for mature, experienced traders who have been responsible for running their own books in this sector and who may be attracted by the challenge of joining a major market participant.

A comprehensive and competitive remuneration package is offered which will be commensurate with experience.

Applications by way of a full C.V. in strict confidence to:-

Richard Austin-Cooper,  
Head of Personnel,  
Deutsche Bank Capital Markets Limited,  
150 Leadenhall Street,  
London EC3V 4RJ.



**Deutsche Bank Capital Markets Limited**

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## TRADING INFORMATION MANAGER C£24,000 + Bonus + Car Age 26 - 34

A major international commodity trading company, part of one of the world's largest commodity trading groups is creating a new position within its management structure.

The company is being reorganised to take advantage of current and future market opportunities and the new Trading Information Manager will be responsible for the management, development and integration of new and existing systems so as to provide an accurate, rapid service to improve the quality of trading decisions in a fast moving marketplace. In addition to the technical aspects required the new Trading Information Manager will be responsible for the management of the department, ensuring efficient operation of the system.

The suitable candidate for this challenging opportunity will probably hold a good business related degree, have five years' relevant commercial experience within the financial or commodity sector, possess a sound, practical knowledge of computer systems and have good management and interpersonal skills.

The position offers excellent career prospects and, although based in the City of London, may involve travel to other parts of the Group in the U.K. and overseas.

The initial salary is expected to be in the region of £24,000 and, in addition, the remuneration package includes an annual bonus, appropriate car, contributory pension scheme and life assurance. Should the qualities and experience of the ideal candidate merit a higher salary, this will be negotiable.

Please send full C.V. in complete confidence to Box A0654, Financial Times, 10 Cannon Street, London, EC4P 4BY.

## STOCKBROKING

### BUILDING ANALYST

Our client, a large and successful UK house, requires an investment analyst with City experience to join the team covering Building Materials and Construction.

### ENGINEERING ANALYST

A UK stockbroker with foreign bank backing seeks an investment analyst with experience of monitoring UK Engineering companies.

### UNIT TRUST ADVISER

A major UK house requires a person with a sound knowledge of unit trusts and about 2 years' experience in that area to provide an information and advice service to clients.

### EUROPEAN ANALYST

The international division of a foreign bank, linked to a well established UK stockbroker, seeks an experienced equity salesperson to sell UK stock to European clients.

Contact Dr Elspeth Davidson  
in strictest confidence

01-439 1701

Dr Elspeth Davidson, 116 Shaftesbury Avenue, London W1D 7DY

**Oppenheimer**

## Professional Unit Trust Dealer

Oppenheimer requires an enthusiastic unit trust dealer with at least 2 years' experience.

It is important that those applying should demonstrate a firm commitment to developing and progressing their existing skills within a dealing environment.

Applicants should have 'O' Levels, a proven track record and a lively personality.

An attractive salary package will be offered to the successful candidate.

To apply, write with relevant details to Steve Murray, Oppenheimer Trust Management, 66 Cannon Street, London EC4N 6AE.



A member of the Mercantile House Group.

## Equity Opportunity

### City Head Hunting

Highly successful executive search company in the City seeks an established market professional to join at Director level in order to grow their existing business in the Financial Services sector. This is a unique opportunity to join a fast expanding company with an established reputation who are willing to give equity to their Consultants.

The ideal person, who will probably be in their 30s, will most likely be working in capital markets, corporate finance, or asset management or will be acting as a consultant to City clients. He/She will enjoy developing client relationships, will have considerable City experience, and will be suited in temperament to a growing company where commitment and flexibility are of paramount importance.

For the correct person there is an equity share in the company with a competitive salary and current City level of bonus, together with other benefits.

Applicants should write to Box A0655, Financial Times, 10 Cannon Street, London, EC4P 4BY or telephone 01-283 9801

**Williams & Broë**

## European Equities - Institutional Sales

We are expanding our European Equity Department and are looking for salesmen with at least 12 months experience in equity sales. One foreign language is essential. We can offer competitive remuneration to those who are only recently established as well as to those with several years experience.

Replies to: Box A0638 Financial Times, 10 Cannon Street, London EC4P 4BY.

## International Appointments

香港  
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You will already be enjoying business success in Britain or Continental Europe.

Now let us offer you the prospect of returning to your native Hong Kong - and to a position of even greater earnings potential in the business community there, as a member of Finexo's established International Financial Consultancy team.

We stand among the foremost names in the provision of expert advice to personal investors worldwide. Naturally the Far East has long been one of our most important market places. Now we are poised to capitalise even further on the substantial development potential that exists here.

To assist us, we need a small number of people who, based at our Hong Kong Office, will be expected to each personally establish and maintain a well-balanced and closely monitored client portfolio.

To be selected, you will not only need to be fluent in Cantonese and English, but also have a good understanding of the culture and style of

business, both of Hong Kong and the West. We shall also demand of you a level of performance and self-motivation that is a close match with our own, and evidence that you will thrive on the challenge of high personal visibility in a competitive fast-paced profession.

Probably aged not less than 30, your authority and the strength of your interpersonal skills are more important than a direct knowledge of investment, although you will already have an appreciation of the workings of the world of finance. A training programme acknowledged as one of the best will equip you with the additional skills you need to approach your market with confidence - and success.

To discover more about the mutual benefits of working with Finexo in Hong Kong, please forward a copy of your CV to: Michael Rodger, Business Development Director, Finexo International, Amstelveen, Joan Muiskenweg 22, 1096 GJ Amsterdam, The Netherlands.



## Chief Executive

Prominent Australasian Stockbroking Company  
Location - New Zealand

Over the past three years the New Zealand economy has undergone massive structural changes. From an economy that was over-regulated and protectionist in nature, New Zealand now has arguably one of the freest economies in the Western World. There is no restriction on the movement of capital and exceptional investment opportunities abound.

Our client is a major Australasian company with substantial investments in a number of major industries. The company has an aggressive and successful track record in these industries. They seek to appoint an Executive of exceptional capability to the position of Chief Executive of the Stockbroking operations.

The successful applicant will have a demonstrable track record as Chief Executive or senior partner in an aggressive, well managed stockbroking firm. The right person will have a sound working knowledge of modern computer technology appropriate to the stockbroking industry and have a strong people-management capability. Our client is determined to become the leading stockbroking company in the South Pacific and if its performance in other industries is anything to go by, this aim will be achieved. Remuneration will be exceptional for the right person. No problems are envisaged with obtaining permanent New Zealand residency.

Please write to, or telephone Tim Cook in strictest confidence quoting reference 505.



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The World Intellectual Property Organisation (a Specialised Agency of the United Nations) has an opening at its headquarters in Geneva, Switzerland, for a

Specialist in Patent Law and Related Treaties

to head the Industrial Property Law Section. Candidates must have a university degree in law, or equivalent legal training; extensive experience in industrial property law, preferably including experience at the international level; excellent English and good knowledge of French; be under the age of 55.

Send detailed résumé (with photograph), quoting reference P703(B), by October 30, 1987, to the Personnel Section, World Intellectual Property Organisation, 34, chemin des Colombettes, CH-1211 Geneva 20 (Switzerland).

RILEY

## FIXED INTEREST ASSISTANT

A leading City institution is looking for an experienced individual to join its investment team. The position will involve responsibility for the management of fixed interest portfolios, including gross and net funds with both long and short-dated holdings.

Candidates will have had previous relevant fund management experience and be familiar with both sterling and dollar bond markets. As well as fixed interest portfolio management skills they should possess the ability to contribute to overall investment policy formulation.

In addition to an attractive base salary the package includes mortgage subsidy, non-contributory pension, private and permanent health insurance, season ticket loan and subsidised luncheons.

Candidates should write with a full CV, quoting reference 293 and listing any companies to whom your application should not be forwarded to: Dawn Southgate, Riley Advertising (London) Limited, Rex Stewart House, 159 Hammersmith Road, London W6 8BS.

London Aberdeen Birmingham Bristol Edinburgh Glasgow Manchester Newcastle Nottingham



## THE ARTS

Television/Christopher Dunkley

## Violence is in the heart of the beholder

Why are English men of a certain sort so keen on smacking girls' bottoms; can it really be the result of beatings at school? In the same week that Ken Tynan's widow reveals in her biography that her husband was a "spanker," BBC1 brings us the drama *Happy Valley*, about the murder of Lord Erroll in Kenya in 1941. This time the story is told (by David Reid) from the point of view of Juanita Carberry, a 15-year-old girl whose account is punctuated not just once but repeatedly by vicious beatings delivered either by her father or by his mistress while he watches.

Director Ross Devens and producer Cedric Messina assumed either that we wished to see all this or that we ought to. Why? Whereas the humping scene in *The Singing Detective* was a joke, this year's *Happy Valley* is not. It could hardly be argued that the sadistic caning of Miss Carberry had any bearing on the Erroll case. The atmosphere of tacky decadence in an expatriate community was reproduced superbly without needing any of the beatings, the details of which were gratuitous. Holly Aird gave one of the performances of the year as the plain and awkward but rather shrewd girl, and will no doubt find a lot more work now coming her way.

All the pleasant, well-mannered, university-educated broadcasters have trailed home from the Edinburgh Television Festival wringing their hands and meaning that this year's theme, "Television Fights Back," was wishful thinking. It seems that a handful of Fleet Street editors, American network bosses, and Conservative MPs, who were set up as account allies had decided not only to catch the missiles aimed at them, but to throw them back at the assembled broadcasters with greater energy and accuracy.

This has led to deep depression. Broadcasters are now moodily awaiting the Conservatives' broadcasting bill and

predicting that there will be lots of deregulation which will let in the new freebooters led by Murdoch, Maxwell and Berlusconi, and simultaneously lots of tough new rules about sex and violence.

Both expectations will probably be fulfilled. The irony is that only one British broadcaster in a hundred seems to have realised what a charmed life they have lived up to now. In a world of Sun and Mirror readers they have provided a broadcasting system based on the assumption that, like the broadcasters themselves and their friends, most viewers are Christian readers. This has been delightful for the small minority who actually do prefer *Panorama*, *A Week in Politics*, and *World in Action* to *That's Life*.

But it ought to have been clear all along that advances in technology would one day shatter the charmed world of duopoly and allow on to the air waves those who would aim their entire output at the mass audience. Instead of twitting

now about the philistine attitudes of Tory backbenchers and the ghastly taste of tabloid editors (people who depend for their jobs on appealing successfully and competitively to the British public) broadcasters should now be working out how they are going to maintain even a small proportion of programmes for the Guardian-reading classes, once broadcasting really does become a market-place.

Somebody in the BBC sports department has a knack for choosing signature tunes which, though they seem quite unsuitable at first, rapidly grow on you. Cricket, the languorous summer game which often takes five days, was given a snappy little sign-tune with a calypso rhythm beaten out on her cans, which at first seemed wildly inappropriate. It now seems a perfectly natural introduction to the game. Then, for the *World Athletics Championships* in Rome last week, they chose a bizarre instrumental version of Al Bown's 1984 hit

"Riptide" which sounded as though it was being played in slow motion under water. For a day or so it felt utterly out of place. Then, like Pavlov's dogs, one came to associate the sound with a treat. Now it is going round and round my head and will not go away.

As usual, the BBC commentary can sustain a remarkably high standard, with David Coleman being particularly impressive, though he is developing two verbal habits which irritate. Having always pronounced "kilometre" correctly to indicate a two-part word consisting of "kilo" and "metre," he succumbed halfway through the Rome meeting to the influence of Brendan Foster's perpetual mispronunciation which implies that there is something called an "ometre" which he is picking up to kill. Second, Coleman is quipped up to the silly American habit of referring to athletics as "track and field." Worse, he is even using the phrase to mean "running" as in "Track and field has now become his game," when talking about a runner.

Still, it was good to hear the tributes paid repeatedly by Coleman and Ron Pickering to the American countries for their re-emergence in this sport and, in a world so full of foul-mouthed tennis brats and vicious soccer players, it was heartening to see the camaraderie among the deathless competitors. Inspiring, too, to watch Ed Moses—who needed a photograph to be sure he had won the 400m hurdles yet again—pulling Schmid and Harris off the No 2 and 3 podiums and up onto the No 1 rostrum with him.

Obviously the television screen is much smaller than the cinema screen, and seeing William Dieterle's 1939 version of *The Hunchback of Notre Dame* is more affecting in the cinema than on television. Yet watching it again on BBC2 on Saturday it was interesting to find how powerful much of the cinema's image-technique remains, even on the small screen, and

puzzling to know why television directors seem to care so little about such matters.

The excuse that television cannot match Hollywood budgets is relevant in some respects: Dieterle's marvellous overhead shot of the Paris mob do depend upon paying a lot of extras, for example. But it was not money which created the wonderful and awful moment when Quasimodo's molten lead spews out of the mouths of the Notre Dame gargoyles, nor money which creates telling camera angles.

Compare a television film such as ITV's *A Wreath of Roses* on the following night and you find that too much of the care and money has been lavished upon the inconsequential: the vintage vehicles, the period frocks, the old Rowan-Atkinson's deadpan. It has been argued here in the past that while cinema is truly a visual medium, television is mainly illustrated radio, but no law says it has to be so.

Still the assumption continues to be made, after the appalling Hungerford tragedy, that television was "responsible" for Michael Ryan's insane actions. It was surely not Ryan's viewing which shaped his nature but his nature which shaped his viewing. There have been homicidal maniacs around since the dawn of human history. Jack the Ripper cannot have been driven to his deeds, or even been partially affected, by television. But it seems likely, does it not, that if he was alive today he might well be disposed to watch video nasties or *Komodo*.

It would not worry me if I never saw another violent act on television: the Greeks managed to explore human conflict in their drama without showing actual violence. However, the danger is that if you allow people to believe that controlling television is the key to controlling violence in society, you may find less and less attention paid to the real problem which is not violence in pictures but violence in man-kind.



Eugene Bervoets and Ken Kelountang Ndiaye in "Ali, der 1001 nachtmerrie"

## Dutch and Flemish conventions/Amsterdam

Michael Coveney

Amsterdam has been this year's Cultural Capital of Europe (next year, Glasgow) and the theatre community has responded by inaugurating a festival of Dutch and Flemish spoken Belgian productions selected by a jury of critics and professionals.

Organised under the aegis of the Holland Festival and administered by the redoubtable Dutch Diaghilev, Arthur Sonnen, the festival has a deeper underlying objective. That is, to apply a brake to the alarming drop in theatre attendance over the past five years and bring to the mainstream attention the exciting work of smaller venues that has benefited from public subsidies in the last 15 years.

This admirably populist ambition appealed more to the Capital of Europe people than it did to the American Arts Council, with the result that, next year, the festival moves on with a three-year guarantee to Rotterdam.

Meanwhile, this first equivalent of the Berlin Theaterfest has thrown up nine productions ranging from the *Need to Know* show that visited LFF in July to an 80-minute *Cherry Orchard*. Technical and administrative hiccups deprived us of two mouth-watering Belgian productions, but a short visit over the weekend was richly rewarded with a striking new *Hamlet*, the Dutch premiere of a play by one of Germany's outstanding playwrights, Herbert Achternbusch (as yet unperformed in Britain), and a disturbing new piece based on the experience of a journalist who disguised himself for two years as an immigrant worker.

This latter item, *Ali, der 1001 nachtmerrie* by Gunter Wallraf is an exercise in personality osmosis and role play fulfilment given the full alienating technical works of a Henry Arce style steel tubular enclosure,

television screens, loud music and abrasive culture clash. Even for Dutch speakers the proceedings are sometimes difficult to follow but there is no questioning the energy or the uncompromising brilliance of the two actors, Eugene Bervoets as the inquisitive white investigator and Ken Kelountang Ndiaye as the ignominiously Basterfarian savage.

Ali wandered some distance from its source material but had a vibrant and impressive integrity of its own. The *Hamlet* of the Publiktheater of Amsterdam, now renamed Theater Group Amsterdam, was by contrast extremely faithful to Shakespeare. The translation of Gerrit Komrij, a prominent Dutch poet, reflected wherever possible the pentameter rhythms and had on this listener the twofold effect of opening ears to a previously incomprehensible language and reminding me how that language is in fact fascinatingly poised between German and English.

"Nu breekt een nobel hart. Slaap wel, prins! Laet engelen scharen je ruste zingen," says Horatio over the corpse of Prince Hamlet's impulsive, near-suicidal prince. This was not a controversial or outrageous reading, but a highly intelligent one, with Bokma finding emotional expression for all the chameleonic phases of the character. Close inspection of the text confirmed a Dutch speaking colleague's impression that the Fortinbras theme—though scenographically under-presented—had been bolstered with some political interpolations of the translator's own. But a nation on the ball and a throne up for grabs we did not really see.

We did see a parade of beautiful costumes that might have walked off the walls of the Rijksmuseum—the rampart scenes glow like Rembrandt's "Night Watch" and an im-

space and ensemble rhythm by director Gerardjan Rijnders. The ghost appeared, wearily, through a trap, plucking his helmet beside his naked torso and making an irrefutable demand on his son, Rosencrantz and Guildenstern sidged in tandem with the brims of their doffed headgear. Petra Laseur's Gertrude tottered around on crotchets, a frightened not so virginal queen bullied into political and sexual acquiescence by a sleek bullroger Claudius (Hans Croiset). Best of all, Margo Damstra's doll-like Ophelia finds girlhood in madness, escapes off the corseted pedestal and carries a world of bottled up youthful vitality—her own and Hamlet's—to a watery grave.

Herbert Achternbusch's *Gust* (1980) belongs to the new school of German buttonholing monologist drama just coming to terms with the gulfs and pressures of the last War. At Edinburgh, Tilda Swinton's performance in Karg's Jackie Wief was an equally powerful and similar example. Here, an old beekeeper chews over the old times and his wartime experiences as his wife dies virtually unattended in the background.

The Hollandia group took the piece to a condemned garden centre 20 kilometres out of the city at Hoofddorp. Attending the show was therefore something of an outing, sitting through it something less of one. Overhead surveillance and distant twinkling traffic were in scenic competition with a studied design of broken down sofas (for the audience) piles of wood shavings and cunningly lit banks of red fern and wooden hushings. Tilda Swinton's performance (he also translated from the German) was an exercise in technique, and a good one, rather than a lacerating self-exposure. His wife was played by a man in order further to undermine any pretensions to realism.

## This Savage Parade/King's Head

Michael Coveney

This fitfully compulsive revival of Anthony Shaffer's 1963 kangaroo courtroom drama reveals that the author of *Sleuth* was no sudden convert to the whodunnit world of disguise and forged identity. But instead of the usual thriller setting of mock Tudor banisters and silver tea pots we find actors convening in a damp spartan wine cellar in Tel Aviv.

The year is 1962, shortly after the Eichmann trial. Leading members of the Haganah believe they have tracked down

Eichmann's superior officer, Rudolf Friedrich Bauer. Bauer has been delivered to the court by a Haganah agent in Argentina, where Bauer has been in hiding since the end of the war. Revenging blood lust is up. One supposes that Mr Shaffer has dusted down his early unnumbered work because of the recent prominence in the news of various Nazi hunters, as well as the trials of Klaus Barbie and John Demjanjuk.

The question of true identity in the latter case comes to mind when first the prisoner double-crosses his interrogators with false skin grafts and then the "real" Bauer is revealed as a bona fide double who was saved at Auschwitz by his resemblance to the group's father.

Soon after this, with the gallows looming outside, there are more candidates for terminal boredom on the stage than there are righteous persecutors. One of them cops it after rehearsing the old "We did you a favour" Nazi argument propounded by George Steiner's Hitler in *The Portage to San Cristobal*, and the play closes with the message of another arrest in France.

Rimbaud's "savage parade" is sub-title in the programme, but Mr Shaffer hi-jacks the phrase to suggest, in the argu-

ments of a cynical young military secretary (Paddy Navin)—the only girl on stage—that the world is teeming with Bauers, a whole tangled ghostly tree of them who adopt various living forms to focus a nation's anger. In being brought to trial they serve as a lesson and a reminder to younger generations.

Jonathan Myerson's production does not quite conceal all the cracks in the writing—the major one being the hastiness with which three men are thrown in the dock with no documented evidence or papers: and since when has a make-up job landed you in the death cell?—but it does enrich the subtext of trial by appearance by casting transparently gentle actors as the prosecution and the massively dignified, palpably Jewish Alfred Marks as the chief suspect of genocidal barbarity.

Mr Marks is hardly stretched by the material, and the dramatic scheme progressively robs him of a chance to build up a convincing rapport between hunted apprehension and naughty imposture. But he sets the tone and sets the scene for some impressive monologues turns from Alan Haywood, blubbery and wide-eyed, and Garfield Morgan, manic and frightening.



Alfred Marks and Garfield Morgan

## New Music/Lucerne Festival

Andrew Clark

Money and scenery make a useful start for a summer festival, and Lucerne has both in plenty. But does it have culture? An almost endless succession of top orchestras, conductors and soloists, pouring into the city each year for three weeks, might seem a fair guarantee; but even allowing for Lucerne's resourceful juggling with festive finances, this year concentrating on the musical links between France and North America—there is a danger of the Festival becoming a platform for splendidly available cheaper elsewhere.

The concert most individual to Lucerne and therefore a true festival event, continues to be the "Musica Nova" slot, which ironically also happens to be the least expensive and dressy of all Lucerne's promotions. This year it featured a loosely-linked programme of five works, admirably played by the Ensemble InterContemporain of Paris. The French/American connection was represented by Elliott Carter's cycle, *Music for 18 Musicians* (1975), brightly sung by Rosemary Hardy, and the early Varese *Oscillations*—dense, full of ideas, with echoes of Ravel and *The Rite of Spring*, varied and proclaiming how Varese already was in 1923.

At the heart of the concert were two pieces by Swiss composers, Christoph Delius and Klaus Huber. The Delius—a

first performance—was a two-movement work for piano and nine instruments: the first a pretty (and pretty boring) imitation of Webern, whose Concerto for wind, strings and piano had preceded it; and the second a cheap mosaic of sonorities, ditties and reminiscences, expressed with a heavy humour not untypical of the German-speaking Swiss.

This made a stark contrast to the Huber, which bore clear signs of a mind working on original ideas. Huber, a former teacher of Brian Ferneyhough, is regarded by many as Switzerland's foremost composer of the avant-garde, a reputation he has gained without resort to electronics. A new work had been promised, but in the end we had to be content with the 10-year-old *Erinnerung* (Dich an

G... for double bass and 18 instruments).

The work opens with alternating bursts of clattering and humming, a dialectic that eventually gives way to a long mourning cantilena. There are glimpses of violence and entrancing sonorities along the way. It illustrates some of Huber's better known characteristics, among them his confident command of conventional instrumentation, and a habit of using music to drum in a political or moral point. Given the thoroughness with which he does this, he is in danger of succumbing to the tedious earnestness of the ideologue: all a matter of taste, of course. The performance—and indeed the whole concert—was supervised with exemplary clarity by Peter Eötvös.

## Art for the City

Between September 14 and October 2 the Financial Times, in conjunction with Lloyd's of London, is mounting an exhibition of contemporary art in the new Lloyd's building in Lime Street.

On September 23 from 6.15 onwards there will be a private view for LFF readers. Anyone wishing to attend should send a s.a.e. (minimum 4 x 9 ins) to the Press Office, Bracken House, Cannon Street, London EC4A 3BY.

## London Festival

## Ballet's

Peter Schaufuss's production of *The Nutcracker* for London Festival Ballet begins an autumn tour at the Bradford Alhambra on October 20, then going to the Marlowe in Canterbury (October 26-31), the Palace Theatre in Manchester (November 1-2), the Bristol Hippodrome (November 23-26) and the Birmingham Hippodrome (December 7-12).

## City of Birmingham SO/BBC2

Andrew Clements

Live television relays from the Proms are understandably strictly rationed; other than the customary first and last rites, only two of this season's concerts have been so honoured. One was the memorable Boulez *Gurrelieder* a month ago, and the other was on Monday, when the City of Birmingham Symphony Orchestra appeared under Simon Rattle.

As this page has been urging its readers for several years now, there is no finer British combination of orchestra and conductor to be heard at present than Sir Charles Mackerras and the BBCSO and the BBCSO. Their pedigree was immediately announced in Gershwin's *Cuban Overture*, a garrulous equivalent of Arthur Benjamin's *Jamaican Rumba* to the untitled, but a splendid orchestral radiance nevertheless, remarkable here for its bounding, elastic rhythms and panache of its solo playing. An encore (richly merited) was to provide more Gershwin, the overture to *Sirius* on the BBC2, presented with the same combination of freewheeling exuberance and tightly disciplined ensemble. In Gershwin Rattle really is a class apart from anyone else.

His might have seemed on paper a patchwork programme revealed some neat symmetries in performance. Two brutalist Russian ballet scores, Prokofiev's *Spartan Suite* and Shostakovich's *Age of Gold*, were con-

trasted in their expressive means: Prokofiev yielding to expressive overkill in saturated textures, while the BBCSO pressed Nordic tone poems, Nielsen's *Pom and Spritz*—not his most satisfying construction to be truthful, more a sequence of ideas that seem pregnant with symbolic potential—and Shostakovich's *Leningrad*.

Tagged to the central movement of *Kullervo*, Lucanator gives a tantalising glimpse of the *Kullervo*-inspired opera which in another musical culture Shostakovich might have composed; it enormously demonstrates the composer's voice of Wagnerian grandeur and expressiveness. Elizabeth Söderström has the expressivity but not the power; however carefully she moulded the table, the work's soaring climaxes were unbalanced, despite the recent depth of the orchestral accompaniment. In five of the Canteloubs' Songs of the Auvergne she caught the intimate scale exactly, but the voice remained unsettled, as though untried, until the size of the hall. Here Rattle accompanied superbly again, with the BBCSO wind continuing to demonstrate its thoroughgoing excellence.

## Arts Guide

## Exhibitions

## NETHERLANDS

Overlaid Museum (Museumplein 4). Roy Lichtenstein retrospective, with 250 drawings from 1961 to 1986, including preparatory gouaches and collage studies for murals. Ends Sept 12.

## PARIS

Invitation to a Voyage: A delightful exhibition based on a Louis XVI collection, conjures up the excitement of travel from the middle ages till 1835, with finely tooled 15th and 18th century chests for jewels, knives and goblets, with ornate leather trunks and a Saché Guity wardrobe case. The ballet sets dazzle with silver and crystal, ivory and tortoise shell, a French coupe, a Dutch Royal sledge with a Japanese palanquin evoke adventure against the background of exotic travel scenes, while the Pullman era ushers in the luxury of discreet comfort amid the bustling porters. Musée des Arts Décoratifs, 107, Rue de Rivoli (4380 3214). Ends Aug 30.

## WEST GERMANY

Kassel: Museum Friedland: Orange: Documents & World exhibition of contemporary art: paintings, sculptures, theatre performances, architecture and design. The Documents was founded in 1985 by local painter Arndt Bode with Henry Moore. Alexander Calder, Max Ernst and Joan Miro and is an important venue for modern art. This year director Manfred Schneckeburger presents the works of 130 artists, and for the first time open air sculptures which will be erected in Kassel's city centre. Artists exhibiting include Ian Hamilton Finlay, Javier Mariscal, Robert Morris, Mark Tansey, Alexander Melamid, Eric Fischl, Leon Golub, Robert Longo and Joseph Beuys. There is also a separate exhibition 'The Ideal Museum' where 12 architects present their ideas for Museum construction. Ends Sept 20.

Bildheim, Roemer- und Pelizaeus-Museum, Am Steine 1-2. Egypt's rise to a World Power: More than 300 pieces loaned by 20 museums in Europe, Africa and America—the first presentation of the most important 1500 years 1550-1400 BC of the

New Empire in Egypt. The bust of Pharaoh Thutmose III, discovered in 1897 without a face, can be seen complete in Bildheim. The face found in Egypt only 20 years ago, was loaned by a Cairo Museum. Another highlight is a reconstruction of the 3000 year old burial chamber of Seneferu, the former mayor of antique Thebes. Clothes, household appliances, tools, cosmetics and jewellery illustrate the everyday life of Egyptian citizens. Ends Nov 23.

## ITALY

Venice: Ala Napoleonica and Museo Correr: 'Masters of Italy' over 250 works by one of the most important 19th century French painters. The exhibition includes paintings, drawings, and Matisse's entire output of sculpture (75 pieces in all), lent by private and public collections in France and America, and the Musée Matisse in Nice. Pierre Schneider, the organiser, has attempted to show how the works of Italian painters such as Mantegna, Pollaiuolo, Giorgione and Veronese may have influenced Matisse. Until October 18.

Rome: Palazzo Braschi (Piazza San Pantaleo 1). Carlo Carrà

(1881-1966): Over 200 works by one of the most lyrical of Italian contemporary painters, many with clear echoes of those artists known to have influenced him, such as Giotto and Piero Della Francesca. Nearly divided into sections corresponding to his artistic, metaphysical and Surrealist periods. Ends Sept 18.

Rome: Palazzo Braschi: Painter-Photographers in Rome: 1845-1870. The term Painter-Photographer was used almost up to 1970 to describe the early photographers, even if they had never painted. An absorbing collection of documentary photographs of Rome, including a collection by the English architect, John Henry Parker, and some striking portraits of all from the archives of the Rome Comune. Ends Sept 27.

Venice: Palazzo Grassi: Jean Tinguely: 1954-1977. The joyful mechanical sculpture of Swiss artist Jean Tinguely. A gentler, but still mischievous, version of Salvador Dali, Tinguely describes some of his incredible moving sculptures (all built from refuse iron and steel) as "machines a sentiment" and the complexity and sheer improbability of his works communicate a touching "joie de vivre". Over 300 works are on show, lent by American and European museums, with photographs of his first Self-Destructing Sculpture. Homage to New York, which duly self-destructed in the gardens of the Museum of Modern Art in New York in 1960. Ends Oct 18.

contents and environment of Spain's contribution to the art world during the Civil War, a means of propaganda by the republic government in search of international aid and support. Some originals, some copies or reproductions in Lacasa and Seret. Picasso's studies on the Guernica and his *Dama Ofronta*, North American Alexander Calder's *Fountain of Mercury*, Miró's *21 Payes Catalan en Revolució* and many more on loan by private collections and museums. Centro de Arte Reina Sofia, Santa Isabel 32. Ends Sept 15.

## LONDON

The Tate Gallery: Turner in the new Clove Gallery: The Turner Bequest, which amounts to nearly 300 oil paintings, finished and unfinished, and a further 18,000 or so watercolours and drawings, has been a source of controversy and dissension ever since it came into the nation's hands more than 130 years ago. Turner had always wished for a gallery to himself which would show all aspects of his work. Whether he would have approved of James Stirling's extension to the Tate as a suitable setting is a nice question. The large paintings may be hung too low for one who lived in a more contemplative age, and the lastest of the principal galleries is a far cry from the rich plum he is known to have preferred. The vulgar neo-deco of the entrance hall has little to recommend it. But eight rooms for paintings and one watercolours give room enough, and with the three reserve galleries upstairs, every paint-

ing but the few in restoration or on loan is on the wall.

## NEW YORK

IBM Gallery: Post Modern Architectural Visions: Includes an international array of designers including Michael Graves, Hans Hollein, and Adolfo Natalini with 200 drawings and models of work from 1960 to 1985, originally organised by Williams College and Deutsches Architekturmuseum in Frankfurt. Ends Nov 7. 58th & Madison (407 6100).

## CHICAGO

Art Institute: Walker Evans photographs of the 1930s showing poverty and despair in the American South were famous in their time in *Life* Magazine and preserved in James Agee's moving book, *Let Us Now Praise Famous Men*. This exhibit is a reminder at a time of renewed despair in the American heartland of the scope and depth of Evans' work originally done for the Farm Security Administration. Ends Nov 8.

## WASHINGTON

National Gallery: A Century of Modern Sculpture: The Patsy and Raymond Nasher Collection, contains major works by Rodin, Picasso, Matisse, Gabo, Giacometti, Ernst, Moore and Serra. Ends Jan 3.

Hirschhorn Museum: One of the Chicago contemporary primitivists whose repeated scenes make evocative images has his first major east coast retrospective with 40 paintings and four painted constructions. Ends Oct 18.

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Spain

Madrid, Spanish Pavilion in the International Exhibition, Paris, 1957. This show reproduces the space,



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Wednesday September 9 1987

# Next step for the EMS

THE natives have been growing restless on the Deutsche Mark reservation. That restlessness has shown itself most particularly in proposals from France for significant alterations in the operation of the Exchange Rate Mechanism of the European Monetary System. These proposals have produced modest initial fruit in an agreement reached by the central banks concerned to a number of technical changes in the system. The effect of these welcome changes will be to commit the Bundesbank some what more fully, though not automatically, to the preservation of agreed parities. Incidentally, but perhaps not accidentally, the changes go some way towards undermining the British Government's long-standing objection that the time for membership of the ERM is not ripe. It is difficult to envisage the time getting ripe. A decision to continue postponement of full membership must be judged as being one of fundamental principle rather than of timing.

Since coming into operation in 1979 the EMS has confounded its critics and perhaps even surprised its supporters. The system has not merely survived, but has contributed to the two valuable achievements of increased nominal exchange rate stability and the convergence of rates of inflation towards the West German level. In effect, the EMS has worked as a DM block and during much of its history that is what its members wanted it to be.

## Monetary policy

One of the reasons that the ERM works as a DM block is technical. The Bundesbank is under little obligation to assist in the support of parties beyond their limits are reached. Accordingly, West German monetary policy can be conducted irrespective of the movement of exchange rates until that point. Meanwhile, the other members in charge of the weakening currency is under pressure to commit its reserves or adjust its monetary policy well before that time. It is difficult, however, for the central bank in question to intervene effectively because of limitations on its ability to borrow DM. Consequently, such intra-marginal interventions have to be made out of the country's own re-

serves. The effect has inevitably been to force early changes on domestic monetary policy in the weak-currency countries. In the language so familiar from the days of the Bretton Woods system, the burden of adjustment is unequally shared.

## Exchange rate

None of this mattered much while the import of German monetary policy was precisely what the other member countries wished. Two important developments have, however, changed attitudes. The first of these is the liberalisation of exchange controls, which has gone far in France and is proceeding in Italy as well. It has been argued that the existence of exchange controls in the two major weak currencies is a necessary and costly consequence of the EMS. Consequently, the present liberalisation is desirable, but also a severe test of the system. Given the greatly enhanced opportunities for speculative attacks, enhanced commitment to intra-marginal intervention by both the strong and weak currency countries is necessary if such a liberalised system is to operate smoothly. The second development is the declining emphasis on disinflation and a growing feeling that West German macroeconomic policy is inappropriate for a stagnant Western European economy. The principal price of membership — the weak currency countries has been appreciation of the real exchange rate. Wanting to remain within the system but increasingly sensitive to unemployment, these countries now wish to influence the development of the system as a whole towards greater economic expansion.

In granting enhanced facilities for financing intra-intervention, which would presumably have an effect on West German monetary policy as well, the German authorities have gone some way towards meeting the objectives of the other members, while maintaining their ultimate control over exchange rates. Looking at these developments from the perspective of the British Government it is difficult to envisage what other sort of system would be worth joining.

# Trade unions and their members

IT HAS taken the Trades Union Congress a long time to face the fact of falling trade union membership after a decade in which recession, structural change and a hostile government have reduced the proportion of organised labour in Britain from 55 per cent to about 37 per cent. All the more pity, then, that the staff of Congress House should have once again succeeded in fudging the agenda of this week's conference in Blackpool to deny delegates a full debate about what contemporary trade unionism should look like.

This time-worn tradition of seeking unity at the expense of real debate is a symptom of the TUC's weakness. The backroom analysis that will occupy the bureaucracy and a special review committee over the next 12 months may be profoundly satisfying. It is most unlikely to resolve the suppressed conflict over trade union objectives, nor, of itself, to add one more member to the ranks.

## Political unionism

There are two issues here. One is whether the TUC secretariat and general council, having virtually lost the job of accredited representative to the Government, should try to acquire a new role as a central recruitment agency, directing and funding individual unions' efforts to put on membership. The other, subordinate, question is whether the TUC should feel obliged to dictate the form of trade union recognition and bargaining agreements in new areas. In other words, should it claim the right to be the "business unionism" of the miners?

Both questions can only be answered by going back to fundamentals. Trade unions are only as strong as the commitment of their members: one voluntary member is worth 10 who are co-opted. The closed shop may be an administrative convenience — for an employer as much as for a trade union — but a 100 per cent union shop, which involves no compulsion, is better every time. Unions will only recover their numerical strength and political influence if they provide the individual and collective services that workers need. There should always be the possibility

of choice and hence some measure of competition between trade unions. That freedom will necessarily be limited in practice — if a single-union agreement is still an employer will offer, his employees may have no choice. If so-called "strike-free" agreements are seen by workers as providing adequate protection, there is no point attempting to outlaw them on doctrinal grounds. The worker's right to choose his own union will also be restricted in practice by the need to keep some order in bargaining arrangements — a limitation enshrined in the TUC's Bridlington arrangements to prevent casual poaching.

## New thinkers

That said, it is right that trade unions should seek their own salvation. If workers want their unions to act as the transmission belt of capitalism — providing credit cards, profit-sharing, mortgages, holidays in the sun — then they have that. If the labour movement finds that an unacceptable distortion of trade unionism, let the business unions secede from the TUC and form their own federation.

By the same token, the TUC should not imagine that it can overcome the present membership crisis by taking on powers and responsibilities that it is ill-equipped to deliver. Research, analysis, promotion and occasional arbitration are its proper function. The hard work of organising and bargaining belongs to its constituents.

The new thinkers in and around Congress House have performed the useful service of concentrating minds on one fundamental issue facing the union movement. But they have failed their subscribers — and an interested public — by seeking to bury the debate that should have followed. By the time their review of the problem is complete, the answer could well have changed. Much has been made of the parallel union experience in the US, and many of the TUC's bright new ideas are borrowed from the AFL-CIO. But it appears that the chronic decline in American union membership has been arrested. Over there, people seem to be turning to unions again as a means of protecting their jobs and their wages.

## Guy de Jonquieres looks at the EC's progress towards its deadline for a single market

# Many pitfalls on the road to 1992

THE DRIVE TO transform the European Community's hotch-pot of national markets into a single unit with 300m consumers has emerged as the most powerful impulse to further EC integration since its six original members agreed to the reciprocal dismantling of tariffs in the 1950s.

But how far does the EC Government's commitment to the enterprise extend beyond the level of rhetoric? Will they really be prepared to deliver when the chips are down? If they are, do they share any coherent vision of what a single market might look like and what wider implications it would have for economic and industrial policy?

Some of the answers, at least, should start to become clearer from this autumn, when the EC gets down in earnest to grinding through the detail of the European Commission's programme to eliminate by the end of 1992 all physical, fiscal and technical barriers between the 12.

A little more than two years since the goal was endorsed by EC heads of government at their Milan summit, progress towards it remains spotty and haphazard.

Out of a planned list of 300 individual directives, the Commission has proposed 190 to the Council of Ministers. Of those, only 10 have so far been approved. That is well behind the timetable originally envisaged, prompting expressions of concern from the Commission and from the heads of many large European companies.

However, until recently, the EC has been engaged in not much more than a gentlemanly sparring match. The gloves should come off now that qualified majority voting has replaced the unanimity rule in the Council of Ministers — a belated change which took effect only last July because of Ireland's delay in ratifying the Single European Act.

In theory, at least, that should speed up decision-making. Against that, the substance of the decisions is set to become tougher. Many of the directives tackled so far have been uncontroversial, dealing with matters such as technical standards for pressure vessels. Most of the really contentious issues, which will test the resolve of EC Governments to sacrifice sensitive national interests to the greater good of the Community, have yet to be broached.

A glimpse of some of the fireworks ahead was given shortly before the summer break when the Commission pre-

sented its proposal for narrowing the differences between countries' value-added and excise tax rates. The near-universal outcry which ensued leaves little doubt that Lord Cockfield, the Commissioner responsible for the internal market, and his Brussels colleagues face a battle to get the directive adopted in anything like its present form.

There are issues where national sovereignty is less obviously at stake, there is a sense in Brussels that resistance is stiffening as the programme advances. "Bureaucratic and sectoral interests are mobilising themselves to fight," says one senior Commission official.

"The message hasn't filtered down from the top. People in national capitals are simply not yet prepared to say no to special pleading by their industrial lobbies."

The Commission's principal weapons in this battle are moral persuasion and force of argument. Lord Cockfield has proved himself a master of both, cajoling governments in the manner of a Victorian nanny. Receptiveness varies widely between countries. Nowhere has the programme achieved greater public prominence than in France, where politicians have widely differing colours have embraced it with surprising enthusiasm as a bracing challenge to national competitiveness.

In Italy, where the recent economic resurgence has been accompanied by bold trans-European expansion by several large companies, approving references to 1992 crop up with increasing frequency in speeches by political leaders. The response in the Benelux countries is also broadly positive.

The British Government certainly supports the principle and used its EC presidency in the second half of last year to ram through an impressively large batch of EC directives. It has been stirred visibly to passion only by those proposals to which it is implacably opposed, such as the Commission's proposal to abolish zero-rating of VAT on food.

West Germany's position is more enigmatic. Officially, Bonn is favourable. But private contacts with West German politicians and industrialists have left senior Commission officials with the uneasy impression that they may only be interested in a programme which requires everyone else to align themselves with established West German norms.

There is much talk in Brussels of "the German problem" by which is meant flagging commitment to the Community ideal, born of inertia and complacency.

It is still not clear whether this attitude will translate into grudging acquiescence or active resistance. The test may come over harmonising EC technical standards, an emotive issue in German industry, which has justifiable pride in the superiority of its own standards. "The Germans will be isolated in opposition on a lot of standards decisions, and they know it," says one EC official.

However, the biggest stumbling block may lie elsewhere. Denmark, which holds the EC presidency until the end of this year, has clear reservations about the programme, the more so since its Nordic neighbours are anxious about its impact on their trade with the EC.

The danger is that EC cohesion could be strained to breaking point. Some experts are already warning that the full provisions of the programme may, in the end, be achieved only by a series of compromises between richer member countries, thereby creating a two-tier Community.

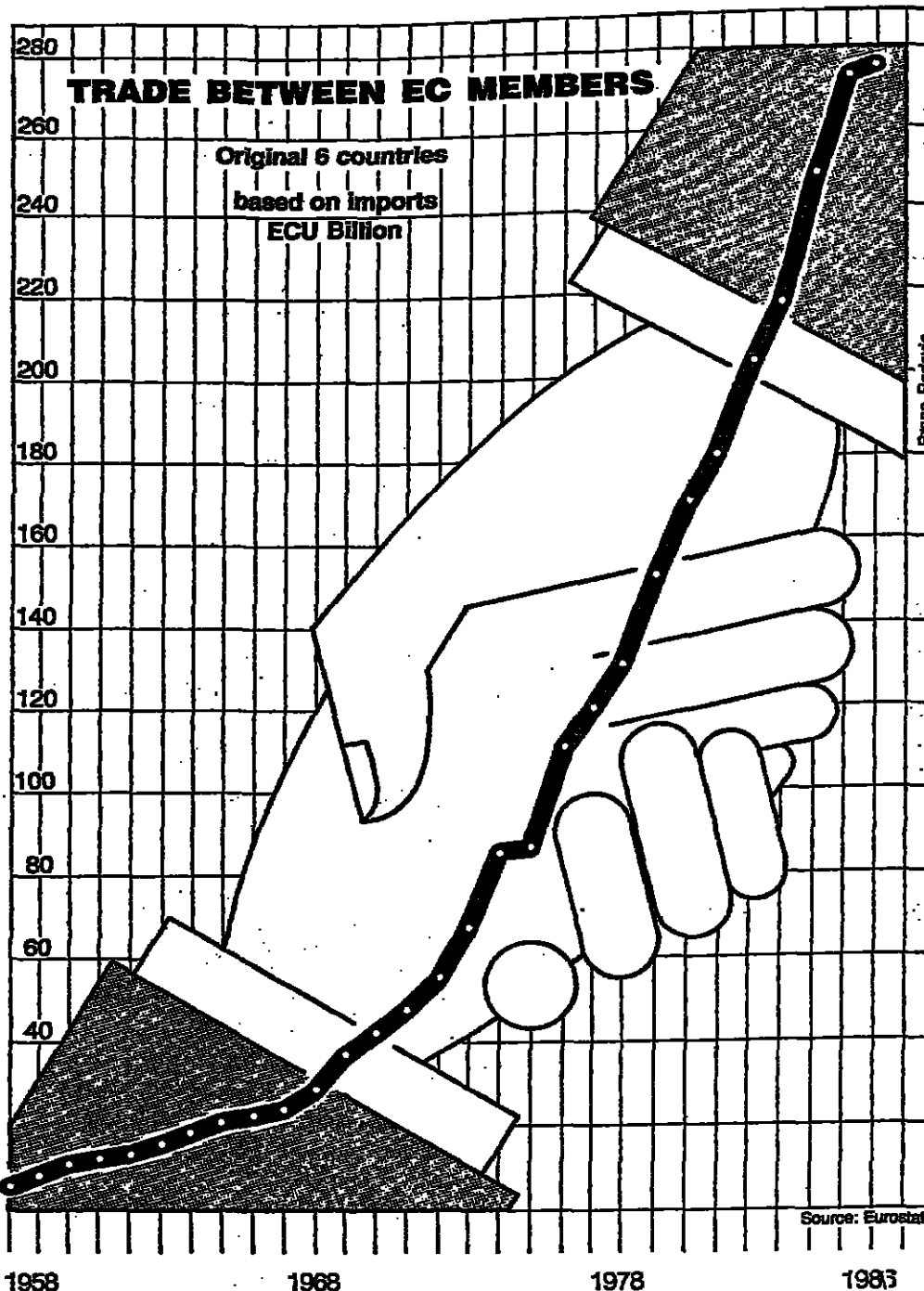
That possibility was fore-shadowed in a recent report on the future of the Community prepared for the Commission by a committee chaired by Mr Tommaso Padoa-Schioppa, deputy director of the Bank of Italy. Its recommended solution was a substantial increase in the EC's structural funds to aid the poorest regions.

The Commission has reacted warily. It is loath to get into a game of barter in which acceptance of the internal market is traded for promises of large resources transfused. It fears that this would lead to the Cockfield strategy becoming inoperative, bogged down in disputes about the financing of the Community budget.

Even if this pitfall can be avoided, there are numerous others still to be negotiated. While Lord Cockfield has recalled, CEE Industrialists, then one of his partners in Aston Martin, balked at providing another £250,000 to "refuel the business".

Gauntlett pointed out with a smile that today's reports suggest Aston Martin is worth anywhere between £10m and £25m. While giving no indication of the exact amount, he did admit: "Three years ago it was worth nothing."

Aston Martin has been profitable for the past two years, he said. The only reason the controlling shareholders, the Livorno family of Greco, which has shipping and oil



It is not difficult to imagine the field day which some EC proposals could have with EC controls on subsidies.

In services, the fastest-growing sector of the EC economy, but also the one most hemmed in by national restrictions, it is not clear that a majority exists in the Council for liberalisation: all the more so since the collapse earlier this year of efforts to introduce a modest amount of competition in air transport. And still to be heard, of course, is the difficult question of agriculture.

Equally ill-defined at this stage is what sort of external trade policies should accompany the creation of a single market. One school, headed by France, argues that unless EC defences against third countries are strengthened, the main beneficiaries of a single market may turn out to be non-European companies. Another, which includes the UK and West Germany, opposes any automatic move to raise protective barriers around the Community.

The Commission has actively avoided taking a formal position for fear of weakening the EC's hand in its increasingly fractious bilateral trade relations with the US and Japan. The Uruguay Round of multilateral negotiations in the General

Agreement on Tariffs and Trade.

But the question cannot be ducked indefinitely, not least because the removal of internal obstacles in two important sectors depends on resolving external trade issues. These are motor vehicles, where Britain, France and Italy all have bilateral restraints on imports from Japan, and textiles, where imports are governed by the Multi-Fibre Arrangements, which set varying quotas for individual EC countries. In both instances, these limits could not co-exist logically with a single market.

External trade arrangements will also have an influence on EC competition policy, particularly on mergers, where the Commission is seeking to enlarge its role. In a single market, economic pressures for the restructuring of European industries across frontiers are likely to grow.

In view of all these uncertainties, many observers doubt that it will be possible to have the programme fully in place by 1992 — still less to realise by integrated markets. Ultimately, these forces are likely to prove more powerful than the capacity to resist of even the most determined EC Government or industrial lobby.

A second article next week will consider corporate responses to the single market.

the former industry Commissioner, is still more adamant: "I don't believe for one instant that you will get a real internal market unless you get a unified monetary policy."

For the moment, further moves in this direction remain low on the agenda of many EC Governments. The key question is whether the Community's decision to set its sights on the pragmatic, down-to-earth goal of completing the internal market reflects an abdication of efforts to achieve integration at higher levels of policy, or whether pressure for such integration will reassert itself spontaneously as trade obstacles fall.

The answers are unlikely to emerge before 1992, and quite possibly not until much later. But as the Commission battles to make EC Governments live up to their commitments, it can at least take comfort in the knowledge that it is swimming with the tide.

International trends including deregulation, the quest for global markets and rapid technological change are conspiring to break down national market barriers worldwide. Ultimately, these forces are likely to prove more powerful than the capacity to resist of even the most determined EC Government or industrial lobby.

A second article next week will consider corporate responses to the single market.

## Greener's large Scotch

To the modern marketing man an international brand is, in theory, much the same as another. Calling for the same disciplines whether it be liquor or a cigarette lighter.

Yet to Tony Greener there is a clear distinction between the pens and perfumes he marketed at Dunhill and the Scotch whisky industry he will preside over as the new managing director of United Distillers.

"The disciplines of international marketing must be the same," he says. "But I would be the last person to claim to be knowledgeable about Scotch whisky. Merely there will be many people around me who know a great deal."

Greener, who is 47, may be a new boy in the world of Scotch whisky, but he is no stranger to United Distillers or to Guinness, its parent company.

He was one of the band of non-executive directors drafted into Guinness at the behest of the Bank of England last autumn in the wake of its bruising battle for Distillers, and before the scandal exploded.

After his years at Dunhill he is well equipped to tackle the task of turning United Distillers into a broadly based international drinks company. Under his managing directorship Dunhill has been transformed from a cigarette lighter company into a luxury goods conglomerate embracing enviable brand names such as Chloe perfumes and Mont Blanc pens.

As a man recruited for his international marketing skills Greener's pedigree is rather unusual — by profession he is an accountant. In his spare time he puts that skill to a sporting use. He has been treasurer of the Royal Ocean Racing Club for the last five years.

Last month, sailing in his tenth Fastnet race, a tough 600-mile course, he crewed in Nirvana, the boat which won "line honour" by being first round the course.

## Men and Matters

### Gauntlett's dream

Victor Gauntlett, fresh from selling 75 per cent of the Aston Martin sports luxury car company to Ford, surfaced at the Frankfurt Motor Show yesterday and professed to be "as pleased as a dog with two tails."

There are many things still to be sorted out, but Gauntlett, who remains chairman and chief executive of Aston Martin as well as a 12.5 per cent shareholder, can now see his dreams of building another factory alongside the existing one at Newport Pagnell, Buckinghamshire, possibly coming true with Ford's support.

There, Aston Martin would use new technology to build smaller, less expensive cars, perhaps costing £35,000 to £40,000 at today's prices, at the rate of about 1,000 a year. Gauntlett stressed that the existing plant would continue to produce hand-built models which currently cost from £85,000 upwards, and it might be possible to increase annual output from 500 to 650 by being more efficient.

Aston Martin has had a chequered financial history. Four years ago, Gauntlett recalled, CEE Industrialists, then one of his partners in Aston Martin, balked at providing another £250,000 to "refuel the business".

Gauntlett pointed out with a smile that today's reports suggest Aston Martin is worth anywhere between £10m and £25m. While giving no indication of the exact amount, he did admit: "Three years ago it was worth nothing."

Aston Martin has been profitable for the past two years, he said. The only reason the controlling shareholders, the Livorno family of Greco, which has shipping and oil

interests, decided to sell out was "they realised they could contribute money but not the necessary automotive expertise."

### Right woman

Richard Luce, minister for the arts (and civil service), appears to have an altogether more robust concept of the fire-power needed to manage his portfolio than any of his predecessors.

As his political adviser he has just appointed a formidable and articulate Conservative woman Elizabeth Cottrell, aged 46.

She has twice fought parliamentary seats for the Conservatives — unsuccessfully (Redcar in 1979 and Ipswich in 1983).

She cut her political eye teeth contributing speech material for Margaret Thatcher during the Prime Minister's early years in office. Cottrell was then director of research at the Tory think-tank Centre for Policy Studies.

In a party which is too Home Counties-based for its own comfort, Cottrell is a rare breed of Conservative — she is towards the right of the party but has impeccable working-class roots.

Her father was a miner in the North Wales coalfield. After Grove Park Girls Grammar School, Wrexham, she won a place at Cambridge, and eventually got a doctorate in history.

What she will offer the government in the way of political direction of the arts is, as yet, unclear.

Since 1984 she has been actively engaged in consultancy work for the motor industry, and her written works cover such philistine matters as the British steel industry, and banking in the EEC.

But her friends agree she has a highly developed political in-

stinct, which could play an important part in the development of the government's strategy for the arts.

### Border lines

Not even the most sanguine on-looker could expect the signing of a variety of accords between East and West Germany to melt the four decades of icy relations between Bonn and East Berlin.

Just to underline the differences, both delegations brought out identical versions of the same communiqué at the close of two days of political talks in Bonn yesterday.

The East German press bureau managed to bring out its communiqué in important-looking heavy type a few minutes before the West German one. Wolfgang Schauble, the perennially cocksure Bonn Chancellor's Minister responsible for arranging the talks, commented with heavy humour that this was an example of East Berlin leading the way in openness to journalists.

Both sides gave separate briefings yesterday in a concrete slab of a hotel near the Rhine. Wolfgang Meyer, the East Berlin press spokesman, read out a long series of statements designed, among other things, to dash decisively Bonn's notion that East and West Germany are in reality the same nation.

In spite of the attention paid to the "German question," German journalists seemed reluctant to ask him questions afterwards.

Asked whether, after the ceremony of Erich Honecker's visit, East Germany had finally lost its inferiority complex, Meyer replied archly that East Germans did not need to come to Bonn to lose any complexes.

As for Helmut Kohl's entreaties for Honecker to withdraw orders to shoot East Germans trying to flee across the border, Meyer stiffly observed: "Keeping order at the border is a matter which every sovereign state itself has to decide."

Observer

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## Raymond Snoddy on the advent of new technology at the Financial Times

THE FRONT and back pages of yesterday's Financial Times represented a revolution for the paper. Probably few readers noticed—the only clue was an impression of slightly thicker, blacker type—but the change was dramatic all the same.

The pages were produced by direct input and its introduction is a symbol of the technological change that has transformed production methods, manning levels, work practices and profitability in Britain's national newspaper industry.

Now a front-page story written by a journalist on an electronic screen will go after on-screen editing, directly to a computer-driven automatic typesetting machine without any intervening process.

In the past, a journalist's copy had to be re-keyed by composing creating metal lines of type on Linotype machines which were little changed in concept from the 1870s. This process, referred to as hot metal printing, is now on the way out at the FT.

Already, the management and technology pages and survey articles are being set by the computer-generated "cold type," and the prices pages have been computerised for more than 10 years. The rest of the paper will follow in the next few months.

It will inevitably be a period of transition. Hot metal will co-exist with photo composition — "cold type" making some pages look different from others.

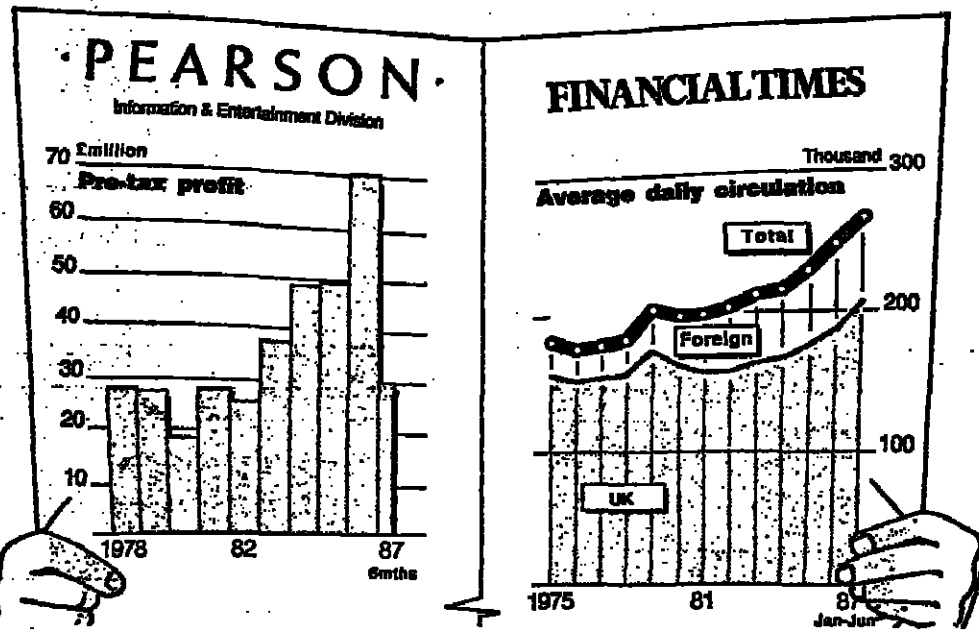
Printing plates from cold type bromides used on the FT's existing 30-to-40-year-old presses will cause some deterioration in the quality of the type. Under the existing hot metal process an impression is made on a paper maché from a metal original; the fong is used in turn to create cylindrical printing plates. With the interim cold type process, the page is first to be filmed to produce a polymer plate before transforming this into a fong and printing plates.

The Guardian, for example, was so concerned about the smudgy appearance caused by the combination of technologies that it moved to contract printing around the country for the transition period while its new printing plant was being completed.

However, this was not an option open to the FT: local printers could not cope with such a large newspaper including numerous special surveys.

The FT is now experimenting with a slimmer typeset and ink, taking pressure on the presses to improve clarity during the next few months.

Until the new presses come on stream next July the paper has also decided to spend



## Keeping pace with the revolution

\$200,000 on technology which will allow polymer plates to be used directly on the presses, reducing the number of processes and with it the danger of degradation.

From next summer there will be a quantum leap forward in clarity, cleanliness and general appearance of the whole FT," says Mr David Palmer, general manager of St Clement's Press, the separate Pearson company which prints the FT.

Direct input became inevitable in Fleet Street despite the opposition of unions fearful of job losses, because of new titles such as Today and The Independent, but most of all because of Mr Rupert Murdoch's move to Wapping 18 months ago.

The FT is far from being first down this road. Nearly a year ago The Daily Telegraph and Sunday Telegraph began printing at new plants in London's Docklands and the move to direct input was completed at the end of August.

The Guardian is already directly inputting its City, sports and foreign pages and the transfer will be complete by Christmas.

The European Wall Street Journal, now selling about 37,000 copies, was a fully computerised newspaper from its launch in January 1983. The

Journal itself, with a total circulation of around 2m, has been highly automated since the 1960s—although, according to Mr Urban Lehrer, managing editor of the European paper, typewriters were still being used in its US editorial offices as recently as 1984.

Critics, such as media consultant Mr Harold Hill, believe the Financial Times should have moved to new technology years ago and that "it was a paper begging for computer technology." Mr Lind argues that a small circulation, specialist newspaper with a virtual monopoly of certain types of advertising was in a much stronger position than Mr Murdoch to lead the way and introduce computer technology.

For the FT, the move to direct input is just the tip of a larger iceberg of a fundamental transformation in the operation of the business as 30 years of change is compressed into 18 months.

Apart from the move to direct inputting, the paper is building a printing plant in London's Docklands. On schedule for completion next July it is equipped with the latest Goss Headliner web offset press.

The paper also recently announced it had bought new headquarters on the south side

of Southwark Bridge for £744m following the sale of its present premises, Bracken House, to Japanese construction company Obayashi for £143m.

The changes in production methods come after years in which there has been bitterness and disruption. A strike by machine room staff in 1983 which took the paper off the streets for 10 weeks appeared to achieve little and Mr Frank Barlow, who became chief executive of the paper in 1983 at one stage issued individual writs against machine room workers.

Now, post-Wapping, Mr Palmer believes he has reached "satisfactory" agreements on redundancies, moving levels and working procedures with local printing union chapters for the new technology and printing plant, although the agreements have yet to be ratified at branch and national union level.

"After Wapping the management attitude is: 'we've got the bastards now'," said one printer with a resigned air.

Apart from around 400 "voluntary" redundancies, most to come from the 640 production workers, the unions have also been asked to accept lay-offs without pay if the failure to honour disputes procedures

leads to a stoppage. Unions will be grouped into three pay-bargaining units — pre-press, press and post-press. Unresolved disputes will go to the conciliation service Acas, but will not involve binding arbitration.

"All the local chapters have agreed and I believe it will go through the unions at the end of the day. There is an inevitability about it," said Mr Dennis Tame, who represents 69 Linotype operators who will all be going. Most will be getting the maximum £50,000 redundancy payout, the exact level of payout will depend on years of service.

"We are all skilled men but it is a skill that looks like dying out," said Mr Tame.

The final deal emerging looks similar to those reached by the Daily Telegraph with its production unions.

The present changes are the culmination of a plan drawn up several years ago, partly with the threat of competition from the Wall Street Journal in mind.

"We were very far down the line in our plans before Wapping which is why we were able to announce them in such detail last year," says Mr Barlow.

The new Docklands presses will allow the FT to produce 56-page issues in two sections for the first time compared with the present 48. Additional editorial space will be devoted to coverage of foreign news and international markets.

The period of transformation comes as the paper's circulation is showing strong growth. The unaudited figure for August, when sales normally slide because of holidays, showed a new record of 311,000.

The Financial Times is also in negotiations for a second European printing plant in the area between Lille and Brussels. At the moment the paper is printed each day in Frankfurt and New Jersey as well as London.

Mr Barlow has decided that Europe should be the paper's primary target. It will try to sell as many copies as possible in both the American and Japanese markets.

As the Financial Times puts the final touches to its modernisation plans City analysts forecast strong growth.

Mr Derek Terrington, publishing analyst at stockbrokers Phillips and Drew, believes the Financial Times has been too relaxed about its move into overseas markets and in maximising the potential revenue from its database of information.

Despite that, he says the move to Docklands will save about £10m a year on payroll costs of 238m and "with its international appeal growing, the paper looks set to go from strength to strength."

# A reformed EMS is right for Britain

By Gerald Holtham, Giles Keating and Peter Spencer

IT IS NO secret: the British Government has been living in sin with the EMS. Since February the pound has been pegged in the range DM 2.90-DM 3.00 without the UK actually joining the EMS's exchange rate mechanism. The debate in the UK has been about how long Britain can get away with this politically — and about whether it should tie the marital knot when the shotguns do come out.

That debate has been entirely insular and — astonishingly — has ignored an increasingly impassioned debate within the EMS about the future of the system. It is as if a self-absorbed old bachelor were cogitating on the advantages of marrying his mistress, without noticing that she was contemplating a sweeping change in life-style.

The French have tabled a series of proposals for reforms to the EMS, discussed at yesterday's meeting of central bank governors in Basle. Their effect would be to make European monetary policy a more co-operative affair. That would change the current situation in which the Bundesbank enjoys a unique autonomy in monetary policy.

For, whatever the intentions of its original framers, the EMS has worked as a D-Mark zone. The Bundesbank has set a monetary policy exclusively based on its perceptions of German interests. To reduce exchange rate changes, other EMS countries have had to converge on the German line. In general, the periodic realignments of currencies have not been sufficient to offset slower German inflation, and the other countries have lost competitiveness.

That was acceptable in the early and mid-1980s, when the overriding aim of macro-economic policy was to reduce inflation. In effect, Germany buttressed the anti-inflation policies of its partners and was rewarded with advantageous access to their markets.

Now, the decline of inflation and doubling of European unemployment has created a situation in which priorities for intra-policy are likely to diverge increasingly in European countries.

Moreover, the relaxation of exchange controls in nearly all EMS countries removes the scope for delaying realignments without damaging lurches of

domestic interest rates.

Despite a convergence of inflation rates, therefore, currency realignments in an un-reformed EMS are likely to remain as frequent as in the past. And their negotiation is likely to become messier because they will be more transparently about competitiveness and, therefore, relative unemployment, than they were at a time of higher inflation. No wonder there is ambivalence in the UK about joining the current system. But what of the proposed reforms?

The French want a joint approach of EMS countries to the dollar and yen. So the preferred value of the D-Mark against those currencies would depend on the views of EMS policy-makers outside Germany. Underpinning this, they want agreed targets for monetary policy in each EMS country, a set of indicators, "not unlike those discussed in the G5 context, as a means to co-ordinate policy internationally. With such targets agreed, all EMS countries, including Germany, would have equal responsibility for protecting EMS parity.

This last would be achieved by countries being able to hold as much of each others' currency — including D-Marks — in their reserves as they wish. They could then use the D-Mark to intervene in foreign exchange markets before their currencies reach their EMS parity limits, without the permission of the Bundesbank. Moreover, the French suggest that the Bundesbank should provide credit lines to partner central banks to facilitate such direct intra-marginal intervention.

All this is quite different from existing EMS rules. Now, the Bundesbank, or any other central bank, is obliged to support an exchange rate and make credit available to partner central banks only when the currency reaches its parity limit.

The reforms have naturally aroused Bundesbank opposition. So far the Bundesbank has been reluctant to afford credit lines to partners for intra-marginal intervention, although yesterday in Basle it apparently agreed to do so on a case-by-case basis. It has been unwilling to compromise on this issue because of the fear that these reforms would threaten its control of the German money

supply. At least one Bundesbank council member sees the changes as turning the world upside down and putting the EMS in the hands of higher-inflation countries rather than those stressing stability (ie, Germany).

That is a risk. If the Bundesbank were to surrender day to day control of German monetary conditions, in the interests of allowing other countries better to defend EMS parities, what in the system would act as ultimate guarantor against a resurgence of inflation?

The answer must lie in the agreed indicators which must guide overall European monetary policy. If other countries are observing targets for nominal GNP or other aggregates denoted in money terms, the Germans could be obliged, under this scheme, to show flexibility with regard to their domestic targets in order to preserve exchange rates. If others were missing their targets, the Bundesbank could revert to control of domestic monetary conditions and would not be responsible for existing parities. The trick would be not to dilute the Bundesbank's credibility but to extend it to a broader range of indicators.

Discussions on indicators have begun but are apparently making slow progress. The Germans realise they have to show some flexibility so that the EMS is not so obviously a pure D-Mark zone but they have so far been reluctant to make real changes. The whole matter will be discussed again at the EC Ministerial meeting on September 13 and 14.

That is where Britain should come and force the system along the French lines would remove one of the British objections to entry, and the one thought to weigh most heavily with the Prime Minister: namely that politically the UK cannot become a mere monetary satellite of Germany.

The entry of the UK into the EMS debate at this stage could be of great importance. Particularly if it was made clear that reform was a *sine qua non* for British entry, success would force a system that the UK could benefit from; failure would provide reason enough to stay out. It is time to stop haggling over the marriage contract.

The authors are economists with Credit Suisse First Boston.

## Broadcasting tests ahead

From the Director, Cable Television Association.

Sir, — Your leader "Broadcasting tests ahead" (September 7) was right to point out that direct broadcasting by satellite is especially favoured by government. The temporary monopoly that British Satellite Broadcasting will enjoy, however, is only a small part of the favoured treatment accorded to this enterprise. As the regulations stand BSB services are categorised as a "must carry" for cable television systems. While we look forward to having additional product to sell, we see no reason why we should be forced to negotiate the carriage of BSB channels with one hand tied behind our back.

Even more serious is that under current regulations no licence whatsoever will be required for BSB services to be carried on relay systems in blocks of flats — even inside a cable franchise area. Once BSB's three channels are provided in this way, much of the incentive for blocks of flats to connect with a cable system will be negated, and could well bring development of cable in urban areas to a full stop. If cable was just another means of distributing television entertainment, this might be a matter of little national concern. The government intention, however, is that the industry, although entertainment led, should become the third force in telecommunications by providing competition to BT at local level. By the unwarranted privileges accorded to BSB, government appears to be determined to stab its own ox. It is time to end the unique advantages that BSB has been accorded.

Nicholas Mellersh, 50 Fifth Street, W1.

## Competing with vigour

From Mr J. York

Sir, — As chief executive officer of European Voylla Corporation International, the joint venture between ICI and Eni-Chem which is the subject of an article in your edition of August 26, I must take issue with some misleading comments therein.

Exemption under Article 85(3) if granted, will in no way imply exemption from price fixing or market sharing arrangements. EVC is competing vigorously, and will continue to do so, with about a dozen international companies in western Europe alone and throughout our many presentations to the Commission, it has been particularly alert to ensure that the concept of "workable competition" exists and will persist

## Letters to the Editor

after the creation of EVC.

Acceptance by the Commission, after almost two years of detailed discussions, is an acknowledgement by it that the significant restructuring benefits far outweigh any theoretical anti-competitive effects. It is not a licence to contravene any of the Commission's strict anti-trust regulations.

John York, Boulevard du Souverain 360, B-1160 Brussels.

## Independence of auditors

From the President, Institute of Chartered Accountants.

Sir, — The independence of auditors (September 8) is a matter of real public interest and an issue on which we welcome discussion, but your leader on the subject unfortunately contains a number of misconceptions.

It is not true that the accountancy profession has been "immune from the general trend" of restrictive practices while simultaneously increasing regulation. In recent years, the profession has removed its restraints on advertising with results that are seen almost daily in the pages of your own newspaper. The Office of Fair Trading is currently reviewing our rules within the scope of competition legislation to see whether any restrictive practices remain. Regulation of the profession has been or is being tightened in the fields of insolvency practice, investment business and auditing.

You say that there has been "no serious assault on the privileges of the profession." So far, as we are aware, the profession has no privileges. You do not mention any. You are not, I assume, suggesting that any restrictive practices be allowed to undertake audits. You repeat the by now traditional insinuation that there is a conflict of interest between auditing and the provision of management consultancy services to audit clients. Professional guidance on this subject already exists to ensure that the auditor's independence is maintained. No evidence has yet been produced, nor is there any reason to believe, that there is a problem in this area.

You advocate statutory disclosure of fees paid to auditors for non-audit services. In the absence of a similar requirement for fees paid to non-auditors, this would merely distort management decision-

making. The shareholders will be the losers.

Your claim that the Department of Trade and Industry proposes to maintain the present balance between statutory and self-regulatory arrangements for the auditing profession is so far from the truth as to be almost bizarre. The current debate on independence is part of a larger debate on the implementation of the EC eighth directive. The effect of implementation will be to establish statutory regulation and control of the auditing profession by the Secretary of State.

Your leader writer is also apparently unaware that the profession and the Department of Trade and Industry have already agreed that the monitoring of auditors should be introduced. This development has been reported in your own newspaper in recent months.

Above all, the profession is well aware that, in the debate on outside shareholdings in audit firms, the overriding consideration must be the maintenance of unassailable safeguards for the independence of the auditor. No one disputes that. And on this issue I am happy to agree with your leader.

Arthur Green, Chartered Accountants Hall, Moorgate Place, EC3.

## Safety at work

From the Director-General, Health and Safety Executive

Sir, — Any proposal to improve the deteriorating state of safety at work deserves consideration. Mr N. Coult (September 4) suggests that the Health and Safety Executive should relieve itself of day-to-day inspection by providing under regulations that firms be regularly inspected by competent persons.

There are growing numbers of reputable safety consultants to industry who deserve (and receive) encouragement from HSE. Their role under new regulations (eg, on ionising radiations), and others to come, is increasing. The legal guarantee to them of an immense market at industry's cost, which is what Mr Coult is proposing, would, however, be a considerable further step.

In view of his brisk proposal that I should be sacked for not introducing this measure, may I suggest some complications? Quite aside from the likely reaction of employers, would not employees and the Trades Unions be likely to see privatisation of a large part of their

protection as retrograde? Both sides of industry are represented on the Health and Safety Commission, which alone could introduce the regulations in question, and has in fact asked for more inspection by HSE. Might not the public also look askance if, say, the inspection of nuclear power stations, major chemical plants, dangerous pathogens laboratories, experiments in genetic manipulation, coal mines, etc, etc, were out of public hands? Or is there a line to be drawn? Where? And would a Government committed where feasible to reducing burdens on industry not wonder about so comprehensive a proposal and the costs of its enforcement?

I should point out that the Executive's major function is proposing safety standards for the entire range of individual processes, in consultation with industry, is indissolubly connected with the day-to-day work of our inspectors, whose daily observation of good (and bad) industrial practice enables them to advise on sensible and attainable standards. An office-bound system of laying down the law on detailed technical matters intimately affecting our industrial prosperity, as well as people's health and safety, would be very ill-advised.

J. D. Rimington, 1, Chepstow Place, W2.

## The back office solution

From Mr D. Haycroft

Sir, — The back-office problem arises because a market, whose purpose is to serve the public, buyers and sellers, and thereby make an honest turn, seems to have lost touch with reality.

Changes long overdue have at last arrived and now the market is trying to catch up with a sophisticated domestic demand, world-wide trading shortly to be 24 hour and wonder products which seem a good idea at the time.

Mr Wilmot (September 4), I agree with your sentiment but it addresses a problem partly market made and partly political. New shareholders want a simple process where from payment being made a share certificate is received and dividends are paid direct. If that is what they are offered and expect the market must adapt. If this results in a failure to deliver the deductions must be that the market is inefficient: the political thrust is wrong and that credibility in both aspects is diminished.

It may be possible to change the system as you suggest, but I think that the BP issue has overtaken your solution and the ability of the market to deliver will now be tested.

Derek B. Haycroft, 5 Burgon Street, St Andrew's Hill, EC4.



Imagine the scene. You're home from work. Your eyes meet. "Hi love, I've got some good news and some bad news. First the good news, I'm going to Dubai on business again."

## EVEN

Her face falls. This is not the first time you've said this.

"Now the bad news, you're coming with me."

The change in her expression is dramatic, for once you've said

## TIME

just the right thing.

And to think all you had to do was buy one First or Business Class return to Dubai, from London.

Once you'd taken that trip, a free transferable Economy ticket

## FLIES

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stone to the Maldives for example) it looks as though your next business trip has turned into a holiday for two.

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Judy Dempsey recently in Sofia reports on efforts to create a modern industrial state

## Bulgaria's road to economic reform

THE DAY after Bulgaria's President, Mr Todor Zhivkov, made his monumental speech at the Central Committee Plenum in July, it was impossible to buy a copy of the party newspaper, *Rabotnichesko Delo*.

People seemed to be genuinely interested in what he had to say. It was no wonder. Eastern Europe's longest-serving leader had delivered one of the most radical programmes for restructuring the country's economy, as well as redefining the role of the Government and spelling out the scope of the Communist Party.

In his speech, the energetic 76-year-old had no qualms in singling out inertia and bureaucracy for blocking change. Neither did he shy away from criticising mismanagement, inefficiency and those party officials who took their jobs for granted. He called for more glasnost in the newspapers and proposed a major overhaul of the ministries and the structures of local government, which he described as "feudal barons". Old ways of thinking no longer had a place in Bulgaria.

Many of these criticisms have already been heard from the Soviet leader, Mr Mikhail Gorbachev. But Bulgarian officials are at pains to argue that what is taking place in their country is no mere replica of what is happening in the Soviet Union. They point out that the reforms in Sofia predate the waves of change in Moscow and that Bulgaria is embarking on its own road to restructuring.

"The process in Bulgaria began back in the 1970s, before Mr Gorbachev came on to the scene," said Mr Jaroslav Radev, an academician and deputy head of the state council, which is due to be disbanded.

Mr Radev is now responsible for drawing up amendments to the constitution and is one of the architects behind changes to be introduced in the National Assembly, or parliament, which would give the hitherto all-powerful institution more power. But, if the reforms predate Mr Gorbachev, why did they take so long to introduce and where are they leading?



**BULGARIA**  
Area:  
110,912 sq km  
Population:  
8.9m (1985 census)  
Net Material Product:  
24,907m leva (1984)  
Imports:  
14,002m leva (1985)  
Exports:  
13,736m leva (1985)  
"Total net value of goods & productive services, including turnover taxes produced by the economy"  
1984/5 Leva = about \$1  
Europa Year Book 1987

Officials in Sofia call the reforms a "process" which will lead to a modernisation of the economy. They willingly concede that, over the past few years, the overbearing centralised structures of the state and its suffocating bureaucracy have outlived their usefulness.

This is the view of Mr Andrei Lukinov, head of the newly formed Ministry for Foreign Economic Relations and a candidate member of the Politburo. Mr Lukinov is one of the younger generation of technocrats who now believes it is time the Bulgarian authorities chipped away at the structures of the state.

"After the war, the state had a real function," said Mr Lukinov. "It was necessary to industrialise the country. The state had to have all the means at its disposal to do this." Now, he said, Bulgaria had reached a new stage of development. It had to move away from extensive industrialisation to intensive production. That demanded far less interference from the state whose centralised structures were inhibiting the reforms, as well as devolving more responsibility and power to the enterprises.

The basis on which the enterprises will have more power and say in how they run themselves will be "self-management". But officials stress that

this will not be in the Yugoslav style, being fully aware that the Yugoslav economy is not the best advertisement for self-management.

"If we want to modernise the Bulgarian economy, we have to give people a feeling that they have a stake in the running of the enterprise," said Mr Lukinov.

This means giving the workers' collectives the power to elect their own managers and allowing them to make their own investment decisions, supported by the newly formed "associations" to give advice.

This means the enterprises will no longer rely on instructions or plan targets from the ministries, whose powers will be severely curbed. If an enterprise cannot make ends meet, as a last resort, it will be declared bankrupt. Other officials openly argue that thousands of bureaucrats will lose their jobs as a result of the slimming down of ministries and the power of the state.

But after years of being accustomed to the state making the decisions and the party organisation interfering, as well as pampering the enterprises, do the experts and the workers on the ground to take on this new responsibility? Mr Lukinov and his colleagues think the process has to start sometime.

"Managers must develop qualities which, so far, had not been

expected of them," he said. "It will take time. The state has to help in the process, not by interfering but by providing the know-how, information and advice."

He and other officials are looking towards the future. "If we want to form a new generation of managers who are adequately trained, we have to give them responsibility. It is one of the ways in which the economy can be modernised," said Mr Lukinov, adding that those who stand in the way, or who are unwilling to face new responsibilities, will have to "step aside".

There is, as in the Soviet Union, resistance to these changes. Bulgarian economists, such as Mr Ivan Angelov, point the finger at middle management. Mr Gencho Arabadjiev, the deputy editor of *Rabotnichesko Delo*, said that the party organisations in the provinces were corrupt, little fiefdoms of power. This partly explains why, in one sweep last month, Mr Zhivkov got rid of the 29 provinces and replaced them with nine larger territorial structures.

The question is whether or not all the changes can be understood by the enterprise managers and the people. Scenarios say that because so many changes have taken place in the past two years - involving the setting up of new councils, the abolition of ministries, the disbanding of councils and the establishment of new ministries - that many people are confused.

Some Western businessmen think the reforms have been hastily drawn up, partly in response to pressure from the Soviet Union and partly in reaction to Mr Zhivkov's determination to demonstrate his flexibility.

"There is no doubt we are enthusiastic and pleased with what Mr Gorbachev is doing. He gives us great encouragement," is a common riposte. Officials warn, however, that the patient cannot expect more changes in the near future if Bulgaria is to gear itself up to becoming a modern industrial country. Mr Zhivkov's reforming spirit, they insist, has a long way to go.

## Schlueter looks set to lose working majority

By Hilary Barnes in Copenhagen

DANISH Prime Minister Poul Schluter's four-party minority coalition, which has governed Denmark since 1982, looked set to lose its working majority after yesterday's election. But the opposition Social Democrats did not look as if they would be in a position to form a government.

A forecast last night, based on 27 per cent of the votes counted, suggested there would be a non-socialist majority of 93 seats in the 179-seat Folketing (parliament). However, Prime Minister Poul Schluter's coalition will only be able to remain in office with the support of the tax-protest Progress Party, which looked set to advance from six to nine seats, and would therefore hold the balance of power.

The equivocal affirmative which the voters were apparently preparing to give the coalition could cast the country into a new period of political uncertainty.

Two new parties were being given a chance of gaining seats by two of yesterday's three opinion polls. The Greens and the unorthodox Common Cause communist party, led by the chairman of the Seamen's Union, Mr Preben Meisler Hansen.

Mr Hansen had earlier indicated that the tax-protest Progress Party might also increase its representation.

The leader of the Radicals, Mr Niels Helweg Petersen, has said that his party could not support a government which had to rely on the votes of the Progress Party and predicted "chaos" if this arose.

Mr Schluter, it was earlier thought, might also lose the support of one of the two representatives for the Faroe Islands whose vote has saved the coalition from defeat on two occasions.

Mr Anker Joergensen, leader of the Social Democratic Party and Prime Minister for nine of the 11 years from 1972 to 1982, did not seem to have much chance of returning to power.

He insisted throughout the dull election campaign, in which the only real issue seemed to have been the choice between Mr Schluter and Mr Joergensen, that he would not form a new government unless his party improved on its 1984 performance.

The current Folketing (Parliament) comprises: Social Democrats 56, Radicals 10, Conservatives 43, Socialist People's Party 23, Centre Democrats 8, Christian People's Party 5, Liberals 23, Left Socialists 3, Progress Party 4, Greens 2, Faroes 2, total 179.

## EMS changes agreed by central banks

Continued from Page 1

Germany has opposed this multi-currency approach as being too unwieldy, complex and difficult to operate. Mr Ciampi said the multi-currency idea went "beyond the subject which was under discussion". Improving the role of the EMS was a pre-condition for such a change.

Mr Ciampi's sit-down briefing in a hotel room was almost unprecedented by the tight-lipped officials of the Bank for International Settlements, where they meet monthly.

German central banking sources expressed satisfaction with the agreement, saying it meant a greater willingness to intervene within the 2.25 per cent fluctuation margin above and below a member currency's central points (Italy is allowed 6 per cent).

But there was no actual obligation to do so. They said the aim of the package was to strengthen the internal stability of the EMS. It would also help the EMS withstand strains from a weaker dollar.

The dollar closed in London at DM1.7925, only fractionally higher than Monday's DM1.7920, although well above the lows seen before the central bank move, while sterling was little changed at \$1.6355 against \$1.6600.

THE LEX COLUMN

## Walking the plank at Hill Samuel

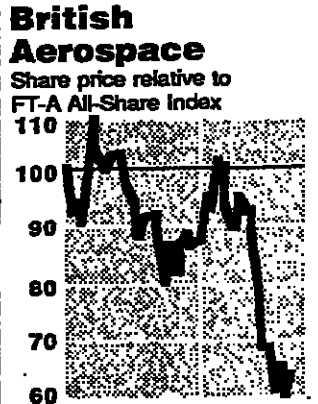
The latest upheaval at Hill Samuel looks like being a test case for the ethics of the new City. In planning the secession of an entire corporate finance department, the two sacked executives were doing nothing new in principle, though there is a touch of novelty about the scale. Analytical and other teams have been marketing themselves collectively for years, and though Hill Samuel argues that the two executives were in breach of their fiduciary duty - being directors of the banking subsidiary - there is doubtless precedent for that as well.

The ethics of the case are complicated by the fact that Messrs Swete and Rosinger took the initiative in disclosing the outlines of the deal to their employers, whose agreement as principals was taken to be necessary. But Hill Samuel's response, though unusually vehement in City terms, is hardly surprising in a wider context. One pictures the reaction of an ICI board, say, on being told by executives that they had been privately negotiating the sale of a division to a BASF or a Dupont.

In acting as it did, Hill Samuel may well have frustrated the deal with the mystery buyer, at least in its planned form. But either way, the damage seems done. The whole debacle sheds an unwelcome light on the state of morale after the collapse of the UBS talks, and any executive who felt ready to join the original defection will scarcely feel more settled now. The 20 fall in the share price yesterday to 662p looks like balanced recognition of the increased certainty of a bid, and the reduced value to a bidder.

Interim results are probably regarded as a misleading irritant at British Aerospace, with its seven year lead-times. It is, however, rather a surprise to find the market taking the same view. Eyes are so firmly fixed on the optimistic prospects for 1988 that bigger than expected losses in the civil aircraft division and consequent chopping of full year forecasts - actually boosted the share price. This is partly because the civil losses included the current effect of sterling's rise against the dollar (as well as cost over-runs on fixed contracts), but also provisions for such future losses.

Nevertheless, a rating of 13 seems to owe more to the fact that the share price has been



tumbling less fast than estimated full year earnings than to real faith in 1988. The order book may look good but a civil aircraft break-even is not guaranteed and neither is currency stability. Added to which the growing dependence on US defence expenditure does little for quality of earnings. Aerospace's longer-term bet on civil aviation deserves to succeed, but meanwhile more acquisitions capable of the returns produced by Royal Ordnance in these figures would be welcome. Otherwise raising the 15 per cent limit on foreign shareholdings will attract precious few takers.

## Hambro Countrywide

It is too early to say whether Hambros has stumbled on another money spinner which could match the phenomenal success of its previous Hambro Life Assurance investment. But its recent move into the estate agency business can no longer be dismissed as a rather eccentric diversification by a once proud merchant bank which had lost its way. First half profits of its majority-owned Hambro Countrywide estate agency business rose by 74 per cent, and the latter's £25m forecast for the full year helps explain the recent rerating of Hambros shares, which rose another 7p to 351p yesterday.

Hambro Countrywide is rapidly transforming itself from a sprawling group of suburban estate agencies into a fast growing financial services group whose main point of sale, to borrow the jargon, is the estate agent. It has already moved on from the simple business of buying and selling houses for its clients and is very active on the mortgage

broking business. Yesterday's innovative deal with Guardian Royal Exchange, which will provide it with an up and running life insurance company, enables it to add a whole new range of products to its distribution system, while protecting its future margins.

**Bowater**  
Bowater's £89m rights issue makes the company seem more than ever like a lump of cash looking for something to do. This need not be a bad thing, given that a pragmatic BTR-style approach has replaced the old uneasy attempts to make sense of what had become a rag-bag of businesses. There is a further note of uncertainty, though, in the news that Bowater is shortly to branch out into a further unspecified new direction, probably in US manufacturing.

The financing method is equally unclear. The rights issue, limited in size by the company having reached the limit of its authorised share capital, is not big enough to do anything important with. But given the new management's willingness to live with 100 per cent gearing in the short term, it leaves scope for cash expenditure of close on £400m. Although the issue looks safe enough, it seems unlikely that the shares will go much above their present 528p until plans become clearer.

## Booker

Three years after being bid for, Booker no longer needs to justify its escape from Dees' attentions. With that pressure off, it can afford to indulge in remarks about profit growth slowing in the second half and disregard an 11p fall in the shares to 488p yesterday. That is a somewhat short-sighted response by the market. Booker's expansion in agribusiness, where the bulk of profits arise in the first half, counterbalances the food distribution side, which relies on second half trading for its profits. And at present the former is growing much faster than the latter.

With plenty of cash available for acquisitions, Booker's rate of profit and earnings growth should keep well up with the sector. On 553m pre-tax this year (£54.6m) the prospective multiple is an undemanding 14½ and the likely yield over 4½ per cent. Booker has yet to earn a premium rating but is on the way there.

## Pickens launches \$6bn bid for Newmont

BY JAMES BUCHAN IN NEW YORK



T. Boone Pickens: impressed Wall Street

MR T. BOONE PICKENS, the Texas corporate raider, yesterday launched a \$6bn bid for Newmont Mining, the US gold and energy group, with an offer to buy out the company's shareholders for \$95 a share or about \$6.3bn.

In a move that sharply increases the pressure on Newmont Mining and its main shareholder, Consolidated Gold Fields of the UK, a group led by Mr Pickens began a cash tender offer for 28m shares or just over 42 per cent of Newmont Mining's stock. The shares would give the group, which already owns 9.95 per cent of Newmont Mining, a majority of the stock and a platform to buy out the remainder.

Yesterday's announcement deeply impressed Wall Street, dispelling most doubts in the investment community that the

group, which is led by Mr Pickens' relatively small but well-financed partnership, could raise the money for a credible offer for Newmont Mining, which will soon be America's largest gold miner.

Analysts say that the cash offer, which comes at a time of nervousness about US stock prices, will be attractive to holders unless Newmont Mining or ConsGold, its 26.3 per cent shareholder and ally, can come up with an alternative. "They've caught a bit of flat-footed," said Mr William Siedenburg, an analyst at Smith Barney, the US investment bank.

As late as last Friday, the market feared that Drexel Burnham Lambert, the powerful investment firm which has created a vast market for high-yielding bonds to finance take-

overs, would not be able to find "junk bond" investors for such a large and aggressive deal.

But in language which has come to be feared by corporate managers all over the US, Drexel Burnham said yesterday it was "highly confident" it could arrange the most difficult part of the financing, not only for the \$2.65bn tender offer but to buy out the remaining 50 per cent of Newmont if the tender is successful.

However, the Pickens group, which has already invested \$425m in Newmont, must put up a further \$600m in equity for the tender, while Wells Fargo has promised a credit facility of \$500m. Nikki Tait in London adds: ConsGold said yesterday that it had no contact with Mr Pickens and currently had no intention of changing its stance.

## US objects to Brazil's debt conversion

Continued from Page 1

This stance would appear to be designed to put some pressure on the banks to come quickly to an agreement with Brazil which would allow it to resume paying interest and reduce the risk that Brazil's moratorium becomes a precedent which other major debtors might be tempted to follow.

The moratorium is putting growing pressure on US banks, because US regulators next month may declare Brazilian debt "value-impaired". Though it remains unclear whether Brazil will seek a rapprochement with the IMF, yesterday's US Treasury statement said: "With respect to possible Paris Club action, Secretary Baker and Minister Pereira understood that any Paris Club rescheduling of official debt would require a formal IMF standby arrangement."

## Australian coal strike threat to foreign exchange earnings

BY CHRIS SHERWELL IN SYDNEY

AUSTRALIAN coal miners were yesterday heading for a strike, starting tonight and likely to last at least a week.

The resort to a strike, after the failure of weeks of talks between unions, the mining companies and the Government, will hit output of the world's largest coal exporting country. It also poses a threat to Australia's largest foreign exchange earner when international prices are low, markets are tight and the country continues to face balance of payments difficulties.

Union officials said miners were angry at their treatment by employers, frustrated at the lack of action by the Government and concerned about the industry's future. "The time for rhetoric is over," said Mr Jim Maitland, the Miners Federation chief.

The miners are protesting against thousands of job losses and changes in work practices sought by the mining companies to help the industry survive the harsh external environment.

The unions want the Government to create a national coal marketing authority to support the domestic industry. The Government has refused.

The companies have also sought reductions in taxes and other government charges to reduce their operating costs. Progress on this has been minimal.

When the period ended, companies operating relatively inefficient underground mines in interest rates in the US and the decision by Japan and West Germany to hold down their rates, despite relatively rapid monetary growth, was cited as evidence of such co-operation.

The officials acknowledged, however, that the Federal Reserve may face difficulties in raising interest rates further while protectionist sentiment in Congress has inhibited the US Administration in its support for the dollar.

In those circumstances, some "shading down" of the informal target ranges agreed at the Lou-

## Dollar support fails to dispel pessimism

Continued from Page 1

relatively modest - totalling between \$150m and \$200m - and during European trading at least there was no sign of intervention by the US Federal Reserve.

Senior European officials said that the goal was to inject a note of caution into recent dollar selling and to signal that February's Louvre agreement to stabilise the US currency remained in force.

Central banks believed that present exchange rates were broadly sustainable and that speculative attacks on the dollar could be countered by a mixture of intervention and monetary policy.

The Federal Reserve's endorsement of the upward trend in interest rates in the US and the decision by Japan and West Germany to hold down their rates, despite relatively rapid monetary growth, was cited as evidence of such co-operation.

The dollar closed in London at DM1.7925, only fractionally higher than Monday's DM1.7920, although well above the lows seen before the central bank move, while sterling was little changed at \$1.6355 against \$1.6600.

## World Weather

Alaska	27	W	100	0.0	Spain	27	W	100	0.0
Algeria	27	W	100	0.0	Sweden	27	W	100	0.0
Argentina	27	W	100	0.0	Switzerland	27	W	100	0.0
Australia	27	W	100	0.0	Taiwan	27	W	100	0.0
Bahamas	27	W	100	0.0	Tanzania	27	W	100	0.0
Bahrain	27	W	100	0.0	Togo	27	W	100	0.0
Barbados	27	W	100	0.0	Turkey	27	W	100	0.0
Belize	27	W	100	0.0	Ukraine	27	W	100	0.0
Bermuda	27	W	100	0.0	USSR	27	W	100	0.0
Bhutan	27	W	100	0.0	Vietnam	27	W	100	0.0
Bolivia	27	W	100	0.0	Yemen	27	W	100	0.0
Brazil	27	W	100	0.0	Zambia	27	W	100	0.0
Bulgaria	27	W	100	0.0	Zimbabwe	27	W	100	0.0
Cameroon	27	W	100	0.0					
Canada	27	W	100	0.0					
Chad	27	W	100	0.0					
China	27	W	100	0.0					
Columbia	27	W	100	0.0					
Costa Rica	27	W	100	0.0					
Croatia	27	W	100	0.0					
Cuba	27	W	100	0.0					
Cyprus	27	W	100	0.0					
Czechia	27	W	100	0.0					
Dominican	27	W	100	0.0					
DRC	27	W	100	0.0					
Ecuador	27	W	100	0.0					
El Salvador	27	W	100	0.0					
Equatorial	27	W	100	0.0					
Ghana	27	W	100	0.0					
Greece	27	W	100	0.0					
Guatemala	27	W	100	0.0					
Honduras	27	W	100	0.0					
Hungary	27	W	100	0.0					
India	27	W	100	0.0					
Indonesia	27	W	100	0.0					
Iran	27	W	100	0.0					
Ireland	27	W	100	0.0					
Israel	27	W	100	0.0					
Italy	27	W	100	0.0					
Jamaica	27	W	100	0.0					
Japan	27	W	100	0.0					
Jordan	27	W	100	0.0					
Kazakhstan	27	W	100	0.0					
Kenya	27	W	100	0.0					
Korea	27	W	100	0.0					
Kuwait	27	W	100	0.0					
Laos	27	W	100	0.0					
Latvia	27	W	100	0.0					
Lebanon	27	W	100	0.0					
Lesotho	27	W	100	0.0					
Lithuania	27	W	100	0.0					
Luxembourg	27	W	100	0.0					
Macao	27	W	100	0.0					
Madagascar	27	W	100	0.0					
Mali	27	W	100	0.0					
Malta	27	W	100	0.0					

Alaska

Algeria

Argentina

Australia

Bahamas

Bahrain

Barbados

Belize

Bermuda

Bhutan

Bolivia

Brazil

Bulgaria

Cameroon

Canada

Chad

China

Columbia

Costa Rica

Croatia

Cuba

Cyprus

Czechia

Dominican

DRC

Ecuador

El Salvador

Equatorial

Ghana

Greece

Guatemala

Honduras

Hungary

India

Indonesia

Iran

Ireland

Israel

Italy

Jamaica

Japan

Jordan

Kazakhstan

Kenya

Korea

Kuwait

Laos

Latvia

Lebanon

Lesotho

Lithuania

Luxembourg

Macao

Madagascar

Mali

Malta

Spain

Sweden

Switzerland

Taiwan

Tanzania

Togo

Turkey

Ukraine

USSR

Vietnam

Yemen

Zambia

Zimbabwe

Alaska

Algeria

Argentina

Australia

Bahamas

Bahrain

Barbados

Belize

Bermuda

Bhutan

Bolivia

Brazil

Bulgaria

Cameroon

Canada

Chad

China

Columbia

Costa Rica

Croatia

Cuba

Cyprus

Czechia

Dominican

DRC

Ecuador

El Salvador

Equatorial

Ghana

Greece

Guatemala

Honduras

Hungary

India

Indonesia

Iran

Ireland

Israel

Italy

Jamaica

Japan

Jordan

Kazakhstan

Kenya

Korea

Kuwait

Laos

Latvia

Lebanon

Lesotho

Lithuania

Luxembourg

Macao

Madagascar

Mali

Malta

Spain

Sweden

Switzerland

Taiwan

Tanzania

Togo

Turkey

Ukraine

USSR

Vietnam

Yemen

Zambia

Zimbabwe

Alaska

Algeria

Argentina

Australia

Bahamas

Bahrain

Barbados

Belize

Bermuda

Bhutan

Bolivia

Brazil

Bulgaria

Cameroon

Canada

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Costa Rica

Croatia

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Cyprus

Czechia

Dominican

DRC

Ecuador

El Salvador

Equatorial

Ghana

Greece

Guatemala

Honduras

Hungary

India

Indonesia

Iran

Ireland

Israel

Italy

Jamaica

Japan

Jordan

Kazakhstan

Kenya

Korea

Kuwait

Laos

Latvia

Lebanon

Lesotho

Lithuania

Luxembourg

Macao

Madagascar

Mali

Malta

Spain

Sweden

Switzerland

Taiwan

Tanzania

Togo

Turkey

Ukraine

USSR

Vietnam

Yemen

Zambia

Zimbabwe

Alaska

Algeria

Argentina

Australia

Bahamas

Bahrain

Barbados

Belize

Bermuda

Bhutan

Bolivia

Brazil

Bulgaria

Cameroon

Canada

Chad

China

Columbia

Costa Rica

Croatia

Cuba

Cyprus

Czechia

Dominican

DRC

Ecuador

El Salvador

Equatorial

Ghana

Greece

Guatemala

Honduras

Hungary

India

Indonesia

Iran

Ireland

Israel

Italy

Jamaica

Japan

Jordan

Kazakhstan

Kenya

Korea

Kuwait

Laos

Latvia

Lebanon

Lesotho

Lithuania

Luxembourg

Macao

Madagascar

Mali

Malta

Spain

Sweden

Switzerland

Taiwan

Tanzania

Togo

Turkey

Ukraine

USSR

Vietnam

Yemen

Zambia

Zimbabwe

Alaska

Algeria

Argentina

Australia

Bahamas

Bahrain

Barbados

Belize

Bermuda

Bhutan

Bolivia

Brazil

Bulgaria

Cameroon

Canada

Chad

China

Columbia

Costa Rica

Croatia

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Cyprus

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Wednesday September 9 1987

**IVECO**  
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BRITAIN'S INTERNATIONAL TRUCK MANUFACTURER

## GAF chairman leads \$2.3bn buyout offer

BY GORDON CRAMER IN NEW YORK

MR SAMUEL HEYMAN, the lawyer and property developer who in the last four years has built the New Jersey-based GAF into a leading producer of special chemicals and building products, yesterday launched a management offer to take the company private in a buy-out valued at some \$2.3bn.

The proposal, which would provide \$64 cash and \$2.50 in debentures for each share, sent GAF shares soaring \$144 higher in early New York dealings to trade at \$884.

Mr Heyman won the chairmanship of GAF after a hard-fought proxy battle in 1983, going on to launch takeover bids for Union Carbide and Borg-Warner, two large but embattled chemical manufacturers. Although neither of these succeeded, GAF made profits in the hundreds of millions from the subsequent sale of its stakes.

In his time at GAF Mr Heyman has consistently proclaimed the en-

hancement of investor wealth as his prime aim. However, the shares, after a sevenfold increase, have not been performing as well this year as some analysts had expected, despite uninterrupted growth in earnings.

Yesterday he pointed to the 22 per cent premium over last week's closing price which his deal would represent and preferred to take a longer historical view of GAF's market rating.

Noting that he had been elected "on a platform to maximise shareholder values," he said his management found satisfaction that acceptance of their offer "will have created increased shareholder values of more than \$2m as a result of the more than 800 per cent increase in GAF's stock price." Mr Heyman personally owns about 8 per cent of GAF and could thus expect to raise nearly \$173m cash if the deal went through.

The management group which he is heading said it intended to finance the transaction with its own funds and a syndicated bank loan led by Chase Manhattan, as well as additional funds to be raised through Drexel Burnham Lambert and Merrill Lynch Capital Markets, the two investment banks which have been retained as advisers to Mr Heyman's team.

The proposal will be evaluated by a committee of four independent directors advised by Salomon Brothers.

GAF had sales last year of \$753.8m, from which it made net profits of \$203.2m - this included a \$201.1m net gain from the sale of shares in Union Carbide. In the first half of this year, when profits reached \$174m, a gain of \$97.1m was recorded from its tender of Borg-Warner stock to a rival group led by Merrill Lynch.

## BTR wins US deal with first bid terms

By Steven Butler in London

BTR, the UK industrial conglomerate, yesterday succeeded in its \$33 a share, \$220m offer to acquire Stewart-Warner, the Chicago-based diversified engineering group.

The deal came through at BTR's initial offer price despite weeks during which Mr Bennett Archambault, Stewart Warner chairman, held out for a better offer.

Mr Edgar Sharp, chief executive of BTR Inc, the US subsidiary, said the agreement on price was reached at the weekend, after lapsing of the mandatory waiting period under US anti-trust legislation.

The Stewart-Warner share price had climbed to about \$37 after the BTR announcement of the offer in early August but by last Friday had settled down to \$33.

Mr Sharp said BTR stock firmly to the original offer and told Stewart-Warner on Saturday it was final.

The deal none the less contains an unusual provision aimed at discouraging alternate bids for the company prior to completion of the deal. BTR currently holds some 17 per cent of Stewart-Warner shares but has now obtained options to purchase 1.2m new shares at \$33, amounting to 18.5 per cent of the company.

This would take the total stake close to 36 per cent and make it extremely difficult for a rival bid to succeed. "It is simply a situation of locking the company up," said Mr Sharp.

The options would be allowed to lapse in the absence of a competing bid.

Stewart-Warner had 1986 sales of \$268m although it lost \$20.1m at the pre-tax level after making a \$23.7m write-off for restructuring.

George Graham in Paris reports on the sudden health of French state industry

## CDF-Chimie stages a recovery

FRANCE'S state-owned heavy industries are making a faster return to health than had been expected, Mr Alain Madelin, the country's Industry Minister, said yesterday.

CDF-Chimie, the state-owned chemicals group, is expected to return to profit this year, Mr Madelin said in a newspaper interview. This is the first time this decade the group has moved out of the red.

The earnings of CDF-Chimie, formerly the chemicals offshoot of the state coal industry, together with the profit expected from the state car group Renault, are expected to balance the losses of the nationalised steel group Usinor-Sacilor, which may be reduced to half their 1986 level.

Mr Madelin said his aim was to restore these three enterprises to equilibrium "so that they should no longer be a burden on the taxpayer after 1988."

The return of CDF-Chimie to profit this year has caused surprise. Mr Serge Tchuruk, the company's new president, said four months ago that he hoped to return to profit in 1988, but the chemicals market has proved more favourable than expected.

Company officials were yesterday cautious about forecasting the level of this year's eventual profits and would not reveal CDF-Chimie's results for the half year. The group has accumulated FF12bn (\$2bn) of losses in its 19 years of existence but received a FF3.1bn "last chance" capital injection from the Government earlier this year.

Mr Tchuruk has already begun a severe restructuring of CDF-Chimie. This has involved bringing the investment bank Paribas into the capital of its ink subsidiary, Loxleux International, and merging the group's fertilisers operation, AZF, with La Grande Paroisse, a fertilisers offshoot of the industrial gases group, Air Liquide.

The merged fertilisers activities are, however, not expected to return to profit until next year or 1989 whereas the inks and specialised chemicals sectors were already in the black last year.

Usinor-Sacilor, the recently merged state steel group, meanwhile announced yesterday that it had halved its current loss in the first half of 1987, before tax and exceptional items, to FF805m, compared with FF1.62bn in the same period of 1986.



Alain Madelin

pared with FF1.62bn in the same period of 1986.

The main turnaround came in the stainless and special steels subsidiary, Ugine, which made a current profit of FF280m in the first half compared with a loss of FF130m in the same period of 1986.

In flat products, where the group was already profitable last year, earnings rose from FF340m to FF420m. After a difficult start to

the year, Usinor-Sacilor believes the better conditions of the second quarter will continue.

The group's welded tube and steel trading operations both returned to profit in the first quarter after losses in the same period a year ago, but heavier losses were recorded in the bar and rod division, Unimetal, and its subsidiaries.

Unimetal lost FF490m compared with FF405m a year ago while the whole long products division saw its deficit deepen to FF750m from FF610m in the first half of 1986. This represents a loss of over 15 per cent of turnover.

The restructuring already undertaken - including the closure of the Longwy steelworks and the Rombeaux rolling mill, and the rationalisation of pig iron production in the Lorraine region, should help to compensate, at least in part, for the 17 per cent fall in long product prices over the past year, the company said.

Usinor-Sacilor last year recorded total losses of FF12.5bn, including FF9bn of exceptional restructuring costs. This year the exceptional losses are expected to be significantly reduced, the company said.

## GM expects profit in Europe

BY KENNETH GOODING IN FRANKFURT

GENERAL MOTORS, the world's largest automotive group, will produce a substantial net profit for its European operations in 1987 after chalking up losses totalling over \$1bn in the past three years.

Mr Bob Stemple, who this week took over as GM's president, said it would be "a profit to be proud of - big enough to grab your attention."

This would be achieved in spite of continuing problems in the UK subsidiaries and a long strike at the Spanish car assembly plant this year.

Mr Stemple, speaking during the run-up to the Frankfurt Motor Show, said that GM's Vauxhall car business in Britain was "clearly coming round." It would achieve an operating profit this year after a re-

cord net loss of \$61.7m (\$101m) in 1986.

The Bedford commercial vehicle operations in the UK, until recently losing £500,000 a week, was reducing the deficit month by month.

"But it is still a struggle," he added. GM would make a profit in Spain in 1987 for the second year running, Mr Stemple predicted and the Opel subsidiary in West Germany would be profitable for the first time in three years, to take GM's total European car operations back into the black.

Last year GM suffered a net loss of \$345m in Europe, a slight improvement on the \$371m lost for 1985.

Mr Stemple recalled that last year's exceptional items accounted for \$380m of the loss. Of that nearly

\$100m went to cover the ending of medium and heavy truck production by Bedford and further restructuring of its van operations.

Mr Stemple said GM's new European organisational structure, which had involved setting up a new headquarters for the car division in Zurich, Switzerland, was working well. In particular the new organisation was doing a good job in finding alternative supplies to replace high cost West German components.

He revealed that GM would continue to make a profit in Latin America this year (there was a marginal \$32.6m net profit in 1986), that Australia would break even and that in total GM's business outside North America would be in the black in 1987.

## Corning Glass Works to sell electronics division

BY OUR FINANCIAL STAFF

CORNING GLASS WORKS, the US manufacturer of specialty glass products, has agreed to sell its worldwide electronic components division to AVX, the US electronic parts group, and Vishay Intertechnology for about \$108m in cash.

Corning, whose products range from Pyrex tableware to optical equipment, said AVX would pay about \$67m and Vishay, a much smaller Pennsylvania-based electronic components group, the rest.

Corning said sales of the division this year were expected to total about \$150m, with each purchaser acquiring operations with sales of about \$75m.

The selling company said AVX would buy its capacitor operations in Raleigh, North Carolina, Biddeford, Maine, and Singapore while Vishay would buy Corning's resistor operations in Bradford, Pennsylvania, its Electroslit unit in Britain, its Sovcor business in France and its Draloric offshoot in West Germany.

The company said AVX and Vishay were expected to continue operating all the division's plants and to offer employment to virtually all the unit's 2,800 employees.

The transaction, which is subject to government approvals, is expected to be completed by year-end.

## Argonaut and Clarendon fail to agree bid terms

BY OUR FINANCIAL STAFF

ARGONAUT GROUP, a Los Angeles-based casualty insurer spun off from Teledyne last year, said yesterday it had been unable to reach agreement with Clarendon Group, a Bermuda-based insurer, over the latter's \$600m bid for the company.

Dr D. W. Schrempf, Argonaut Group president and chief executive, said: "After several weeks of discussions among management, lawyers and investment bankers for the two companies, we have not been able to arrive at a definitive agreement. At this point, we do not anticipate that we will."

Clarendon, a closely-held concern which is a big investor in high-yield

junk bonds, offered in July to buy all Argonaut's outstanding stock for \$62 a share in cash.

Mr Schrempf said neither Argonaut's current or future financial condition nor its marketing prospects had been a factor in its inability to reach an agreement.

He added that Argonaut was continuing to consider its available alternatives, including negotiating a comparable transaction with other parties who have expressed serious interest. The possibility of a restructuring of other internal corporate programmes which would be designed to enhance the value of Argonaut Group common stock is also noted.

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Interest Rate	10.35% p.a.
Interest Period	7th September 1987 7th December 1987
Interest Amount per £10,000 Note due 7th December 1987	£258.04

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$500,000,000

CITICORP

Subordinated Bank Adjustable Note Capital Securities

Notice is hereby given that the Rate of Interest has been fixed at 7.5625% and that the interest payable on the relevant interest Payment Date December 9, 1987 against Coupon No. 4 in respect of US\$500,000 nominal of the Notes will be US\$955.82.

September 9, 1987, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

## INTERNATIONAL COMPANIES and FINANCE

### Chris Sherwell on a landmark decision for New Zealand companies Ruling smooths restructuring plans

A LANDMARK court decision in New Zealand has paved the way for a smoother and speedier restructuring of the country's corporate sector through mergers and acquisitions.

The decision, made in Wellington by the Court of Appeal last month, sprang from the proposed merger of New Zealand's two biggest food manufacturers, Goodman Fielder and Wattle.

In essence the ruling gives the Commerce Commission, New Zealand's anti-trust agency, greater discretion in dealing with merger applications coming before it. The commission will now be able to impose conditions on merger parties, and they in turn can avoid repeated applications.

The implications obviously spread wide. More immediately, however, the outcome has increased the chances of the Goodman Fielder-Wattle merger going ahead.

It has also improved the odds on a takeover of another big company, New Zealand Forest products, in which both Fletcher Challenge and Rada have been aggressively building share stakes.

The two cases foreshadow the creation of globally powerful New Zealand-based multinationals in the food and pulp and paper sectors. As it is, Fletcher Challenge and Goodman Fielder are themselves the result of mergers between large companies in recent years.

Future amalgamations and takeovers of big New Zealand companies—all part of the restructuring encouraged by the Labour Government's radical programme of deregulation—are also certain to benefit from the Appeal Court's decision.

The case itself related to the powers exercised by the Commerce Commission, one of three key agencies responsible for regulating corporate affairs in New Zealand.

In the deregulatory climate

of the past three years, both the Commerce Commission and the Securities Commission—the third agency in the commercial affairs division of the government's Department of Justice—have become a focus of controversy.

Arguments have raged over whether they are needed at all (the view of the purest economic rationalists) or should have greater latitude to curb the worst effects of otherwise untrammelled market forces.

The Securities Commission is currently reviewing legislation relating to takeovers, insider trading and financial accounting in all of which New Zealand has a relatively relaxed regime. While these deliberations are likely to bring some

Commission undertakes to decide the matter within 100 working days—a source of frustration for bigger merger parties.

Under its controlling legislation, the Commission is supposed to allow mergers to go ahead unless the companies concerned acquire or strengthen their position of dominance in the marketplace.

Even where that occurs, the Commission must still allow mergers to go ahead if the benefits which accrue to the public outweigh the disadvantages.

In dealing with applications before it, questions of what constitute market dominance or public benefit have generally posed few serious difficulties.

Fielder-Wattle, the two companies did appeal to the High Court but first reached agreement on divestments which might accommodate the objections of the Commission.

In addition, they reached settlements with 19 companies whose businesses might be affected in the markets where the new entity's dominance concerned the Commission—in poultry, stock feed, flour milling, yeast making and bread.

The High Court ordered that these new proposals be put before the Commission, which would then report back to the Court. The two companies were unhappy with this outcome, and resorted to the Court of Appeal.

In his 23-page ruling, Mr Justice Cooke of the Court of Appeal not only reversed this ruling but went on to clarify the authority of the Commission.

When a proposal, original or revised, included some divestment, he said, it was a discretionary matter for the Commission to decide the bearing which that divestment would have on the question of whether the merger unacceptably increased market dominance.

The Commission, he indicated, could choose for itself whether there should be a contract or some form of undertaking to divest after clearance was given for the merger. Alternatively, it might insist on divestment being completed before clearance.

The outcome does not mean that Goodman Fielder-Wattle merger will automatically go ahead, as Mr Collinge himself has since made clear. But the Commission will consider the revised merger proposals, and speedily.

Indeed, the practical effect of the decision, a streamlining of the approval process for mergers and acquisitions, is not only a welcome outcome for New Zealand's business community—it is for the Commission as well.

But the Commission and New Zealand's business community have faced a troublesome procedural problem. This is the question of whether it could take into account divestments which would be implemented only after it has cleared the proposed merger.

Mr John Collinge, the Commission's chairman, has long argued that it could not. This meant there was no room to discuss changes in merger plans if the Commission was against them.

Although the applicants could appeal to the High Court, this is a cumbersome process which could sometimes entail a resubmission to the Commission for fresh consideration.

In the case of Goodman

### Most bank creditors agree to help Tateho

BY YOKO SHIBATA IN TOKYO

MR RYOICHI Nishiwaki, managing director of Taiyo Kobe Bank, said agreement has been reached by all but one of the bank creditors of Tateho Chemical Industries to shelve repayment by the company of some ¥20bn (\$141m) in loan principal.

Taiyo Kobe, the company's largest creditor bank, and owner of a 4.9 per cent stake in Tateho, is to send a team of accountants to take charge of its financial affairs.

Daiwa Bank, Saitama Bank,

Sumitomo Bank, Dai Ichi Kangyo Bank, Kyowa Bank and Hanshin Sogo Bank have agreed to the postponement of the principal payment.

Chugoku Bank, an Okayama-based regional bank, has declined to accept so far. It has been demanding repayment of a ¥1.2bn impact loan, which falls due tomorrow. However, Mr Nishiwaki said he believes that Tateho, which is Tateho's principal bank, will be able to reach agreement with Chugoku Bank.

### Marui ahead in first half

BY OUR TOKYO STAFF

MARUI, JAPAN'S largest credit sales store, boosted pre-tax profits by 12.3 per cent to ¥20.1bn in the half year to July. Net profits were 14.2 per cent higher at ¥9.48bn, on turnover of ¥204.18bn, up 11.3 per cent. More than half its stores achieved double-digit sales growth.

U.S. \$100,000,000


**Great Western Financial Corporation**

Floating Rate Notes Due 1995

Interest Rate	7 7/16% per annum
Interest Period	9th September 1987 9th December 1987
Interest Amount per U.S. \$50,000 Note due 9th December 1987	U.S. \$940.02

Credit Suisse First Boston Limited  
Agent Bank

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New Issues / August, 1987

**A\$707,417,452**  
(Equivalent)


**BOND**
**5 3/4% and 6% Guaranteed Subordinated Convertible Bonds Due 1997**

U.S. \$200,000,000

Bond Finance International

5 3/4% Guaranteed Subordinated Convertible Bonds Due 1997  
Unconditionally Guaranteed on a Subordinated Basis by with  
Non-Detachable Subordinated Conversion Bonds Issued  
by and with Conversion Rights into Ordinary Shares of

Bond Corporation Holdings Limited

Salomon Brothers International Limited Daiwa Europe Limited  
Bank Brussel Lambert N.V. Banque Indosuez James Capel Bankers Limited  
County NatWest Limited Dresdner Bank International  
Goldman Sachs International Corp. Merrill Lynch Capital Markets  
Morgan Stanley International Nomura International Limited  
J. Henry Schroder Wagg & Co. Limited Union Bank of Switzerland (Securities) Limited

£80,000,000

Bond Finance International

6% Guaranteed Subordinated Convertible Bonds Due 1997  
Unconditionally Guaranteed on a Subordinated Basis by with  
Non-Detachable Subordinated Conversion Bonds Issued  
by and with Conversion Rights into Ordinary Shares of

Bond Corporation Holdings Limited

Salomon Brothers International Limited County NatWest Limited  
Bank Brussel Lambert N.V. Banque Indosuez James Capel Bankers Limited  
Daiwa Europe Limited Dresdner Bank International  
Goldman Sachs International Corp. Merrill Lynch Capital Markets  
Morgan Stanley International Nomura International Limited  
J. Henry Schroder Wagg & Co. Limited Union Bank of Switzerland (Securities) Limited

U.S. \$179,850,000

Bond Corporation Securities Pty. Limited

5 3/4% Guaranteed Subordinated Convertible Bonds Due 1997  
Unconditionally Guaranteed on a Subordinated Basis by with  
Non-Detachable Subordinated Conversion Bonds Issued  
by and with Conversion Rights into Ordinary Shares of

Bond Corporation Holdings Limited

The private placement of the above securities  
has been arranged by the undersigned.

**Salomon Brothers International Limited**

In London: Salomon Brothers International Limited, Victoria Plaza, 111 Buckingham Palace Road, London SW1W 0SB, England In Tokyo: Salomon Brothers Asia Limited, ARK Mori Building,  
1-12-32 Akasaka, Minato-ku, Tokyo 107, Japan In Frankfurt: Salomon Brothers AG, Grosse Gallusstrasse 10-14, 6000 Frankfurt am Main 1, Germany In Zurich: Salomon  
Brothers Inc, Stadelhoferstrasse 22, 8024 Zurich, Switzerland In New York: Salomon Brothers Inc, One New York Plaza, New York, NY 10004, U.S.A.

**“Some might say encouraging clients to become competitors is the height of folly. We feel otherwise.”**

There are times when helping clients meet a strategic need means helping them do what we used to do for them. For example, with J.P. Morgan's guidance a number of multinationals have set up in-house banks to achieve better treasury management. Now they arrange their own swaps, manage their own currency exposures, provide credit to their clients, finance major projects. Results: funding costs are reduced and credit ratings are often strengthened. At J.P. Morgan we welcome the fact that clients are dealing in the markets for themselves. The more professional our clients become, the more opportunities there are to interest them in new ideas.

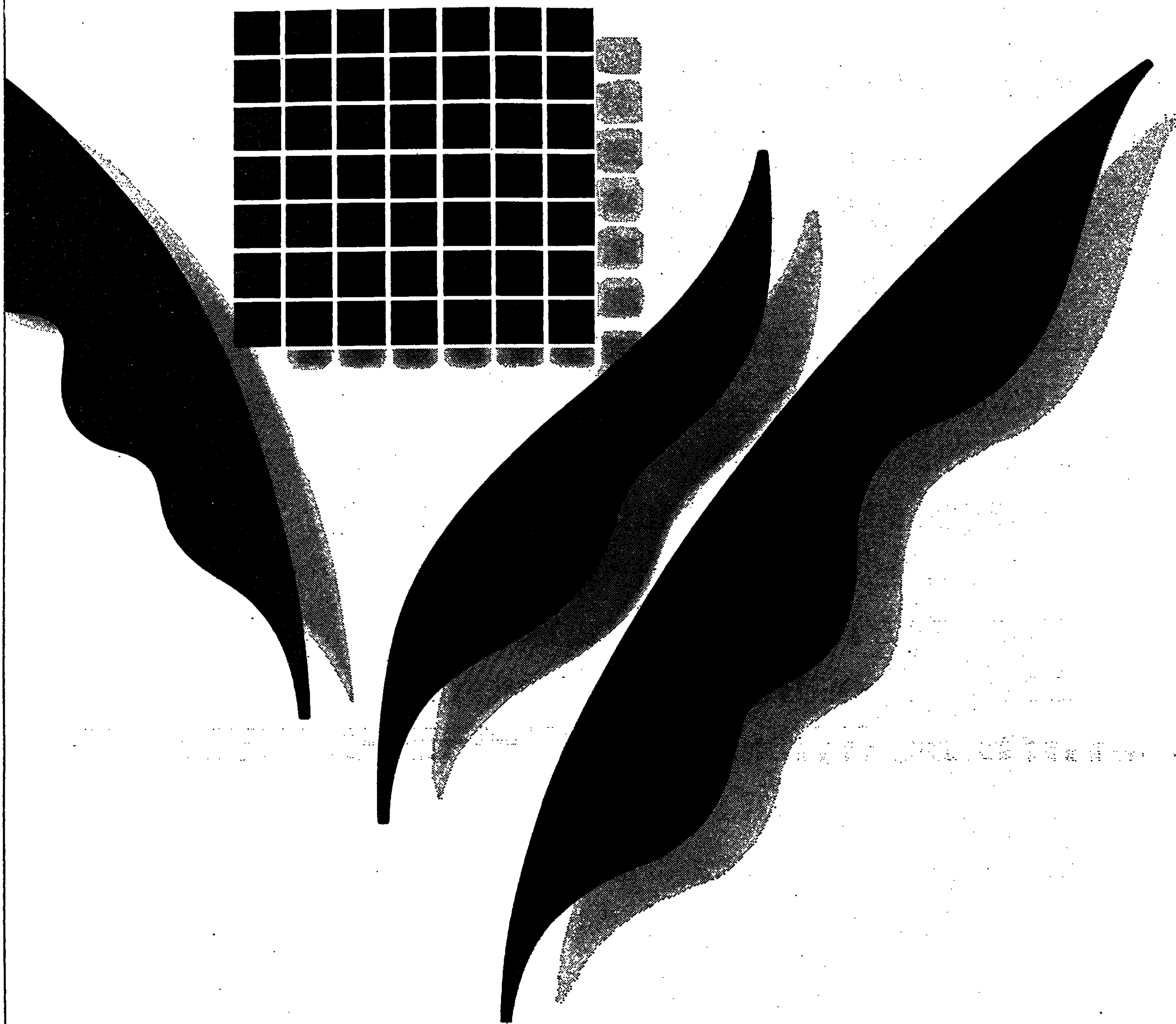
COUNTRY	RU\$ \$	US \$
Australia	154	118
Belgium		
France		27
Germany		
Italy		
Netherlands		207
Singapore		16
Sweden		
UK		387
USA		1291
Total	185.4	2049
US \$ equivalent	166.3	2049
(1 YEAR)	\$80.0	\$74

Clients with in-house banking capabilities don't stop being Morgan clients; they just test our resources in different ways.

**JPMorgan**

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Ideas bring growth to finance.

## The birth of Ferruzzi Agricola Finanziaria.

In October 1985 Gruppo Ferruzzi set out its plans to create one of the biggest agro-industrial groups in the world, to extend its activities into new sectors and to expand into new continents. In less than two years Gruppo Ferruzzi has become the largest agro-industrial group in Europe and the third largest in the world. Furthermore it is the second private-sector industrial conglomerate in Italy with an aggregate turnover of over 18 billion dollars. The Group's idea to use agricultural products for industrial and energy uses, and its related programme for environmental protection is a focal point of international debate. The driving force behind this extraordinary expansion has been Agricola Finanziaria, the Group's holding company. Its success on the financial market has allowed it to make large-scale investments such as the acquisition of CPC Europe, leader in the starch sector, the acquisition of a controlling interest in Montedison and Béghin-Say, and the restructuring of the sugar sector which makes the Group Europe's leading sugar producer. The market capitalization of the Agricola Finanziaria group amounts to about 20 billion dollars.

And now it is time for it to grow even more. Agricola Finanziaria is increasingly identified with Gruppo Ferruzzi and so Ferruzzi Agricola Finanziaria has been born.

All the activities of the Group will converge in the new holding company so that in due course Ferruzzi Agricola Finanziaria and Gruppo Ferruzzi will form a single entity. Its theatre of operations is increasingly worldwide.

Ferruzzi Agricola Finanziaria will span five continents.

Its widely diversified activities follow a single vertical structure from agriculture to services, from trading to agro-industry, from chemicals to the advanced services sector and finally to numerous industrial and financial shareholdings. Ferruzzi Agricola Finanziaria will be quoted on all the main European Stock Exchanges including London and Paris. This will lead to a broad national and international shareholder base in line with the Group's importance. The cycle is in constant movement: two years ago ideas brought growth to finance. Today

Finance is bringing growth to ideas.



**Ferruzzi  
Agricola Finanziaria**

## INTERNATIONAL CAPITAL MARKETS and COMPANIES

## Dollar sector continues to retreat despite intervention

BY STEPHEN FIDLER, EUROMARKETS CORRESPONDENT

DOLLAR BOND prices continued their retreat in Europe yesterday, amid continued doubts about the stability of the dollar despite concerted central bank intervention in support of the US currency.

Although central bankers attempted to show solidarity in support of the dollar following their meeting on Monday in Basel, many in the market remain sceptical that they can do anything but slow the US currency's fall.

Worries, too, about the US trade figures for July, due to be released on Friday, and a possible further rise in the US discount rate depressed sentiment. Most forecasts are for a trade deficit of around \$15bn but some market participants seem to be concerned that the figure could be larger.

Declines in the Eurodollar bond market, where prices of 10-year maturities fell by up to a full point, again outstripped the falls in the US Treasury market and the yield differences between the two markets continue to widen.

In falling markets, greater emphasis is laid on liquidity and the ease of turning around positions. Dealers said in explanation. There was little evidence yesterday, though, of the retail selling which characterised last week's trading.

By contrast, the yen market rallied, gaining ground in Tokyo and rising further in London trading later. The benchmark 80th government bond was quoted around 5.16 per cent in the afternoon, compared with

the 5.85 per cent official Tokyo Stock Exchange close and the previous day's 5.45 per cent.

There was talk of foreign retail interest in the yen market, perhaps based on recommendations to buy from some of the Japanese securities houses, although dealers attributed most of the rally to dealers' short-covering.

Domestic Japanese investors seem to be out of the market for now. They seem happy to use the half-year accounting period as a pretext for standing

back from the market amid the uncertainty triggered by the Y28bn in bond futures losses announced last week by Tateho Chemical Industries, the industrial company.

Being yen-based, Japanese institutions cannot take advantage of the possibility of a yen against the dollar, and market psychology continues to be poor, amid concerns about tension in the Gulf.

The West German market again retreated, although it recovered some of its losses late in the day to finish up to 1 point lower. The main concern in Germany seems to be that the dollar's continuing decline will trigger a further rise in the discount rate, which would in turn lead to a worldwide round of interest rate increases.

## INTERNATIONAL BONDS

The declines have been significant in recent weeks to push yields on top-rated foreign bonds, say for European investment bank and the World Bank, over 7 per cent for 10-year paper.

The Swiss government bond market began yesterday to catch up with the retreat in recent weeks in the foreign bond market. The average yield in the government market, a sluggish indicator, rose by 7 basis points.

Foreign bond issues were mixed, although underlying sentiment remained weak, because of worries that Swiss interest rates would have to follow other world interest rates higher. As if to reinforce this point, the six to 12 month rate for Swiss francs time deposits was raised to 3.5 per cent from 3.25 per cent.

In the international market, the primary sector was again dull.

Nikko Securities (Europe) repackaged Y20bn of 4.5 per cent, seven-year bonds for Hokuriku Electric into a yen floating rate note. The issue, in the name of a sole purpose vehicle, CIVAS V, for Y9bn carried a margin of 19 basis points over six-month Libor over seven years.

Kisumu, the Danish power company, brought a Y5.1bn five-year issue through Mitsui Finance. The coupon was set at 8.5 per cent, the price at 118.7, a combination which has attractions for Japanese investors. The issue was not expected to be widely traded.

## Philips SA to launch BFr 5bn capital issue

By Quentin Peel in Brussels

PHILIPS SA, the Belgium arm of the Dutch multinational electronics group, will introduce this week a new instrument to the Belgian financial markets — BFr 5bn (\$134m) of conversion certificates — in a bid to tap indigenous sources for its substantial investment programme.

The plan is to issue certificates ultimately convertible not into Philips SA shares — which are not quoted on the Brussels Stock Exchange — but into the parent group, Philips NV, in Amsterdam.

Mr J. J. van Weezendael, the finance director, said yesterday that the thinking behind the capital issue was to reconcile the subsidiary status of the Belgian Philips within the multinational group, with the requirement for each subsidiary to be self-financing.

Philips SA has undertaken a major investment programme in its Belgian plants to expand production for a world market, particularly in compact disc players and optoelectronics manufactured in Hasselt, electric lighting at Turnhout, and video display technology — including high definition television sets — in Bruges.

The proceeds of the current exercise are intended to repay the short-term debt accumulated as a result of investments to date, provide extra working capital and allow for further investments.

Mr van Weezendael said the issue would be sold to the first time buyers, the Belgian subsidiary has sought to raise capital directly on the local market, and it has applied to have the conversion certificates listed on the Brussels Stock Exchange.

The certificates will be issued at 100.5 per cent of their nominal value. Because Philips SA has the status of a financial holding company in Belgium, institutional investors will be able to avoid withholding tax.

Investment shareholders may be more cautious about the innovation, which offers a net return of slightly less than 4 per cent after withholding tax.

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## Belgian Generale breathes again

BY WILLIAM DAWKINS IN BRUSSELS

SIGHS OF relief echoed yesterday across the elegant marble halls of Societe Generale de Belgique, the most powerful industrial grouping in Belgium.

Societe Generale, sometimes only half jokingly referred to as Belgium's model of a state within a state, had managed to give itself the weaponry to repel once and for all the mystery buyers who have shrouded the group in controversy in recent months.

Moreover, the one opportunity that any serious predator would have taken to declare his hand — yesterday's extraordinary general meeting at which a more than 60 per cent increase in authorised capital was agreed — passed almost without incident.

Certainly, shareholders were expecting a drama, even if the group's directors have maintained a dignified cool over speculation surrounding the group.

About 429 shareholders, representing 23.7 per cent of the group's largest meeting, voted against his proposal to increase the group's authorised capital by BFr 20bn.



Rene Lamy... no easy time

are usually rather decorous occasions.

While Mr Rene Lamy, Societe Generale's governor, did not get an entirely easy time, investors representing a mere 0.5 per cent voted against his proposal to increase the group's authorised capital by BFr 20bn.

He also won the important option to deprive — if necessary — existing shareholders of their rights to subscribe for Societe Generale issues for the next five years. This, as Mr Lamy reminded the meeting, means the group can dilute unfriendly buyers by issuing new shares to supporters of the present management.

He warned: "If the need arises, we shall not hesitate to requisition the authorised capital to place shares in well-disposed hands."

However, one shareholder questioned the justice of too many capital increases, highlighting the meeting's confirmation of a rights issue to raise about BFr5bn next month, the fifth in four years.

This amounted to a sanction against loyal shareholders who would now have to share their profits with new shareholders. If Societe Generale needed cash, why not sell some assets, he suggested.

Mr Lamy nodded politely and said he would bear the question in mind. Then again, he

needed to be polite to win support for such a major new weapon in Societe Generale's defences.

For the feeling among Brussels stockbrokers yesterday was that the group is now invulnerable to anything but a full takeover bid.

Even with the shares down BFr100 to BFr2,700 yesterday afternoon — well below their speculative peak — the group is valued at BFr94.35bn (\$25.2bn).

However, Mr Mark de Brouwer, chief analyst for the Brussels stockbroker Petercam, pointed out that Societe Generale could not relax entirely. The group has been busy attracting friendly stakes recently, which it argues are all part of its international ambitions.

These include names such as Olivetti's Carlo de Benedetti and Compagnie Generale d'Electricite of France among others, between them accounting for more than 20 per cent of the shares.

"They may be friendly," said Mr de Brouwer, "but it doesn't mean that they will accept anything from the management."

## Indosuez to float funds offshoot

BY GEORGE GRAHAM IN PARIS

RANQUE INDOSUEZ, the banking arm of the Suez group, which is to be privatised next month, is floating its retail investment management subsidiary in the Paris second market.

Union Financiere de France (UFF), which manages FFf 12bn of funds on behalf of more than 70,000 clients, will have 10 per cent of its capital offered for sale at FFf 325 a share, valuing the whole company at FFf 1.2bn (\$200m).

The company only came under Indosuez's control in April, when the bank bought most of the holding of Mr Guy Charlioux.

UFF's founder and chairman, Indosuez will retain a 56 per cent stake after the flotation of September 18.

UFF represents a retail outlet for Indosuez's investment management division, which already runs some of UFF's funds. The bank's limited branch network has left it with only a small number of private clients.

Most of UFF's activity is in management of tradable securities investments, mainly through mutual funds. The company also handles property investments and insurance products, and is now seeking bank

status which would allow it to offer a greater range of financial investments.

The company has rapidly expanded its intake of new funds in the past few years, with lump sum investments doubling last year to FFf 3.01bn, from FFf 1.48bn in 1985.

In addition, clients subscribed to savings contracts totalling FFf 1.6bn over their lifetimes, up 8 per cent from 1985.

Total funds under management grew from FFf 7.37bn at the end of 1985 to FFf 11.13bn at the end of 1986, climbing to FFf 12bn by mid-1987.

## Nobel raises optics group stake to 74%

By Kevin Done, Nordic Correspondent in Stockholm

NORDEL INDUSTRIES, the Swedish chemicals and armaments group, has acquired a further 24.6 per cent holding in Pharos, the Swedish optics and electronics company, boosting its stake from 49.3 per cent to 74.5 per cent.

The stake was bought from D. Carnegie and Co, the Swedish retail, trading and finance conglomerate in a deal worth SKr 139.5m (\$22m), or SKr 330 per share.

Pharos manufactures electro-optical instruments, infra-red systems, electronic security systems, respiration and diving apparatus, lighthouses and other navigational aids, and electronic weighing systems.

The company, which had sales last year of SKr 924m, fell sharply into a loss of SKr 41m in 1986, compared with a profit of SKr 35m in the previous year. This forced a reorganisation and the appointment of a new group management.

## NBA chief quits for Banca Lavoro

BY ALAN FRIEDMAN IN MILAN

The director general of Nuovo Banco Ambrosiano, Mr Pier Domenico Gallo, is to take up a new appointment as deputy director-general of the Rome-based Banca Nazionale del Lavoro (BNL) Italy's biggest state-owned bank.

Mr Gallo joined NBA when it was formed in August 1982

as the successor to the late Mr Roberto Calvi's failed Banco Ambrosiano group. He is credited with having engineered the rescue and turnaround that has seen NBA become a profitable medium-sized bank which is now quoted on the Milan stock market.

NBA announced last night the appointment of 64-year-old

Mr Gino Trombi, at present managing director of its Banca Cattolica subsidiary, as Mr Gallo's replacement.

NBA was formed in 1982 by a consortium of three state and four private banks. The shareholding structure has changed since then, with a 34.4 per cent stake of the bank's shares on the stock market.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on September 8

US DOLLAR STRAIGHTS						YEN STRAIGHTS					
	Issued	Mat	Offer	Change	Yield		Issued	Mat	Offer	Change	Yield
Alloy National 7 1/2	200	01/01/92	99 1/2	-1/2	9.00	Belmont 4 1/2	40	02/01/94	99 1/2	-1/2	9.00
All Natives 8 1/2	200	01/01/92	99 1/2	-1/2	9.00	Belmont 5 1/2	40	02/01/94	99 1/2	-1/2	9.00
American Brands 9 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 6 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 10 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 7 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 11 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 8 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 12 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 9 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 13 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 10 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 14 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 11 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 15 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 12 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 16 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 13 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 17 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 14 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 18 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 15 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 19 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 16 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 20 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 17 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 21 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 18 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 22 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 19 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 23 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 20 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 24 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 21 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 25 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 22 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 26 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 23 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 27 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 24 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 28 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 25 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 29 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 26 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 30 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 27 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 31 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 28 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 32 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 29 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 33 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 30 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 34 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 31 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 35 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 32 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 36 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 33 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 37 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 34 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 38 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 35 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 39 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 36 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 40 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 37 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 41 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 38 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 42 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 39 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 43 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 40 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 44 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 41 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 45 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 42 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 46 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 43 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 47 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 44 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 48 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 45 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 49 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 46 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 50 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 47 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 51 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 48 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 52 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 49 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 53 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 50 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 54 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 51 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 55 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 52 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 56 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 53 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 57 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 54 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 58 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 55 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 59 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 56 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 60 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 57 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 61 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 58 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 62 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 59 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 63 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 60 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 64 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 61 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 65 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 62 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 66 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 63 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 67 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 64 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 68 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 65 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 69 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 66 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 70 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 67 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 71 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 68 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 72 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 69 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 73 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 70 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 74 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 71 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 75 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 72 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 76 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 73 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 77 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 74 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 78 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 75 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 79 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 76 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 80 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 77 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 81 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 78 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 82 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 79 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 83 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 80 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 84 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 81 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 85 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 82 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 86 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 83 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 87 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 84 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 88 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 85 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 89 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 86 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 90 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 87 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 91 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 88 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 92 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 89 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 93 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 90 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 94 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 91 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 95 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 92 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 96 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 93 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 97 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 94 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 98 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 95 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 99 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 96 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 100 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 97 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 101 1/2	100	02/01/92	99 1/2	-1/2	9.00	Black Hills 98 1/2	40	02/01/94	99 1/2	-1/2	9.00
BP Chemical 102 1/2	100</										







## UK COMPANY NEWS

## Neilson Leisure abandons flotation

By David Waller

Neilson Leisure, the tour operator which in July launched an offer for subscription to join the Third Market, has at the last minute abandoned its flotation plans and sent back the money received from would-be investors.

Instead, Neilson has been bought by Granada, the TV and leisure company which moved into the holiday business in April with the £50m acquisition of WSL. The purchase price has not been disclosed—but Granada said yesterday that they paid less than the £5.6m market capitalisation Neilson would have had if the flotation had gone ahead.

"During the course of the offer it became increasingly obvious that we would not achieve the level of profits forecast in our offer document," explained Mr Warren Sandral, Neilson's chairman and managing director last night.

Neilson published its prospectus in mid-July and forecast that it would make pre-tax profits of £250,000 in the year to the end of next month. It sought to raise £1.8m by offering to the public 1.8m shares which would have qualified for tax relief under the Business Expansion Scheme.

Guidancehouse, the stockbrokers sponsoring the issue, said that the issue was "very well," if not quite fully subscribed when the offer closed a fortnight ago. It has sent a cheque to several hundred subscribers to the issue, covering both the amount subscribed and interest.

Neilson — which operates summer and winter coach holidays — has a staggered profits record. Its best year was in 1983, when it made taxable profits of £785,000. In the following year, it made losses of £1.15m, to be followed by a profit of £461,000 and a loss of £180,000 last year.

## Hawley accelerates past £30m

BY CLAY HARRIS

Hawley Group, the international services company, yesterday reported doubled pre-tax profits of \$51m (£30.7m) for the first six months of 1987 and won its shareholders' approval for the £715m (£430m) takeover of ADT, the leading US supplier and operator of alarm systems.

The pre-tax advance from \$25.2m was achieved on turnover 54 per cent ahead at \$431.3m. Earnings per share, undiluted by outstanding convertible preference shares, rose by 20 per cent to 7.9 cents (6.6 cents).

Hawley's already low tax charge fell again to just below 15 per cent. The Bermuda-domiciled group has reported in US dollars since last year.

Its plan to issue \$400m of convertible preference shares

without offering pre-emptive rights to existing shareholders was opposed on behalf of only 2 per cent of shares at the special general meeting yesterday in Bermuda. No-one spoke against the issue, according to Mr Michael Ashcroft, chairman and president.

The major difference in the group's composition between the first half this year and the same period of 1986 was the addition of Pritchard Services, the cleaning and maintenance company, for which Hawley paid \$150m. British Car Auctions bought a deal worth £182m, was in the accounts for the final two months.

The proportion of sales in North America rose to 64 per cent (53 per cent) in the half. ADT will raise the total to three-quarters. The UK share

fell to 31 per cent (38 per cent) and that of the rest of the world — mostly Australasia — rose to 15 per cent (9 per cent).

In each of its three geographical markets, Hawley has achieved or is close to leadership in three out of four of its core businesses: cleaning, security, hospital services and auctions.

As an interim dividend, Hawley will follow its conventional practice of a scrap issue, in this case one-for-60 (one-for-80 last year). With Hawley shares 5p lower at 155p, the scrip dividend would be worth about 4.37 cents against the 4.2 cents (2.1 cents) cash alternative. The scrip is payable on September 16 (the cash on January 29).

## • comment

Now that the pre-emption rights storm has passed without sloshing out of its teacup, perhaps Hawley and its British shareholders can sit back and calmly realise that they need not stay at daggers drawn. As an archetypal stock for the Thatcher (and Reagan and Hawke) years, Hawley provides possibly the best vehicle to reap the financial benefits of the international trend toward privatised services depending on part-time employment and the demand for security products fed by anxiety about crime. Three months of ADT should lift pre-tax profits to \$155m for the full year. With a tax charge unlikely to exceed 10 per cent (ab, balm, Bermuda) the prospective p/e of 12, fully diluting for all that convertible pref. does not look expensive. With additional listings helping to fuel demand, it is too soon to worry about services when the world market, metaphorically, enters a post-Thatcher era.

## Lyon &amp; Lyon rises 39%

Lyon & Lyon, West Yorkshire-based Ford main dealer, vehicle repairer and ship-builder, lifted pre-tax profits by 39 per cent in the first half of 1987.

On turnover of £8.09m (£7.72m) the pre-tax result was £261,327 (£209,861). The anticipated return to profitability came earlier than expected, directors said, due mainly to an excellent performance by Lyon Leasing Vehicle Contract Hire.

The interim dividend is maintained at 1.5p. Earnings per share improved to 5.86p (3.94p) after tax of £99,000 (£79,000). An extraordinary £81,000 debit was a provision for costs on an acquisition terminated by the vendor at a late stage.

## Oldham's property valuation

BY WILLIAM COCHRANE

THE INDEPENDENT valuation of Oldham Estate, the property vehicle of the legendary Mr Harry Eyzens, leaves Oldham's investment properties at a staggering 25 per cent discount to their balance sheet figure as at September 30, 1986.

Chartered surveyors Debenham Tewson & Chinnocks were called in to perform the valuation last May by MEPC, bidders for Oldham, and the Co-operative Insurance Society (CIS), which sold MEPC all but a tiny fraction of its current 68.9 per cent holding in Oldham last February.

DT & C's valuation, also to end-September last, puts the worth of the Oldham properties at £435.84m compared with the £581m calculated by Oldham's own valuers, Bernard Thorpe & Partners. The £581m figure itself was down by £32m from the £613m calculated for September 30, 1985, that decline reflecting a reduction in the value of leasehold properties.

The new valuation means that MEPC's bid, which could have been increased by reference to a valuation-related formula, stays where it was at 43 new MEPC shares and

£62.07 of cash, with loan note and loan stock alternatives, for every 200 Oldham shares.

The offer now values each Oldham share at 150p compared with a net asset value, as defined under MEPC's offer, of 117p. However, said MEPC managing director Mr Christopher Benson last night, the effect on MEPC would be to dilute its net asset value only marginally, from 440p to about 435p a share.

Furthermore, he said, the discounts which applied to large Central London office blocks, and major investment property portfolios last autumn have since disappeared. Mr Benson added that he fully expects Mr Eyzens, by far the major minority holder with about 30 per cent of Oldham, to take this point and call for an updated valuation of the company in the near future.

## Freshbake expands frozen food side via acquisition

BY STEVEN BUTLER

Freshbake Foods yesterday announced an expansion of its range of frozen food products with the acquisition of Betterbake Products for an initial £1.8m.

Betterbake manufactures a range of frozen savoury products and beefburgers, where Freshbake is already active, and will take the company into dairy sponge cakes and gateaux, which it says are fast-growing areas.

The initial consideration, which is to be satisfied by £462,177 and the issue of 783,879 new ordinary shares, is based on estimated pre-tax profits at Betterbake of £180,000 for the nine months to April 2 1988, with additional payments depending on performance.

Betterbake's pre-tax profits came to £170,255 in the year to the end of June 1987, on a turnover of £4.54m.

Freshbake said it had obtained warranties and indemnities as it normally does covering the financial information provided.

The company took a \$5.76m provision in connection with over-statement of vegetable stocks and under-statement of creditors at World Farm Foods, which it acquired in January for nearly £8m.

ASD rises to £15m

ASD, USM-quoted steel stockholder and distributor, boosted taxable profits from £1.2m to £1.52m on turnover ahead from £34.67m at £45.1m in the six months to June 30, 1987.

The directors declared an increase from 4p to 4.5p in the interim dividend and after a fall in tax from £281,000 to £332,000 earnings per £1 share rose from 11.5p to 16.2p.

Acquisitions made during the year contributed £8.22m to the turnover and a modest pre-tax loss. The business was being rationalised and developed and performance was improving.

Mr Ralph Oppenheimer, chairman, said that although the second half was normally less profitable than the first half, the company was cautiously optimistic for the rest of the year.

Goal Petroleum up

Goal Petroleum, oil and gas exploration and production company, produced an interim pre-tax profit of £498,000 last time after oil production rose by 46 per cent.

Turnover for the six months to June 30 was \$3.55m (£1.5m) and earnings per share were 0.44p (0.19p) loss. The average oil price realised was 30 per cent higher at \$17.50 per barrel, giving a sterling realisation of £10.85 per barrel compared with \$8.96 in the first half

## DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend for last year	Total dividend for last year
ASD	4.5	Nov 2	4	8.5
Barker & Debon	1.5	Jan 5	—	1.5
Bedco	2	Dec 30	1.63	3.63
Beckers	8.4	Jan 4	4.75	13.15
Bowater	5.25	—	—	5.25
Brit. Aerospace	6.9	—	6.4	13.3
Costain Group	3.65	—	3.5	7.15
Electron House	2.1	Oct 30	2	4.1
Kineas Lighting	2.81	—	2.5	5.31
Expamet Int'l	3	—	—	3
Expamet Int'l	3	—	—	3
Hammer Cattery	0.85	—	9	9.85
Hestair	2	Jan 4	1.7	3.7
Hestock Johnson	1.51	Nov 24	0.85	2.36
IMI	2.75	Oct 19	2.5	5.25
Interlink Express	3.5	—	—	3.5
Kerry	0.52	—	—	0.52
LMS	2	Nov 7	1.8	3.8
Lopez	2	Oct 23	1.8	3.8
Lyon & Lyon	1.5	—	1.5	3
Macdonald Martin A	4	Oct 23	4	8
Macdonald Martin B	2	Oct 23	2	4
Prov. Financial	4.5	Oct 21	4	8.5
Ricardo	2.25	—	2.25	4.5
Sherwood Comput	1.51	—	1.55	3.06
Technology Project	1.34	Nov 2	0.86	2.2
Toser Kemsley	0.6	Oct 20	—	0.6
Trade Indemnity	2.2	—	1.85	4.05
John D. Wood	1.25	Oct 22	—	1.25

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increase by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ Third market. To reduce disparity. \*\* Special payment. †† Irish penny throughout.

**U.S. \$200,000,000**  
Midland International  
Financial Services B.V.  
(Incorporated with limited liability in  
The Netherlands)  
**Guaranteed Floating  
Rate Notes 1988**  
Guaranteed on a subordinated basis  
as to payment of principal and interest by  
**Midland Bank plc.**

For the six months from  
30 September 1987 to 30 March 1988,  
the Notes will carry an interest rate  
of 7 7/8% per annum.  
On 30 March 1988 interest of  
U.S. \$381.81 will be due per  
U.S. \$10,000 Note for Coupon No. 8  
Agent Bank:  
EBC, Ameri Bank  
Limited

**U.S. \$150,000,000**  
First Interstate Overseas N.V.  
**Guaranteed Floating Rate  
Subordinated Notes Due 1995**  
Guaranteed on a subordinated basis  
as to payment of principal and interest by  
**First Interstate Bancorp.**

Interest Rate: 7 7/8% per annum  
Interest Period: 30 September 1987  
to 30 September 1987  
Interest Amount per  
U.S. \$10,000 Note due  
30 September 1987: U.S. \$381.81  
Credit Rating: First Interstate  
Agent Bank:

**SUBVERSIVE**  
SERIOUS MONEY AT  
WYNDHAM'S THEATRE  
TEL: 536 2000 GROUPS: 536 2061  
COL: 279 5555, 4414, 4415, 4416, 4417

## LOPEX

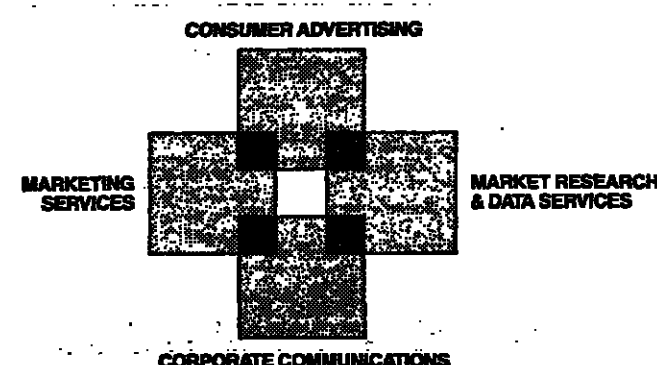
Communications Group

## INTERIM RESULTS

	Unaudited 6 months ended June 30	Audited year ended Dec. 31
	1987	1986
Turnover	67,577	53,719
Profit before taxation	2,034	1,505
Profit after taxation and minority interests	1,003	603
Earnings per ordinary share	7.32p	4.95p
Dividend per share	2.0p	1.8p

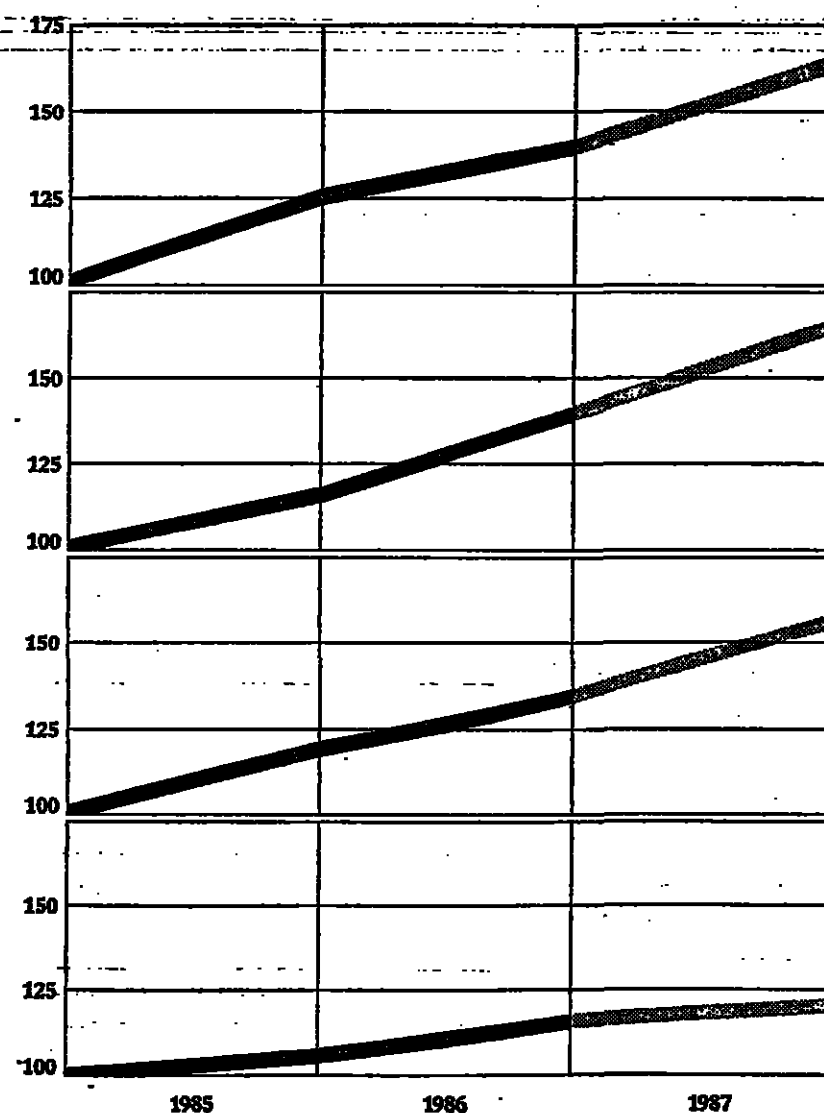
The 1986 figures are extracted from unaudited audited accounts which have been delivered to the Registrar of Companies.

- Record results and dividend increased.
- Earnings per share increased by 47.9% on first half of 1986.
- UK developments include acquisition of minority interest in Design in Action and purchase of the Grayling Group of PR consultancies.
- Acquisitions in Amsterdam and Lisbon have extended the Alliance International advertising network to 14 agencies in 10 countries.



Copies of the half year report are available from The Secretary, LopeX plc, Alliance House, 63 St. Martin's Lane, London WC2N 4BH. Telephone: 01-836 0281

The graphs show  
overall sales trends  
and forecasts for  
the UK.



Source: Business  
Monitor, Hoare  
Govett.

**AUTOMOTIVE**  
BTR suppliers include:  
Metalastik, Dunlop  
Automotive, Fatafi,  
Herts BTR.

**SPORTS GOODS**  
BTR suppliers include:  
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## UK COMPANY NEWS

## US growth helps Hestair rise 62% to £5m halfway

Hestair, the services and consumer products group which is expanding in the US temporary employment field, produced a 62 per cent improvement in interim pre-tax profits to £5.03m after a strong performance in the US.

The group paid \$19.6m (£12.6m) for two US agencies in August. Directors said it had completed its initial framework of temporary help branches in the country's major growth areas. Sales at the group's 87 US branches are running at an annualised \$180m.

UK companies had made good progress with the exception of Knight Programming Support which had been affected by adverse currency movements.

Atlas in the services division and Dennis Eagle in the engineering division had achieved outstanding performances.

Turnover rose 30 per cent to \$38.53m for the six months to July 31. Earnings per share rose from 8.5p to 11.2p, and the interim dividend rose from 1.7p to 2p.

In the US development was

continuing and profit levels were exceeding expectations. The group plans to build its network in the temporary help field to some 200 branches, to develop a permanent placement operation and to acquire other niche businesses in personnel services.

In the UK the organic development of HMS and Atlas was continuing. The consumer products division was set for a strong second half and another record result was expected. Order intake at the vehicle division had improved and order books for the second half were strong, which should accelerate the profit recovery begun in the first half.

All UK divisions were actively seeking acquisition or product opportunities to increase profitable growth, and the directors were confident of another record year.

Tax rose from £273,000 to £356,000.

Opinion is divided over which will prove the better

comment

strategy. Hestair's piecemeal acquisition of US employment agencies which complement its existing network geographically, or Blue Arrow's \$1.3bn assault on the market through the purchase of Manpower. Hestair argues that it is buying on exit multiples which are a fraction of Manpower's, and also enjoys better margins by avoiding overlap and going selectively for larger branches; yet with group profits of £13m in sight for the current year, it finds itself on a prospective p/e multiple no higher than Blue Arrow's at 15. Hestair's other activities discourage direct comparisons with Blue Arrow, but the market may prove correct in putting the shares on similar ratings. Blue Arrow's rights issue seems destined to deliver a share overhang of fairly gargantuan proportions in the short term, but Hestair's shares have had a strong run from 215p at the last preliminary in April to yesterday's 380p, and next year's rising tax charge could see them pause for breath.

Profits for the six months to June 30 rose from \$5.67m to \$6.61m on turnover down from a restated \$180.28m to \$177.5m. Sir Timothy Kinnock, chairman, said the reduced level of turnover was partly due to this emphasis on credit control and partly a reflection of the conditions in the retail sectors with which the company was most strongly linked.

Sir Timothy said that in the second half the company was continuing to give priority to credit control and to improvements in branch operating methods.

The directors declared an interim dividend of 4.5p — up from 4p last year. After tax of £2.11m (£2.06m), earnings per share rose from 7.23p to 8.71p. Net profits worked through at \$4.3m, up from \$3.62m last time.

Elsewhere in the group, progress had been maintained, especially in the insurance-related activities. Halifax Insurance in particular had benefited from more realistic industrywide levels of premium. The geographical expansion of Whitegate Estate Agency had been limited by the company's unwillingness to pay inflated prices for acquisitions. Nevertheless it had advanced from 70 branches at the end of 1986 to a current 84.

Sir Timothy said he expected the group to produce a good result in 1987.

In the comparable period last year profits were hit by the relatively poor start of weekly-collected credit companies which then accounted for 90 per cent of the group's turnover.

A large surge of customers in 1985 had also caused problems which had been exacerbated by the introduction of a new administrative system that had resulted in rather more slow paying customers than usual.

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## Better credit control helps lift Provident Financial

A 16.5 per cent increase in interim taxable profits at Provident Financial Group, consumer credit and insurance, was due largely to concentration in the credit companies on improvements to credit control and to the standard of collecting customers' repayments.

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## Acquisitions boost IMI to £40m

IMI, the diversified metals and engineering group, yesterday revealed that its profits for the first six months of the 1987 year had risen by \$9.8m to \$40.1m at the pre-tax level.

The figures included six months' profits from companies acquired last year whereas the first half of 1986 included only two and a half months of Martonair profits. The additional benefit in 1987 was estimated by the directors at £2.6m.

The overall 31 per cent improvement in profits was achieved on the back of a 10 per cent increase in turnover to £421m. All but one of the group's businesses showed advances.

IMI achieved a considerable further advance in building products, particularly in copper

tube, fittings and cylinders. The division's profits rose from £4.2m to £7.3m.

In drinks dispensing increased profits were achieved in all areas, particularly in the UK where excellent progress was made in integrating Coldow which was acquired in October 1986. The sector's profits rose from £7.2m to £8.7m.

In fluid control the Martonair purchase last year enhanced profitability and added impetus to worldwide growth in the group's pneumatics activities.

The refined and wrought metals division was affected by the performance of IMI Titanium. The copper companies were affected by lower copper prices early in the year.

The special engineering activities achieved a useful improvement.

Tax for the half year took £12.5m (£8.6m) leaving net profits at £27.6m (£21.9m). Earnings worked through 0.9p ahead at 8.4p and the interim dividend is being lifted from 2.5p to 2.75p net per 25p share.

comment

IMI is an ably run, solidly diversified company which suffers (from the investor's point of view) from being neither cheap or glamorous enough. While its products are well received by trade and industry, few outsiders would immediately recall that IMI has a market capitalisation of over £300m, generating less than 20 per cent and pre-tax profits that this year will be knocking on the £100m door.

The failure of its corporate image to match that of competitor Glyndwr has two strands to it: IMI's acquisition policy has to produce the growth expected of top-rated companies; and the targets have not been chunky enough to generate the excitement that even the sober end of the City has come to expect. Perhaps this last point will be born in mind later this year when IMI draws up its hit list—a mixture of cash and paper would readily fund the lifting of its sights to the £300m plus level. This year £92m is forecast—on which the combination of the Martonair dilution and a higher tax rate will weigh heavily enough to keep the earnings per share growth to the mid-teens, some half that forecast for Glyndwr. The shares slipped 9p to 260p as the market absorbed this prospect.

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## Engineering problems check Costain's profits at £21m

BY NIKKI TAIT

Continued problems on the civil engineering side and a large write-off on a Docklands tunnel project, pushed first-half pre-tax profits at Costain, the construction, property and mining group, down from £21.2m to £20.9m. Turnover in the six months to end-June was 13.3 per cent higher at \$425m.

The downturn was accentuated at the earnings level by a rising tax charge (up from 27 to 33 per cent); the earnings per share figure dropped from 8.6p to 7.5p.

However, Costain—a subject of recent bid speculation—stresses that the performance of its mining and housing divisions showed good progress, and that its property arm, although suffering from the lumpiness of deals at the halfway stage, should advance in the full-year.

The company provides no half-time breakdown, but says that on the engineering and construction side, international contracting remains highly competitive while the UK civil engineering side showed a small loss before charging the tunnel provisions — believed to cost several million pounds. However, UK building business improved, as did the Australian

engineering and contracting interests.

Coal-mining activities, by contrast, advanced while the Cracow gold mine operations in Australia started production in March and the South Carolina interests in August. Costain's share of annual production is 45,000 oz. The company also announced yesterday that it is making a \$30m investment in oil and gas exploration and production, with the purchase of Valero Producing Company.

Housebuilding, too, saw strong growth and full year sales should be some \$400 against \$240 last time. On the property side development activity is "at an all-time high."

The interest charge came down from \$8.5m to \$4.5m, thanks to rights issue proceeds but is expected to rise in the second half with year-end gearing expected to be around 30 per cent. Tax took a \$5.5m charge, and there was a further \$1.5m extraordinary charge, representing the costs of pulling out of housebuilding in Australia and another small disposal.

The interim dividend, however, goes up from 3.5p to 3.65p, and the company says that while short-term results may be

influenced by difficult trading on the engineering side, "there is sound reason for optimism for our future growth."

comment

Costain should suddenly decide to make a more public presentation of itself as a four-legged creature—rather than one dependant on low-quality overseas business—may have a good bit to do with the recent bid speculation. But it does have a story to tell. Engineering and construction, which accounted for over three-quarters of profits in 1986 could be at little as 15 per cent of the current year's figure. In its place, the company has indubitably found higher quality earnings in particular from the mining diversification and over one-third of 1987's coal sales will be made under contracts reaching into the next century. Short-term, alas, shareholders will probably face static profits and declining EPS. Yesterday's interim had analysts downgrading forecasts to \$64m-\$64.5m, suggesting a prospective p/e of 14 with the shares 3p lower at 350p yesterday. Patience has been strained long enough, but in sight—one way or another.

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## Packaging boosts Bodycote

HELPED by a substantial contribution from its new packaging division Bodycote International saw interim pre-tax profits almost double. Turnover increased by 33 per cent from £22.34m to £29.48m in the six months to the end of June 1987 for tax purposes of £27.1m against £19.1m last time.

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## Emess in £3m German deal

BY CLAY HARRIS

Emess Lighting yesterday raised its stake in Brilliant-leuchten, the West German lighting group, to 24 per cent in a £3m deal which gives the British company access to continental design expertise and an expanded overseas distribution network.

The lighting and electrical accessories group also reported an 80 per cent increase in interim pre-tax profits to £2.53m, on sales ahead by 73 per cent to \$0.2m. The results included four months' contribution from Tenby Industries, which Emess bought from BSR International earlier this year.

Emess is to pay DM 8.6m (£3m) for a 20 per cent stake in Brilliant, a listed company based in Bremen. It had already bought 4 per cent in the stock market.

Brilliant, a lighting fixture supplier to leading European chains and an own-brand manufacturer for retailers including Ikea of Sweden, achieved pre-tax profits of DM 4.3m on sales of DM 79m in the year to April 30.

Mr Michael Meyer, Emess chairman, said yesterday that the design departments of both companies would co-operate on new products for which tooling costs would also be shared.

Emess fixtures would be distributed by Brilliant subsidiaries in Australia and the US, and the German company's innovative products were likely to appear shortly in Britain.

Of the Emess shares to be issued in partial payment for the Brilliant stake, one-third will be retained by the vendors and two-thirds will be placed with West German institutions.

The acquisitions from Tenby accounted for about half of Emess's profits growth in the first half. Fraser & Glass, the moulded plastic motor components company sold to Trinova of the US at the end of June, contributed only about £200,000, according to Mr Meyer.

The group was on course to match its usual seasonal split of second-half profits of at least

twice those in the first six months, he said.

Earnings per share advanced by more than 50 per cent to 8.3p (6p) and the interim dividend is increased to 2.8p (2.5p).

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## COMMODITIES AND AGRICULTURE

## UK seeks higher grain moisture limit

BY BRIDGET BLOOM IN NYSBORG, DENMARK

BRITAIN HAS applied to the European Commission for permission to raise the limit on moisture content of cereals allowable for sale into intervention.

The move, announced by Mr John MacGregor, the Minister of Agriculture yesterday, was welcomed by the National Farmers' Union which has been calling for the increase for the past few

weeks following the heavy rains which have delayed and affected the size of the current harvest.

The EC cereals management committee has been asked to endorse a maximum moisture content of 15.5 per cent, compared with the 14.5 per cent which has been applied for the past year. The move will bring Britain into line with France and most of its competitor producers in Europe.

Mr MacGregor, who was yesterday attending an informal meeting of EC Agriculture Ministers in Denmark, explained that his action had been made necessary by the exceptionally wet weather since mid-August. Despite pressure from the farmers he had waited until now before acting because the higher moisture content would inevitably make British cereals exports less competitive.

Since it is likely to mean more cereals sold into intervention, it will also raise costs of supporting cereals within the EC.

However, the new moisture limit—which seems certain to be accepted in Brussels—will reduce drying costs for farmers who, because of the bad weather, are likely to suffer a considerable drop in yield.

## Farm ministers agree to differ

BY BRIDGET BLOOM

AGRICULTURE MINISTERS of the European Community ended a two-day meeting yesterday with an agreement to disagree on whether environmental protection policies should be given a higher priority within the Common Agricultural Policy.

The Ministers were addressing the issue of agriculture's relationship to the environment for the first time and no decisions were expected from their informal meeting.

However, while all agreed on the importance of environmental protection, 12 Ministers differed about the degree to which Common Agricultural Policy regulations should be extended to cover environmental problems.

The clearest divisions

emerged between the northern countries like Denmark, playing host to the meeting, where intensive agriculture is recognised to have harmful or polluting effects and is already strictly controlled by the Danish government and the Mediterranean countries, in particular, where the use of fertilisers or pesticides is markedly less and where concern for the environment where it exists, centres on problems stemming from the depopulation of rural areas.

Clearly very few other countries would be willing to adopt the sort of stringent controls now in force in Denmark on a national basis, let alone extend them Community-wide.

But while Ministers discussed the key issues of the nature of environmental pollution, the

identity of its perpetrators and whether controls should be voluntary or compulsory or whether Community aid should be available on an increasing scale, there were apparently no agreed answers.

Mr John MacGregor, British Agriculture Minister, was clear that Community action should be conceived with "great sensitivity" to members' differences and binding legislation which could not be made to stick should be avoided.

He also pointed out that additional cash aid for environmental issues could impose unacceptable burdens on the EC budget.

Neither Mr Ignaz Kiechle, the German Minister nor Mr Francois Guillaume, whose

attitude to the whole environmental question was described as "defensive," wanted to see the extension of compulsory EC regulations on the environment while all three ministers noted that on the whole farmers were not the polluters but the protectors of the environment.

The Ministers agreed that the European Commission will produce further studies both of what has been done within the Community so far on environmental issues and on suggestions for future action.

It will also further examine suggestions for individual Ministers including that of Mr Guillaume that the Community should give more support to the production of bio-ethanol, mainly from cereals.

## Cocoa falls sharply

By David Blackwell

COCOA PRICES fell steeply in London yesterday as delegates to the International Cocoa Organisation (ICCO) continued to seek an agreement on the operation of its price stabilisation system.

The December contract on the London Futures and Options Exchange (Foe) fell 23¢ to close at \$1,214.50 a tonne—the lowest closing level since April 12, 1985.

ICCO delegates are meeting for the second time to wrestle with the problems of setting buying and selling prices for the organisation's buffer stock manager. They failed to agree in July on a revised floor price when prices unexpectedly started to recover after a steady decline.

Until delegates reach agreement the buffer stock manager is unable to intervene, although the cocoa price as measured in Special Drawing Rights (SDRs) fell yesterday to 1,576.65 a tonne. This is well below the present 1,600 SDR floor level under which he bought 75,000 tonnes, the maximum permitted, in May and June.

Consumer delegates want to see the floor level lowered, while producers are arguing that it should remain the same.

## Plant closure lifts germanium

BY DAVID OWEN IN TORONTO AND DAVID BLACKWELL IN LONDON

THE PRICE of germanium has risen sharply this week following the closure of Vancouver-based Moser Explorations of its Apex gallium/germanium production and processing complex in southern Utah.

The company blamed plant problems and the "incredibly soft" gallium market.

"We closed now because we discovered that some fluorides had corroded the glass in the germanium refinery stills," said

Mr Art Low, company treasurer. "We estimate that we will be down for at least four months while plant modifications take place."

The Apex plant, which came on stream late in 1985, is capable of producing some 100 kg of gallium and 17,750 kg of germanium per annum. It is unique in being specifically built to produce the two metals, which are usually derived as by-products of aluminium, and

germanium from the production of copper and zinc.

Its impact on the germanium market was immediate, according to Mr Doug Hulse, of Wogan Resources, London's leading strategic metals dealer. It was expected to produce 30 tonnes of the metal a year, when the world market is for 180 tonnes, and prices of germanium dioxide fell from \$450 to about \$350 a kilo.

But its rate of recovery of the metal was far lower than expected, and prices were hovering around \$400 a kilo last week. However, news of the shutdown has pushed prices to \$450 a kilo this week.

Traders expect the shutdown to last considerably longer than the four months announced by Moser. They believe the increase in prices could be sustained, particularly as China has switched this year from being a net exporter to a net importer of germanium, which is used in the production of infra red lenses and fibre optics.

Gallium prices are historically low at the moment, at around \$550 a kilo. Gallium arsenide is used to make computer chips which react much faster than silicon chips, and are thus in demand for military computers.

## Floods cut jute crop but raise quality

BY SAYED KAMALUDDIN IN DHAKA

THE WIDESPREAD floods which have wrought havoc in Bangladesh have also helped to improve the quality of the country's raw jute production.

Mr Khandkar Asaduzzaman, permanent secretary to the jute ministry, said that the increased availability of flowing water had helped farmers to improve the

quality while processing the crop after harvesting.

The floods have forced early harvesting of the jute crop, over 60 per cent has already been harvested—which has affected the length of its fibre. On top of that over 500,000 bales have been lost in the floods. The Government has revised

jute production figures to 4m bales from an earlier estimate of 4.5m bales.

The revised figure of 3.9m bales from a carry-over of 3.9m bales from last season, however, there would not be any problem in meeting the local raw jute consumption of 4m bales and an estimated export demand of 2.5m bales, Mr Asaduzzaman

said. World raw jute demand has been estimated at 2.7m bales so there should be a carry-over of 1.6m bales, including

the carry-over of 3.9m bales. Meanwhile the Jute Ministry has revised an estimated \$82m project to produce pulp for paper mills from jute cuttings, sum-sofedsHdhm

## Mohammad Aftab on the revival in the cotton industry Pakistan picks up the threads

PAKISTAN IS looking forward to regaining its position as the world's exporter of raw cotton following the harvesting of a record crop this season.

"Production has exceeded the target of 7.7m bales," for the 1987-88 crop, says Mr Sartaj Aziz, Minister of State for Agriculture, and Karachi traders predict it even higher—close to 8m bales (375 lbs each).

The introduction of new technology, high-yielding and early maturing seeds, greater utilisation of fertiliser, improved availability of irrigation water and good weather, have all contributed to a surge in production in recent years.

Output rose from 5.7m bales in 1984-85 (July-June), to 7.26m bales in 1985-86, and 7.64m bales in 1986-87.

In spite of a severe cotton price setback in the international market in the summer of 1986, when prices touched bottom at 25 cents a pound—a 12-year low—returns to farmers have remained good, encouraging them to plant more and make greater use of expensive inputs.

Pakistani cotton prices seem set to remain strong during the coming months. Demand is holding up well while poor crops are expected in the Soviet Union, Greece and China.

The New York Futures contract for December delivery, which stood at 72.25 cents a lb on July 31—up from 32.95 cents a lb on the same date in 1986—is holding its ground at just below 76 cents a lb.

Business analysts in Karachi,

the country's main cotton trading and export centre, say that Pakistani cotton is fetching 60 to 65 cents a pound.

The signs are not all bullish. The International Cotton Advisory Committee estimates 1987-88 global cotton supply at a more-than-adequate 111.60m bales, while the existing stock level is put at 81.40m bales.

The Pakistani Government seems undaunted by these figures, however, and its optimism about cotton price prospects was underlined recently when it liberalised trade in the commodity to allow private businesses to enter the export market.

When the cotton trade was nationalised 14 years ago the state-owned Cotton Export Corporation was given the export monopoly.

The CEC's operations sometime had disastrous results. In the summer of 1986, for

instance, nearly 2m bales of cotton were committed for sale at the rock-bottom price of 25 cents a pound, a blunder which resulted in the replacement of the entire top bureaucracy of the corporation amid allegations of mismanagement and possible corruption.

Mr Abdul Sami Qureshi, the new CEC chairman, welcomes the liberalisation of exports. "We will have an exportable surplus of over 3.5m bales in the forthcoming season and shall have to export close to 300,000 bales a month on average," he estimates.

Last year, he says, nearly 3.5m bales were left for export, and the situation this year "is not very different." The new policy means private enterprise will be able to play its part in selling the country's bumper crop.

Until nationalisation the private traders handled all

cotton exports—but at that

time the total crop was very small in comparison with the quantities involved now. For years, the government was forced to be left back into this lucrative sector.

The Karachi Cotton Association, representing private business, will work with the CEC to co-ordinate export activities and avoid undermining the market.

Mr Mahbubul Haq, the Minister for Commerce and architect of the new liberal policy, explains that "an export price check committee will be established to keep tabs on exports and the prices at which cotton is sold by the private business and the CEC. In order to ensure proper prices, and obviate under-invoicing, dumping, and unfair competition against the CEC, all export contracts will be registered with the State Bank of Pakistan."

The committee will announce a daily price based on the CEC's purchases. The CEC will purchase cotton from growers at support prices fixed by the Government. Private exporters will purchase cotton from CEC.

Mr Tahir Shadique, the KCA chairman, says, however, that "the condition for private business to purchase cotton from the CEC will be a handicap." He and other traders believe they could buy more cheaply direct from growers or ginners.

"But at least a beginning has been made," he reflects philosophically. "Now we have to prove our mettle as market men."

## LONDON MARKETS

THE RALLY in aluminium prices on the London Metal Exchange which started towards the end of last week continued yesterday when the cash standard position gained \$19 to \$1,001 a tonne. That took the aggregate rise over the last three trading days to \$40.50. The recovery in the dollar-denominated high-grade metal has been even more marked with the cash position advancing \$130 since last Thursday. Dealers attributed the early part of yesterday's rise to covering against potential options declarations. In the afternoon, they added, there was spill-over strength from the rising copper market. Cash Grade A copper ended the day at \$1,069.50 a tonne. Dealers put this down mainly to technical factors and the strength of the New York market. Coffee prices lost ground meanwhile as sentiment continued to be affected by Monday night's reports of divisions between delegates at the Mexico meeting studying the reinstatement of export quotas.

LMEX prices supplied by Amalgamated Metal Trading.

Aluminium	Unofficial + or -	High/Low
Aluminium	\$1700/20 +5	\$1690/20
Copper	\$1069.50 +14.5	\$1138.50
Cash Grade A	\$1069.50 +14.5	\$1138.50
Free Metal	\$1069.50 +14.5	\$1138.50
Gold Troy oz	\$458.50 +5	\$458.50
Leghams	\$398.50 +5	\$398.50
3 months	\$398.50 +5	\$398.50
Nickel	\$90.25 +5	\$90.25
Palladium	\$117.00 +5	\$117.00
Platinum	\$1,001.00 +130	\$1,131.00
Platinum	\$1,001.00 +130	\$1,131.00
Silver	\$169.50 +2.50	\$172.00
3 months	\$169.50 +2.50	\$172.00
Tin	\$4,740.00 +5	\$4,740.00
Free Metal	\$4,740.00 +5	\$4,740.00
Woolfman 2.5lb	\$45.50 +5	\$45.50
Zinc	\$1,001.00 +130	\$1,131.00
3 months	\$1,001.00 +130	\$1,131.00
producers	\$850	\$850

## ALUMINIUM

ALUMINIUM—88.7 per cent

99.7% Unofficial + or - High/Low

per tonne

Official closing (am): Cash 997.5 (997.5), three months 972.25 (996.7), settlement 998 (997). Final Kibb close: Ring turnover: 23,175 tonnes.

99.5% 2 sea per tonne

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## INDICES

## REUTERS

SEP 8: Sept 7 1987 1987  
1644.9 1640.6 1647.3  
(Base: September 18 1971=100)

## DOW JONES

Sept 8: Sept 7 1987 1987  
128.69 128.58 128.79  
Fut 128.32 128.57 128.94  
(Base: October 1 1931=100)

## MAIN PRICE CHANGES

Sept 8 + or - Month  
1987 - ago

MEALS

Aluminium \$1700/20 +5 \$1690/20

Copper \$1069.50 +14.5 \$1138.50

Cash Grade A \$1069.50 +14.5 \$1138.50

Free Metal \$1069.50 +14.5 \$1138.50

Gold Troy oz \$458.50 +5 \$458.50

Leghams \$398.50 +5 \$398.50

3 months \$398.50 +5 \$398.50

Nickel \$90.25 +5 \$90.25

Palladium \$117.00 +5 \$117.00

Platinum \$1,001.00 +130 \$1,131.00

Platinum \$1,001.00 +130 \$1,131.00

Silver \$169.50 +2.50 \$172.00

3 months \$169.50 +2.50 \$172.00

Tin \$4,740.00 +5 \$4,740.00

Free Metal \$4,740.00 +5 \$4,740.00

Woolfman 2.5lb \$45.50 +5 \$45.50

Zinc \$1,001.00 +130 \$1,131.00

3 months \$1,001.00 +130 \$1,131.00

producers \$850 \$850

Barley Fut. Nov. 1987 \$100.35 +0.35 \$100.70

Maize Fut. Nov. 1987 \$1.65 +0.05 \$1.70

Soybean Fut. Nov. 1987 \$1.15 +0.05 \$1.20

Wheat Fut. Nov. 1987 \$1.15 +0.05 \$1.20

Unquoted: 1st Feb 75-85 Bank, C. Cents

1st Feb 75-85 Bank, C. Cents

1st Feb 75-85 Bank, C. Cents

1st Feb 75-85 Bank, C. Cents

1st Feb 75-85 Bank, C. Cents

1st Feb 75-85 Bank, C. Cents



## FOREIGN EXCHANGES

## Central banks help dollar

THE DOLLAR finished little changed from Monday's closing levels as investors kept on the sidelines ahead of Friday's release of US trade figures. Central banks were active supporters of the dollar but only on a modest scale and this was seen as a follow up to comments by Mr Karl Otto Poehl, president of the West German Bundesbank, suggesting that the Bundesbank still intended to keep the dollar steady.

The West German Bundesbank gave some assistance to the dollar in the open market, followed by Dutch and Swiss central banks as well as the Bank of Japan. The Bank of England bought dollars but sold D-Marks instead of sterling.

The Bank of France was also active but sold D-Marks for francs in an attempt to relieve some of the pressure on the weaker member of the EMS while yesterday's general election in Denmark showed signs of being a cliff hanger.

As far as the US dollar was concerned many speculators were sceptical, suggesting that it was relatively easy to control the US dollar as the moment because no one was really trying to sell it. If the next set of US trade figures prove to be a disappointment, the token efforts made by central banks today would, if repeated, be swept aside.

Ahead of Friday's figures most traders were content to remain on the sidelines. The dollar closed at DM1.7025 from DM1.7020 and ¥141.70 compared with ¥141.75. Elsewhere it finished at SF1.4860 from SF1.4850 and FF4.9050 unchanged from Monday. On Bank of England figures, the dollar's

5 IN NEW YORK

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Forward premiums and discounts are for the US dollar.

## STERLING INDEX

2.30 pm	Sept. 8	Previous
2.30 pm	73.2	73.1
2.30 pm	73.2	73.1
2.30 pm	73.2	73.1
2.30 pm	73.2	73.1

## CURRENCY RATES

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

\*CDSOR rate for Sept. 7; N/A

## CURRENCY MOVEMENTS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Morgan Guaranty changed: average 1980-1982=120; Bank of England index (base average 1975=100).

## OTHER CURRENCIES

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

\*Selling rate.

## MONEY MARKETS

## Softer tone

THERE WAS a slightly easier tone to interest rates on the London money markets yesterday, with three-month interbank falling to 10 1/2-10 3/4 per cent from 10 3/4-10 1/2 per cent. One-month rates declined to 10 1/4-10 1/2 per cent from 10 1/2-10 1/4 per cent, as sterling held steady on the foreign exchanges, and dealers were uncertain about the implications for London rates of last Friday's rise in the US Federal Reserve's discount rate.

UK clearing bank base lending rate 10 per cent since August 7

There is unlikely to be any economic news to move the market until publication of the UK retail prices index on Friday.

The Bank of England forecast an initial money market shortage of £200m, but revised this to £250m at noon. Total help of £21m was provided.

The central bank did not operate in the market during the morning, but after lunch bought £21m bills outright, by way of £25m Treasury bills in hand at £7 1/2 per cent. £10m local authority bills in hand at 9 1/2 per cent, and £7m bank bills in hand at 9 1/2 per cent.

Rate assistance of around £20m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills raised £180m, with Exchange transactions absorbing £55m. These out-weighed a fall in the note circula-

exchange rate index finished at 100.1 from 100.2.

STERLING-Trading range against the dollar in 1987 is 1.6855 to 1.7118. August average 1.6885.

Exchange rate index 73.2 against 72.3 at the opening and the close on Monday night. The six months ago figure was 71.5.

Sterling remained within a narrow range for much of the day. It showed an improvement from 72.3 at the opening to 73.2 at the close, but there was never any attempt to launch an attack on the DM3.00 level and the Bank of England sold D-Marks and bought dollars during the day.

The pound closed at \$1.6585 from \$1.6600, having touched a high of \$1.6645. It was unchanged against the D-Mark at DM2.9750 and ¥238.25 against the yen. Elsewhere it finished at FF4.9475 from FF4.9525 and SF2.4825 from SF2.4875.

D-MARK-Trading range against the dollar in 1987 is 1.9305 to 1.7094. August average 1.8573.

Exchange rate index 147.3 against 147.4 at the opening and the close on Monday night. The six months ago figure was 147.4.

The Bundesbank was active in the open market buying dollars in

what many dealers saw as an exercise to show central banks' resolve to adhere to the Louvre accord of February.

There was no intervention at the fixing when the dollar was quoted at DM1.7050 compared with DM1.7055 on Monday. The Bundesbank's intervention was part of a package involving several European central banks but dealers tended to view the whole episode in a rather half-hearted light.

Once again sentiment remained fixed on Friday's release of US trade figures.

JAPANESE YEN-Trading range against the dollar in 1987 is 139.45 to 138.25. August average 147.57.

Exchange rate index 223.4 against 223.2 six months ago.

Trading was relatively subdued in Tokyo. Many people were keeping to the sidelines ahead of Friday's release of US trade figures.

Closure of US markets also introduced a cautious note.

The dollar closed at ¥141.70 compared with ¥141.80 on Monday. It was down to ¥141.40 at one point which attracted support from the Bank of Japan on a modest scale.

Changes are for £100, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

## EMS EUROPEAN CURRENCY UNIT RATES

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Changes are for £100, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

## POUND SPOT-FORWARD AGAINST THE POUND

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Belgian rate is for convertible francs. Financial franc 62.10-62.20. Six-month forward dollar 1.80-1.75 c.p.m. 12-month 2.90-2.45 p.m.

## DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

\*UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial franc 37.40-37.50.

## EURO-CURRENCY INTEREST RATES

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Long-term Eurodollar: Two years 9 1/2-10 1/4 per cent; three years 9 1/4-9 3/4 per cent; four years 9 1/4-9 3/4 per cent; five years 9 1/4-9 3/4 per cent. Short-term rates are for US dollars and Japanese Yen, others, two days notice.

## EXCHANGE CROSS RATES

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Yen per 1,000; French Fr per 100; Lira per 1,000; Belgian Fr per 100.

## FINANCIAL FUTURES

## Gilts and US bonds weaker

LONG TERM gilt futures closed near the day's low on the London International Financial Futures Exchange yesterday. December gilts opened firmer at 115-16, and temporarily moved above resistance at 115-16 to a high of 115-20, but there was lack of follow through.

After gaining ground on the early strength of sterling, the contract retreated on news the Bank of England had joined in central bank intervention to support the dollar. It fell back to a support point of 114-20, before recovering slightly to close at 114-21, compared with 115-08 on Monday.

Trading is expected to be in a

narrow range, as cash yields held around 10 per cent, awaiting the implications of higher US interest rates, and ahead of the US money supply and bank lending figures, on September 18.

US Treasury bond futures opened unchanged on Liffe at 83-20 for December delivery, but lost ground, touching a low of 83-31 at US credit markets opened earlier after the long weekend.

Trading was described as quiet, with the weak dollar still weighing on prices.

The market is waiting for the US trade figures for July, amid nervousness that the deficit will be bigger than June's \$15.71bn,

but until then seems content to track the dollar.

The US currency was little changed yesterday, after co-ordinated intervention by European central banks, but in expectation of further problems for the US currency and the possibility of higher US interest rates, December bonds fell to close 83-04.

Japanese Government bond futures opened firmer on Liffe, with December at 101-20, which was also the day's low. The improvement reflected a sharp rebound earlier in Tokyo, on short covering to meet settlement requirements for the first half of the year.

## LIFE LONG GILT FUTURES OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 1,210 Pts 1,330. Previous day's open: Cals 1,050 Pts 1,285.

## LIFE US TREASURY BOND FUTURES OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 65 Pts 64. Previous day's open: Cals 50 Pts 57.

## LIFE FT-SE 100 INDEX FUTURES OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 1 Pts 0. Previous day's open: Cals 425 Pts 225.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LIFE EURO-DOLLAR OPTIONS

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume total, Cals 31 Pts 277.

## LONDON

## 25-YEAR 12% NATIONAL GILT

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume 20,700 (10,325).

Previous day's open: Cals 123,521 Pts 145,730.

Previous day's volume: Cals 110 Pts 2,462.

## LONDON

## 25-YEAR 12% NATIONAL GILT

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8

Estimated volume 20,700 (10,325).

Previous day's open: Cals 123,521 Pts 145,730.

Previous day's volume: Cals 110 Pts 2,462.

## LONDON

## 25-YEAR 12% NATIONAL GILT

Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8
Sept. 8	Sept. 8	Sept. 8</







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## FTU

FTU



## LONDON SHARE SERVICE

[illegible]



**Financial Times Wednesday September 9 1987**

## INDUSTRIALS—Continued

[illegible]



## LONDON SHARE SERVICE

## INSURANCES—Continued

1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585
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## WORLD STOCK MARKETS

## AUSTRIA

Stock	Price	Change
Österreichische Bundesbank	100.00	+0.10
Österreichische Postbank	100.00	+0.10
Österreichische Sparkasse	100.00	+0.10
Österreichische Volksbank	100.00	+0.10
Österreichische Zentralbank	100.00	+0.10

## GERMANY

Stock	Price	Change
Deutsche Bank	100.00	+0.10
Deutsche Postbank	100.00	+0.10
Deutsche Sparkasse	100.00	+0.10
Deutsche Volksbank	100.00	+0.10
Deutsche Zentralbank	100.00	+0.10

## SPAIN

Stock	Price	Change
Banco Bilbao	100.00	+0.10
Banco Central	100.00	+0.10
Banco Exterior	100.00	+0.10
Banco Hispano	100.00	+0.10
Banco Popular	100.00	+0.10

## AUSTRALIA (Continued)

Stock	Price	Change
New South Wales	100.00	+0.10
Queensland	100.00	+0.10
South Australia	100.00	+0.10
Tasmania	100.00	+0.10
Victoria	100.00	+0.10

## JAPAN (Continued)

Stock	Price	Change
Asahi	100.00	+0.10
Fuyo	100.00	+0.10
Industrial Bank of Japan	100.00	+0.10
Mitsubishi	100.00	+0.10
Sanwa	100.00	+0.10

## CANADA

## TORONTO

## Closing prices September 8

Stock	High	Low	Open	Close
Alcan	100.00	99.50	100.00	99.50
Bell	100.00	99.50	100.00	99.50
Bank of Montreal	100.00	99.50	100.00	99.50
Bank of Toronto	100.00	99.50	100.00	99.50
Canadian Pacific	100.00	99.50	100.00	99.50

## MONTREAL

## Closing prices September 8

Stock	High	Low	Open	Close
Alcan	100.00	99.50	100.00	99.50
Bell	100.00	99.50	100.00	99.50
Bank of Montreal	100.00	99.50	100.00	99.50
Bank of Toronto	100.00	99.50	100.00	99.50
Canadian Pacific	100.00	99.50	100.00	99.50

## NEW YORK

## Closing prices September 8

Stock	High	Low	Open	Close
Alcan	100.00	99.50	100.00	99.50
Bell	100.00	99.50	100.00	99.50
Bank of Montreal	100.00	99.50	100.00	99.50
Bank of Toronto	100.00	99.50	100.00	99.50
Canadian Pacific	100.00	99.50	100.00	99.50

## LONDON

## Closing prices September 8

Stock	High	Low	Open	Close
Alcan	100.00	99.50	100.00	99.50
Bell	100.00	99.50	100.00	99.50
Bank of Montreal	100.00	99.50	100.00	99.50
Bank of Toronto	100.00	99.50	100.00	99.50
Canadian Pacific	100.00	99.50	100.00	99.50

## HONG KONG

## Closing prices September 8

Stock	High	Low	Open	Close
Alcan	100.00	99.50	100.00	99.50
Bell	100.00	99.50	100.00	99.50
Bank of Montreal	100.00	99.50	100.00	99.50
Bank of Toronto	100.00	99.50	100.00	99.50
Canadian Pacific	100.00	99.50	100.00	99.50

## FINLAND

Stock	Price	Change
Ålands Bank	100.00	+0.10
Ålands Bank	100.00	+0.10
Ålands Bank	100.00	+0.10
Ålands Bank	100.00	+0.10
Ålands Bank	100.00	+0.10

## NETHERLANDS

Stock	Price	Change
ABN-AMRO	100.00	+0.10
ABN-AMRO	100.00	+0.10
ABN-AMRO	100.00	+0.10
ABN-AMRO	100.00	+0.10
ABN-AMRO	100.00	+0.10

## AUSTRALIA

Stock	Price	Change
New South Wales	100.00	+0.10
Queensland	100.00	+0.10
South Australia	100.00	+0.10
Tasmania	100.00	+0.10
Victoria	100.00	+0.10

## JAPAN

Stock	Price	Change
Asahi	100.00	+0.10
Fuyo	100.00	+0.10
Industrial Bank of Japan	100.00	+0.10
Mitsubishi	100.00	+0.10
Sanwa	100.00	+0.10

## SINGAPORE

Stock	Price	Change
Alcan	100.00	+0.10
Bell	100.00	+0.10
Bank of Montreal	100.00	+0.10
Bank of Toronto	100.00	+0.10
Canadian Pacific	100.00	+0.10

## SOUTH AFRICA

Stock	Price	Change
Alcan	100.00	+0.10
Bell	100.00	+0.10
Bank of Montreal	100.00	+0.10
Bank of Toronto	100.00	+0.10
Canadian Pacific	100.00	+0.10

## NEW YORK

## Closing prices September 8

Stock	High	Low	Open	Close
Alcan	100.00	99.50	100.00	99.50
Bell	100.00	99.50	100.00	99.50
Bank of Montreal	100.00	99.50	100.00	99.50
Bank of Toronto	100.00	99.50	100.00	99.50
Canadian Pacific	100.00	99.50	100.00	99.50

## LONDON

## Closing prices September 8

Stock	High	Low	Open	Close
Alcan	100.00	99.50	100.00	99.50
Bell	100.00	99.50	100.00	99.50
Bank of Montreal	100.00	99.50	100.00	99.50
Bank of Toronto	100.00	99.50	100.00	99.50
Canadian Pacific	100.00	99.50	100.00	99.50

## HONG KONG

## Closing prices September 8

Stock	High	Low	Open	Close
Alcan	100.00	99.50	100.00	99.50
Bell	100.00	99.50	100.00	99.50
Bank of Montreal	100.00	99.50	100.00	99.50
Bank of Toronto	100.00	99.50	100.00	99.50
Canadian Pacific	100.00	99.50	100.00	99.50

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Alcan	100.00	99.50	100.00	99.50
Bell	100.00	99.50	100.00	99.50
Bank of Montreal	100.00	99.50	100.00	99.50
Bank of Toronto	100.00	99.50	100.00	99.50
Canadian Pacific	100.00	99.50	100.00	99.50

## OVER-THE-COUNTER

Nasdaq national market, closing prices

Stock	High	Low	Open	Close
Alcan	100.00	99.50	100.00	99.50
Bell	100.00	99.50	100.00	99.50
Bank of Montreal	100.00	99.50	100.00	99.50
Bank of Toronto	100.00	99.50	100.00	99.50
Canadian Pacific	100.00	99.50	100.00	99.50

## LONDON

## Chief price changes

Stock	Price	Change
Alcan	100.00	+0.10
Bell	100.00	+0.10
Bank of Montreal	100.00	+0.10
Bank of Toronto	100.00	+0.10
Canadian Pacific	100.00	+0.10

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Canadian Pacific	100.00	+0.10

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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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## AMEX COMPOSITE CLOSING PRICES

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Continued on Page 45



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### Rate worries add to holiday hangover

#### WALL STREET

A WIDELY HELD view that US interest rates would continue an upward course was a pervasive depressant as Wall Street returned yesterday from its Labor Day weekend, writes Gordon Crumb in New York.

With many participants absent by the time the half-point rise in the discount rate was brought in on Friday, a hangover of retail profit-taking among blue chip stocks resulted. Cautious as it became clear that no rally could be established.

At the close the Dow Jones industrial average was down 16.26 at 2,543.12.

Mr Newton Zinder at brokers E. F. Hutton warned that "any first rally is likely to be followed by a pullback-test phase. There has been enough damage inflicted on individual stocks over the past couple of weeks to suggest that several weeks of rebuilding will be needed before the market can do anything sustainable on the upside".

IBM, the market leader which has been at the forefront of profit-taking this month, continued 2% lower to \$158. Digital Equipment lost 1 1/4% to \$164 as it prepared the launch of a new product range with a lavish spectacle aboard the Q22 in Boston harbour.

Cray Research, the supercomputer developer which was badly hit last week in the stock market following its decision to abandon its most advanced project, lost 5% to \$95.

Amid the general air of gloom, a few special situations prompted price rises against the trend. The most prominent of these was GAF, the specialty chemicals and building products maker which the management is seeking to take private. Its shares passed the \$60.50 cash and debt offer level to trade at \$66.75, up 12%.

McGraw Hill, the publisher around which intense takeover speculation has been swirling, advanced 1 1/4% more to \$83.

Newmont Mining was 1 1/4% better at \$89 1/2 as Mr T. Boone Pickens began his \$95-a-share tender offer. Homestake Mining was off 5% at \$45.

Caesars World, the casino operator, firmed 5% to \$39 1/2, showing little reaction to the halting of a recapitalisation plan. Instead it is planning a buyback of 31 per cent of its equity at prices ranging from \$29.50 to \$34.

Merck dropped 5% to \$208 1/2. It had been one of the best performers of the past fortnight because of the good industry response accorded to its new cholesterol agent.

In the consumer-related sectors, the Wisconsin-based brewer G. Heileman was at \$41 1/2, relinquishing 3% of Friday's upward bound, but it remained significantly above the \$38-a-share offer made by Bond Corporation Holdings.

Toy maker Toms fell 1 1/4% to \$18 on fears about the debt load involved in its agreed bid for Kenner.

Parker Toys. Against an offer price of \$51, Kenner Parker dipped 5% to \$50 1/2. New World Entertainment, the rival suitor pushed out by the deal, was down 5% at \$36.

Among the airlines Allegis, operator of United, slipped 5% to \$96 1/2. Friday's deal with Ladbroke for the disposal of Hilton International will hasten its return to a pure airline stock. Texas Air was notable for a 5 1/4% slide to \$25 1/2 - it has been the fore in the latest round of fare discounting on domestic routes.

Elsewhere among transport issues, Santa Fe Southern Pacific at \$31 1/2 was 5% lower as it moved to comply with a federal ruling by seeking the divestment of its Southern Pacific railway. Burlington Northern, another rail network operator as well as natural resources group, fell 1 1/4% to \$73 1/2.

Ford, which bought the Aston Martin Lagonda marque and which is to sell passenger vehicles in Sweden, dropped 1 1/4% to \$100 1/2. Chrysler, also planning European sales, was off 1 1/4% to \$42 1/2 while General Motors lost \$1 to \$66 1/2.

Bankers Trust, filing for clearance to sell 3.5m shares into the market, fell 5 1/4% to \$44 1/2. As the new interest rate levels for the US appeared not to find favour, Citicorp lost 1 1/4% to \$58 1/2 and Manufacturers Hanover was down 5% to \$39 1/2.

The long end of the government bond market saw no change of regaining poise. The bellwether 30-year issue, carrying an 8% per cent coupon, lost a further 1 1/4 points to 92 1/4 where it yielded a towering 9.82 per cent.

With federal funds running up to 7 1/4 per cent, three-month Treasury bill yields moved up seven basis points to 6.83 per cent. The authorities were still absent from the market well after their usual late-morning intervention time.

#### CANADA

WIDESPREAD profit-taking following the Labor Day holiday sent stocks in Toronto sharply down with all sectors broadly lower.

Oil was heavily hit by both profit-taking and indications of lower crude oil prices. Gulf Canada dropped 1 1/4% to \$24 1/2, Imperial Oil shed 1 1/4% to \$27 1/2 and Texaco Canada was down 1 1/4% to \$24 1/2.

Echo Bay Mines led a broad retreat in golds, losing 1 1/4% to \$33 1/2. Placer Dome fell 1 1/4% to \$27 1/2, Hemlo was down 1 1/4% to \$24 1/2 and LAC Minerals was off 1 1/4% to \$24 1/2.

Base metals slipped along with golds, as Noranda fell 1 1/4% to \$32 1/2 in heavy trading. Inco was off 1 1/4% to \$32 1/2 and Cominco shed 1 1/4% to \$32 1/2.

Banks also lost ground with Toronto Dominion Bank dropping 1 1/4% to \$33 1/2, Royal Bank down 1 1/4% to \$33 1/2 and Bank of Montreal down 1 1/4% to \$33 1/2.

Blue chips were lower. Bell Canada Enterprises dipped 1 1/4% to \$34 1/2, Inco was down 1 1/4% to \$34 1/2, Moore Corp down 1 1/4% to \$34 1/2, Seagram off 1 1/4% to \$34 1/2 and Northern Telecom off 1 1/4% to \$34 1/2.

### Brazil's woes restrain investors

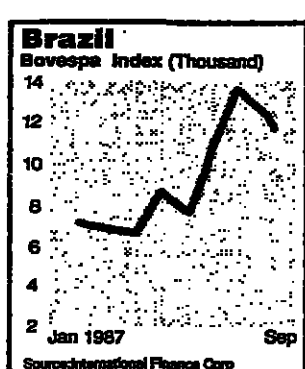
AS BRAZILIAN officials travel the world for debt talks, investors at home are shunning a stock market that is severely depressed by worries over the country's economic future.

In the past 30 days, the key Bovespa index for the Sao Paulo stock exchange has fallen by 18.2 per cent. Both Sao Paulo and the other major exchange in Rio de Janeiro spent last week in net decline again, although they recovered slightly on Friday before the long Independence Day weekend.

Analysts say investors are reluctant to participate in the market because of continued concern over the economy. Inflation at 6.38 per cent in August was about double the expected figure, interest rates have been fluctuating as the central bank tries to soak up liquidity, and there is uncertainty over the current debt negotiations with foreign bankers and officials.

First half results now being published show many traditionally profitable companies posting losses and causing indices to decline.

The Gazeta Mercantil, a Sao Paulo business newspaper, cited as examples Sharp, an electronic con-



Source: International Finance Corp.

glomerate, whose shares dropped 17 per cent, Aesita, a major steel company whose shares lost 20.6 per cent, Mannesmann, a steel pipe manufacturer, down 29.1 per cent, and Varig, Brazil's flag carrier airline, down 27.7 per cent.

The stock market has shrunk in terms of points and volume compared to the heights reached of around 20,000 in the Bovespa index during the second quarter of 1986 when the Cruzado Plan, aimed at reducing inflation, was in its early months.

Daily trading then would reach a high of \$150m a day, equivalent to C27.5bn at current exchange rates and far above recent volume figures.

Last Friday, the Bovespa index closed at 11,785, up 1.2 per cent for the day, but down 4.4 per cent for the week. Volume reached C948m that day, an improvement of 20.4 per cent over the previous day's trading. Analysts attributed the upturn to the long weekend, with settlements for trading due later than usual.

Yesterday the index ended 4.1 per cent lower at 11,292 amid continued concern over the debt question.

Investors hope that foreign capital will be permitted into the stock exchanges in the next few months to give trading a much needed boost.

The Brazil fund has already received government approval and may be ready to invest as early as November. The fund's shares are to be launched in the US market by First Boston Corporation, International Finance Corporation and Merrill Lynch, Scudder, Stevens and Clark is to administer the fund, which is expected to raise \$100m.

#### EUROPE

### Central banks provide partial relief from gloom

INTERVENTION to support the dollar provided the impetus for a technical correction which lifted West German and Dutch stocks out of their previous day's gloom. The long shadow of interest rate fears continued to depress other markets in Europe yesterday. Scandinavian bourses, however, forged ahead to new records.

Frankfurt recovered to close above Monday's levels following concerted European central bank intervention to support the dollar. The Commerzbank index added 6.90 to 1,930.40 in light volume as foreign dealers stayed away.

The Frankfurt International Motor Show and the accompanying publicity lifted car shares. Daimler added DM6 to DM162 and VW was up DM8.80 to DM308. Continental, presenting a new tyre at the show, rose DM4.70 to DM349.70 and BMW recovered from the day's low of DM742 to end DM1 lower at DM749.

Chemicals finished lower with moderate declines. In mixed banks, Deutsche Bank rose DM1 to DM680.50, Commerzbank slipped 50 pf to DM293 and Dresdner gained DM1 to DM325.50.

Bonds were steady after the dollar intervention and the Bundesbank sold only DM7.4m worth of paper after buying DM7.2m on Monday.

Amsterdam was supported by short-coverings and recovered some of the previous day's losses. The ANP-CBS index added 3.4 to 305.9 but investors remained cautious with foreign buyers staying on the sidelines.

Banks and insurers continued

#### LONDON

UK EQUITIES began confidently yesterday but turned down, weaker after the long Labor Day holiday. The FT-SE 100 index finished 6.6 lower at 2,275.50 and the FT Ordinary was down 13.3 at 1,775.2.

Government bonds also started well before falling back on currency factors. Long-dated issues ended slightly easier. Details, Page 42.

Their technical recovery with ABN adding 70 cents to F148.30, Arap up F1.40 to F185.10 and Amer gaining F1.1 to F160.10.

Retailer Abold picked up 60 cents to F1 99.80 after reporting lower first-half profits on Monday. Zurich moved lower across the board as investors waited for a fresh lead from Wall Street after the Labor Day holiday. The Credit Suisse index dipped 3.3 to 583.3 on moderate turnover.

The limited buying interest focused on Brown Boveri which is expected to announce higher profits. Its shares firmed against the trend to SF2,220, up SF74.5.

In foods, Nestlé lost SF200 to SF2,800 on profit-taking and Jacobs-Schäffli fell SF125 to SF2,925.

Financials were narrowly mixed and banks posted modest declines. Paris drifted within a narrow range and ended mixed with a lower bias as investors remained cautious about the lower dollar. The CAC index slipped 1.1 to 430.7 in calm trading.

Among leading blue chips, Elf Aquitaine shed FF2.90 to FF370.10, Lafarge Coppée slipped FF7 to FF17.703 and Peugeot dropped FF14 to FF161.1.

Brussels ended lower across the board on moderate selling prompted by continued expectations of higher domestic interest rates. The Brussels stock index lost 108.92 to 5,147.88 with holding and utilities showing the largest drops.

Holdings saw Sofina shed BF550 to BF1,445.00 and Cohepe lose BF200 to BF6,250.

In utilities, Electrabel finished BF240 down at BF7,550 and Tractebel was BF180 lower at BF7,900.

Oso hit a seventh consecutive high with the all-share index rising 1.51 to 417.74, as government plans to boost foreign share ownership in Norwegian firms continued to lift the market.

Stockholm climbed to a record as initially flat trade picked up late in the afternoon. The S & P index rose 13.7 to 3,094.9 on high volume.

Buying interest focused on blue chips including construction issues. Asa which added SKr6 to SKr446 and Saab-Scania which firmed SKr2 to SKr257. Volvo gained SKr2 to SKr408.

Milan lost most of Monday's gains as all sectors moved broadly lower in lacklustre trading. The MIB share index lost 9 to 839 as worries resurfaced over the shape of next year's budget.

Madrid finished mixed as gains in banks and electrical utilities offset losses in most other sectors. The general index inched up 0.85 to 312.3.

#### ASIA

### Telecom stocks switch Nikkei into recovery

#### TOKYO

PRODUCERS of telecommunications equipment and issues related to phone installation surged ahead in Tokyo yesterday, initiating a broad-based rally, writes Shigeo Nishizaki of Jiji Press.

The Nikkei stock average rebounded and advanced 200.00 points to 25,204.09, the first rise in three trading days. Volume remained relatively light at 548.07m shares although up from Monday's 379.42m shares. Advances outnumbered declines by 529 to 351, with 133 issues unchanged.

Fujitsu and OKI Electric Industry moved into the spotlight, with 17 high-tech and other stocks posting maximum allowable daily gains. This strength was founded on a fresh appraisal of the privatisation of Nippon Telegraph and Telephone (NTT), which recently entered rivalry with three new communications service firms.

The three new companies, Telegate Japan Ltd, Japan Telecom and Daini-Denden Inc, officially started competing in inter-city telephone services on Friday. Brokers said NTT would need to expand to meet the competition.

According to a report on telecommunications published by an advisory council, Japan's information industry will expand steadily in the years ahead and is expected to account for 20 per cent of gross national product in the year 2000, up from 7 per cent at present.

OKI Electric Industry soared Y80 to Y488 on the largest volume of 40.79m shares, or some 7 per cent of overall trading volume. Fujitsu was also actively traded with 12.64m shares and gained Y70 to Y1,320.

Fujikura added Y30 to Y865, and Kyowa Denetsu was up Y150 to Y1,550.

Among other communications issues, Toyo Communication Equipment rose Y300 to Y2,040, Iwatsu Electric advanced Y103 to Y1,080 and Nitsuko was up Y200 to Y1,040.

The Government is expected to raise around Y5,000bn through the second sale of 1.85m NTT shares, scheduled for November.

Reflecting the strong performance of NTT-related issues, high-tech stocks were also sought. Hitachi climbed Y40 to Y1,330, Matsushita Electric Industrial rose Y70 to Y2,440, NEC Corp added Y30 to Y2,010 and Sony gained Y80 to Y5,050.

Tokyo Electric Power firmed Y110 to Y8,400. It had led the market early this year when the Gov-

ernment released 1.95m NTT shares for the first time.

Nissan Motor, sixth-busiest with 13.53m shares, advanced Y27 to Y763.

Giant-capital steels also strengthened, with Nippon Steel, second-busiest with 17.37m shares, gaining Y4 to Y34 and Kawasaki Steel up Y2 to Y265.

Elsewhere, Yokohama Rubber firmed Y47 to Y729, Mitsubishi Petrochemical rose Y30 to Y1,570 and Koito Mfg added Y49 to Y897.

Bond yields lost ground on small-lot buying by dealers prompted by the firmness of the yen against the US dollar in early trading.

The yield on the benchmark 5.1 per cent government bond due in June 1988 dropped from Monday's 5.480 per cent to 5.350 per cent after starting at 5.620 per cent in block trading on the Tokyo Stock Exchange. It later fell to 5.280 per cent in inter-dealer trading.

On the Osaka Securities Exchange (OSE), share buying in small-capital companies based in western Japan strengthened to drive the OSE stock average higher for the first time in three sessions.

The OSE average gained 77.28 points to 25,799.98 on a volume of 62.57m shares, up 25.11m shares from the previous day.

Nintendo advanced Y300 to Y11,500. Ono Pharmaceutical was up Y150 at Y7,450 and Torishima Pump Mfg rose a maximum Y200 to Y1,300.

Takachi Chemical Industries tumbled a maximum Y100 to an all-time low of Y720. Sakai Chemical Industry turned down Y80 to Y2,700.

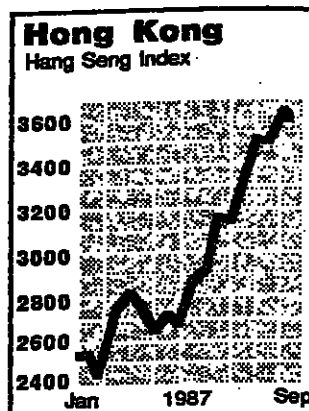
#### HONG KONG

BLUE CHIPS suffered losses across the board in Hong Kong as the mood turned bearish and institutional selling gathered pace. The Hang Seng index dropped by 44.79 to 3,601.54 in heavy trading with HK\$2.1bn. The Hong Kong index registered a 27.30 fall to 2,364.10.

The setback was attributed partly to a realisation that the market had been seriously overbought and partly to rumours that local interest rates might be forced up.

A sharp fall in the September Hang Seng index futures contract also contributed, leaving the premium over the cash market at just 12 points and encouraging arbitrageurs to sell blue chips to cover short futures positions.

The biggest losses were in the property sector, where Cheung Kong and Hongkong Land showed 10-cent falls to HK\$12.80 and HK\$8 respectively, and New World Devel-



opment was down 40 cents at HK\$14.00.

Among weaker banks, Hongkong Bank lost 10 cents to HK\$10.80 following a sell recommendation by Kleinwort Greaveson.

#### AUSTRALIA

THE RECORD run petered out in mild profit-taking in Sydney although certain sectors, notably banking, continued to post good gains. The All Ordinaries index edged down 2.7 to 2,207.6 from Monday's record high in heavy turnover of 150m shares compared with 150m the previous day.

Several bank stocks rose on rumours of further buying by entrepreneurial groups. Westpac was 16 cents higher at A\$6.90 on 1.7m shares and ANZ up 14 cents at A\$5.68, both new highs for the year.

But National Australia Bank ended 8 cents lower at A\$5.80 on profit-taking following retailer David Jones' acquisition of a stake; turnover reached 1m shares. Jones rose 30 cents to A\$12.30 and parent Adelaide Steamship was also up 30 cents at A\$10.50.

Elsewhere in the industrial sector, TNT gained 6 cents to A\$6.32 following its record profits. Building group Boral was down 60 cents at A\$6.20 after it announced a one-for-10 rights issue and profits below market expectations.

Confidence was gradually returning, although sentiment remained cautious because of the new settlements system.

Among Malaysian stocks, Sime Darby added a further 6 cents to S\$3.34 on 1.1m shares after its 10-cent gain on Monday in the wake of higher profits. Just ahead of it in volume terms was City Development, up 5 cents at S\$5.10 on 1.4m shares.

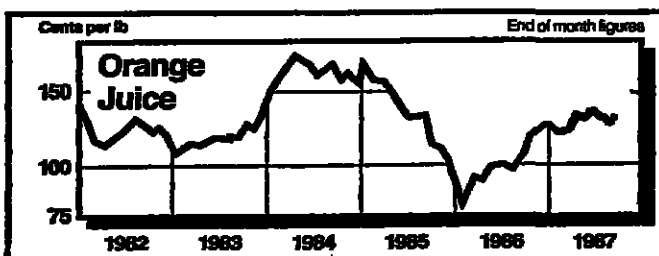
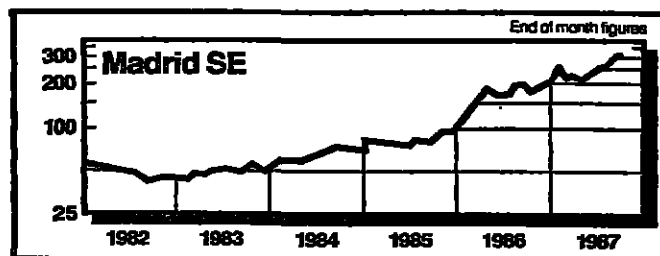
Best blue chip gains included Singapore Airlines, 40 cents ahead at S\$14.70, DBS, up 30 cents at S\$16.80, and OCBC, 20 cents higher at S\$10.30.

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#### KEY MARKET MONITORS



STOCK MARKET INDICES			
NEW YORK	Sept 8	Prev Year	
DJ Industrials	2,545.12	(c)	1,888.65
DJ Transport	1,012.12	(c)	777.75
DJ Utilities	199.92	(c)	210.69
S&P Comp.	—	(c)	248.14
LONDON FT			
Ord	1,775.2	1,788.5	1,323.7
SE 100	2,275.5	2,283.6	1,865.60
A All-share	1,161.54	1,164.92	825.80
A 500	1,276.66	1,282.29	907.30
Gold mines	454.2	467.4	315.41
A Long gilt	9.90	8.86	9.77
World Act. Ind.	136.93	137.53	101.24
(Sept 4)			
TOKYO			
Nikkei	25,204.09	25,004.09	18,592.2
Tokyo SE	2,062.10	2,067.61	1,524.56
AUSTRALIA			
All Ord.	2,207.8	2,210.5	1,235.5
Metals & Mins.	1,355.2	1,359.9	586.8
AUSTRIA			
Credit Aktien	215.25	n/a	239.17
BELGIAN SE			
SE	5,147.80	5,256.80	4,020.48
CANADA			
Toronto			
Met. & Mins.	3,083.3	(c)	2,182.66
Composite	3,900.0	(c)	3,062.2
Montreal			
Portfolio	1,927.80	(c)	1,550.81
DENMARK SE			
SE	n/a	214.26	193.92
FRANCE			
CAC Gen	430.70	431.70	404.6
Ind. Tendance	n/a	111.50	96.58
WEST GERMANY			
FAZ-Aktien	627.17	624.90	693.57
Commerzbank	1,930.40	1,923.50	2,009.0
HONG KONG			
Hang Seng	3,601.54	3,648.33	1,998.68
ITALY			
Banca Com.	608.79	613.33	773.29
NETHERLANDS			
ANP CBS	305.90	302.50	293.4
Gen	258.40	256.10	300.1
NORWAY			
Ostø SE	565.56	565.54	578.45
SINGAPORE			
Straits Times	1,458.20	1,428.90	841.87
SOUTH AFRICA			
JSE	—	2,397.0	1,811.0
Industrials	—	2,220.0	1,373.0
SPAIN			
Madrid SE	312.30	311.65	(c)
SWEDEN			
J & P	3,094.90	3,081.20	2,415.55
SWITZERLAND			
Swiss Bank Ind.	684.0	691.30	578.3
COMMODITIES (London)			
	Sept 8	Prev.	
Silver (spot fixing)	460.30	463.10	
Copper (cash)	£1,038.00	£1,025.00	
Coffee (Nov)	£1,220.00	£1,343.00	
Oil (Brent Blend)	£17.80	£17.85	
GOLD (\$/oz)			
	Sept 8	Prev.	
London	\$458.00	\$462.00	
Zürich	\$459.50	\$463.00	
Paris (fixing)	\$451.50	\$463.00	
Luxembourg	\$463.00	\$464.00	
New York (Dec)	\$465.50	\$470.00	